

FINANCIAL TIMES

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Suharto starts to feel the heat

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Will Emu turn out to be a monster?

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Panama; Kansai

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World Business Newspaper <http://www.ft.com>

WEDNESDAY OCTOBER 8 1997

THE GLOBAL COMPANY

Pavel Danovik
Chairman ABB and Investor

'Globalisation is a long-lasting competitive advantage'

Part 1: In today's FT

UN insists Iraq reveals weapons

By Laura Silber and Michael Littlejohns at the United Nations in New York and Robert Corzine in London

Review accuses Baghdad of obstructing mass destruction programme inspectors

A United Nations commission yesterday urged the Security Council to force Iraq to reveal the full extent of its most dangerous weapons programmes, as oil markets showed renewed signs of nervousness at growing tension in the Gulf.

The latest UN review of Iraq's attempts to build weapons of mass destruction accused Baghdad of brazenly obstructing international inspectors, especially in their efforts to unlock the secrets of the country's biological weapons programme.

Richard Butler, executive chairman of the UN Special Commission set up to insure the elimination of Iraq's weapons of mass

destruction, said the biological weapons programme was an area "unredeemed by progress".

His six-month report came amid growing uncertainty over events in the Gulf. Oil prices, which tumbled on Monday, steadied as traders speculated that the critical report might prompt President Saddam Hussein into provocative actions. Some analysts thought he might threaten to pull out of the oil-for-food programme on which much of the Iraqi population depends. That could cause increased volatility in already nervous oil markets.

Traders were also unsettled by reports from the Middle East

highlighting the rising tensions in the region. On Monday, gunmen fired on five UN vehicles in northern Iraq in the second armed attack this week involving international observers in Iraq.

Iran yesterday announced new naval manoeuvres before the arrival in the Gulf of the Nimitz, the US aircraft carrier that was last week ordered to speed to the region from the Pacific Ocean.

Last night the US announced that air patrols over southern Iraq would be stepped up to stop oil-field violations.

All Shammkhani, Iran's defence minister, said: "We don't see any reason for friction [with the

US]... but we cannot speak about the belligerence of the other side."

The UN report could pave the way for further sanctions against the regime. But diplomats at the UN were uncertain what measures might be taken, given divisions within the Security Council over Iraq. Many want to avoid a showdown with Baghdad at a time of regional tensions.

"We will make sure the action is proportionate and measured," said a diplomat. "But we will not allow the Iraqis to think they can get away with everything. Butler is not going to rise to the Iraqis' bait. There is no doubt that Sad-

dam is testing the new Unscocm."

Mr Butler said he could not understand why Baghdad had refused to reveal the facts about the biological programme and was so insistent in blocking his commission's efforts.

Iraq had failed to respect the inspection rules and tried to exclude inspectors from certain sites while defining new categories of "often very large sites from which the commission inspectors would be forbidden".

The report called on the 15-member Security Council to "insist that Iraq meet its obligation to fully disclose all of its prohibited weapons and associated programmes".

"There is no substitute for this whole truth... this is a crucial requirement," it said.

Oil markets, Page 26

WORLD NEWS

German jobless total hits new record with no sign of reversal

Germany's unemployment climbed to 4.5m after seasonal adjustment last month - another post-war record - with no sign of a break in the trend. The latest figures, up 24,000 compared with August, highlighted the failure of economic growth to reduce jobless totals not seen in Germany since the 1930s. Page 2

Fast-track compromise: The White House has reached an agreement with the House ways and means committee, helping President Clinton's bid for fast-track trade negotiating authority. Page 9

Helms warns Nato: Senator Jesse Helms, chairman of the foreign relations committee, warned Nato expansion would fail if west Europeans did not pay their share. Page 9

Japanese bond market records: Japanese government bonds set new records in Tokyo, as yield on the benchmark 10-year JGB fell to 1.710 per cent after government officials said the country is unlikely to meet its growth target of 1.9 per cent. Page 4; Capital Markets, Page 24

Irish foreign minister quits: Ray Burke has resigned as Irish Republic's foreign minister and left his parliamentary seat after allegations of corruption. His decision overshadowed the Belfast peace talks. Page 2; Belfast talks, Page 10

Deutsche Bank to adopt euro: Deutsche Bank is to adopt the euro, the new single European currency, when it starts on January 1 1999. Page 2

Quebec separation poll: Support for Quebec independence among voters in the French-speaking Canadian province is at a three-year low of 41 per cent, said a new opinion poll. Page 5

UK flight delays worsen: Passengers flying to or from the UK had a 28 per cent chance of delays in the second quarter of this year. Page 5

Italian government crisis: Italy's PM Romano Prodi faced a crisis after his neo-Communist coalition partners said it would not back his 1998 budget. Page 18

Sweden ponders tax cuts: Sweden's government is considering wide-ranging tax reforms involving possible abolition of the wealth tax. Page 3

Mexico court rules on oil prices: The Philippine Supreme Court came under fresh attack after stopping oil companies raising prices to compensate for the weaker peso. Page 4

Denmark fines EU poll data: Danes will vote on May 28 in a referendum on the EU's Amsterdam treaty, said prime minister Poul Nyrup Rasmussen. Page 3

China merges state industries: China unveiled a series of mergers in the state steel and industrial sectors. Page 4

Poland sets coalition deadline: Poland's prospective coalition partners have given themselves until the end of next week to form a new government. Page 2

BUSINESS NEWS

Dresdner Bank hit by further upheaval as director quits

Dresdner Bank, hit by boardroom tax investigations, faced fresh upheaval with the resignation of a long-serving board member and a decision by its retiring chairman not to join the supervisory board. Page 17

Frontline, Bermuda-based tanker operator bidding \$2.2bn (\$420m) for Swedish rival ICB Shipping, is taking legal action to prevent ICB pursuing a friendly \$300m merger with Greek-owned Astro Tankers. Page 17

European airlines have asked Brussels to protect against a proposed US law that would limit the number of foreign companies which can service US aircraft. Page 16; Political dwarf, Page 14

T&N's share price rise since Federal Mogul's £1.25bn (\$2.02bn) takeover approach could increase the value of T&N's latest dividend by almost 60 per cent through a scrip option, an analyst said. Page 22

BNR could face a bill of \$480m (\$777.6m) for tax and advisers' fees arising from its plan to turn itself from a conglomerate into a focused engineering group, brokers estimated. Page 22

Peugeot-Citroën, French car group, is poised to announce a long-awaited \$600m investment in a new Brazilian car plant as part of a drive to step up its global presence. Page 21

Superleica Verleihenbank set a price of DM85 a share for the first stage of its DM35m (£1.7m) capital increase to push through the merger that will create Germany's second-biggest bank. Page 19

Aceor, the French hotels, tours and car rentals group, announced net income up fourfold to FF456m (\$77.5m) for the first six months of 1997, in spite of substantial provisions. Page 20

Telefonos shares rallied from sharp falls suffered after investors questioned the Spanish telecommunications group's international strategy. Page 20

Australian Mutual Provident, the country's biggest life insurer, began the countdown to its summer stock-market flotation, saying it could be valued at more than A\$11bn (\$8.5bn). It said 1.8m policyholders would receive an average windfall estimated at nearly A\$6,000. Page 17

Dai-ichi Kangyo Bank, the trading house, slashed half-year profits forecasts after booking losses on their securities portfolios of ¥118.8bn (\$976m) and ¥17.5bn, respectively. It follows a similar warning last week by Dai-ichi Kangyo Bank. Page 18

Kemira, Finnish chemicals group, called for greater controls on cheap imports of Russian fertilisers into Europe. Page 19

MCPL, the computer and computer software maker, and SAS Institute, the big private software group, are to integrate their data warehousing and data mining technologies which are used to analyse sales and customer information. Page 21



News Corp chief Rupert Murdoch urged all media to resist a push for tougher privacy laws in the wake of Princess Diana's death. Speaking at the group's AGM, he said he did not regret using paparazzi photographs, apart from having paid too much. Murdoch to float Indian TV channel, Page 17

Nikko shake-up will transfer global operations to London

By Gillian Tett in Tokyo

Nikko Securities, Japan's third largest broker, is revamping its operations to give London, not Tokyo, responsibility for international operations.

The step, the first taken by any Japanese broker, marks a fresh drive by the company to build international skills ahead of Japan's impending "big bang" financial deregulation.

The company is also planning to take the unusual step of appointing two non-Japanese to its board of directors.

Masashi Kaneko, the newly appointed president of Nikko, yesterday also said the group would be seeking new collaboration with foreign partners. It already has two joint ventures with Barclays and Smith Barney.

The company decided to base its global operations in London rather than New York because the UK was more convenient for dealing with Asia and the US, Mr Kaneko said.

Carvalho, previously co-chairman of Nikko's European affiliate. Mr Kaneko has put Mr de Carvalho in charge of Nikko group's international operations - the first time a Japanese broker has given a non-Japanese such sweeping powers.

In addition, Nikko would be seeking a US director, Mr Kaneko added. The only other Japanese broker which has a non-Japanese member of the board of directors at present is Nomura, which employs a US national.

The moves come after Nikko became the latest Japanese broker to reshuffle its senior management last week in connection with a racketeer scandal.

Nikko is accused of having paid some ¥14m (\$115,700) to *sokaiya*, who traditionally demand money from companies in exchange for not revealing sensitive information.

The three other leading brokers - Nomura, Daiwa and Yamada - have also been entangled in the scandal and reshuffled their management, together with Dai-ichi Kangyo Bank. Nikko has now removed eight members from its board.

Nikko has reported mixed results in recent years: in the first quarter of this year it recorded a recurring ¥1.9m loss. And Mr Kaneko yesterday admitted the company was likely to

face a squeeze in its traditional Japanese brokerage business as a result of Big Bang.

However, the company planned to shift its focus away from broking to asset management and develop an international reach to offer overseas products to Japanese clients, he said.

Nikko opens its doors, Page 18

Sun sues Microsoft over Java 'deception'

By Louise Kehoe in San Francisco

Sun Microsystems yesterday launched a legal battle against its competitor Microsoft in what promises to become the rallying point for mounting complaints about the business practices of the world's largest software company.

In a suit filed in a federal court in San Jose, California, Sun, creator of the Java computing language widely used to create internet software, claimed that Microsoft had "deceptively modified" Java to tie new Java applications to its Windows personal computer operating system.

Microsoft responded with a statement that the claims were "unfounded".

The lawsuit is the culmination of months of wrangling between Sun and Microsoft. Java's creator has promoted the technology as a breakthrough which enables programmers to write software that will run on any computer, regardless of the operating system, without modification.

This means, for example, that Java programs could run on the so-called network computers - low-cost internet terminals - that are being promoted by Sun as well as by Oracle, the second largest US software company, as an alternative to personal computers running Windows.

"Microsoft has embarked on a

deliberate course... to break the cross-platform compatibility of the Java programming environment and to implement the Java technology in a manner calculated to cause software developers to create programs that will operate only on [Windows]." Sun claimed.

Java has already won broad support in the software industry, with 117 software developers licensing the technology from Sun. The licences compel the developers to adhere to Java specifications to ensure this "cross-platform compatibility".

Sun claims Microsoft has refused to abide by this undertaking. In particular, Sun said Microsoft's new internet browser, Internet Explorer 4, launched last week, had failed to pass compatibility tests required by the Java licence agreement.

Other software developers said Microsoft's alleged actions could splinter the Java standard. "We are now resigned to writing two versions of our software: one for Windows and one for other types of computers," said Gary Steel, president of Netiva, an internet database software developer.

The issue has already sparked broad criticism of Microsoft within the US software industry, renewing calls for anti-trust action against it.

Gates to advise on school Internet links, Page 10

Markets			
STOCK MARKET INDICES			
New York Stock Exchange	5,948.09	(+48.87)	
Dow Jones Ind. Av.	1,735.94	(+14.03)	
NASDAQ Composite	2,229.16	(+12.59)	
Europe and Far East			
FTSE 100	3,004.42	(+14.28)	
DAX	2,207.59	(+14.28)	
Nikkei 225	17,511.10	(+312.59)	
US LONG-TERM RATES			
10-year Treasury Note	5.24%		
3-month Treasury Bill	5.01%		
1-year Treasury Note	5.01%		
5-year Treasury Note	5.24%		
OTHER RATES			
3-month Eurodollar	7.24%		
6-month Eurodollar	7.24%		
12-month Eurodollar	7.24%		
3-month JPY LIBOR	104.15		
6-month JPY LIBOR	104.15		
12-month JPY LIBOR	104.15		
3-month SBA OIL (Largest)	104.15		
3-month Brent Oil	104.15		

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Currencies			
Dollar	1.00	1.00	
Mark	1.93	1.93	
Yen	163.60	163.60	
Swiss	1.46	1.46	
French	6.55	6.55	
Italian	1.93	1.93	
Spanish	166.37	166.37	
Portuguese	200.48	200.48	
Japanese	136.77	136.77	
Chinese	8.28	8.28	
Indian	47.83	47.83	
Thai	50.76	50.76	
Malaysian	3.76	3.76	
Singapore	1.36	1.36	
Philippine	49.66	49.66	
Indonesian	1,546.34	1,546.34	
South African	12.50	12.50	
Botswana	1.00	1.00	
Lesotho	1.00	1.00	
Namibia	1.00	1.00	
Swaziland	1.00	1.00	
Zimbabwe	1.00	1.00	

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Opposition-dominated parliament still seems intent on frustrating draft's passage

Russian budget faces rough ride

By John Thornhill
in Moscow

Victor Chernomyrdin, Russia's prime minister, will urge the country's usually parliament today to adopt the 1998 draft budget and a new tax code, helping to put government finances on their soundest footing since the start of market reforms.

But the opposition-dominated parliament still seems intent on frustrating the budget's passage, with the Communist party calling for a vote of no confidence in the government.

Gennady Zyuganov, the Communist leader, has denounced the bud-

get as "barbaric" and angrily rejected ministers' attempts to negotiate a compromise yesterday, saying parliament could no longer trust the government.

"The law on the 1997 budget was grossly violated. Even after spending it was not fulfilled by only 77 per cent," he said.

In previous years, the government and parliament have colluded to produce wildly unrealistic budgets, leading later to savage cuts in spending and frantic efforts to raise additional revenue.

But this year the government has tried to produce a budget which it has a better chance of fulfilling.

The 1998 draft budget envisages a primary deficit of just 0.43 per cent, growth of 2 per cent and 5 per cent annual inflation.

One western economist said the budget debates were an annual performance in Russia's political theatre which had little impact on government economic policy.

Parliament had few powers to hold the government accountable for its actions, he said, while a no confidence motion could prove a double-edged sword.

"The reality is that the government will do what it wants, regardless of what the Duma says," said the economist.

The government's arguments

were strengthened by the release of the conclusions of a report from the Organisation for Economic Co-operation and Development, which praised efforts to introduce a more credible and efficient budget in which "expenditure limits are consistent with realistic revenue projections".

Donald Johnston, secretary-general of the OECD, said the 1998 budget and tax code were "very significant building blocks" required to strengthen the market reforms.

The OECD conceded it had been over-optimistic about Russia's growth prospects in the past, and said the government should take

further measures to encourage the growth of small businesses and foreign direct investment. It should also strengthen the legal basis for tax administration and develop competition policy.

Grigory Yavlinsky, leader of the liberal Yabloko party, said his faction might also back the no confidence motion in the government criticising the government's failure and the economy's inertia.

"The wheels are spinning, everything is roaring, mud is flying in every direction. There is a lot of smoke and a lot of noise, but the car is sinking deeper and deeper into that bog. This is our reality," he said.

German jobless climbs to 4.5m

Further post-war record gives no indication of a decisive break in upward trend

By Ralph Atkins in Bonn

Germany's unemployment climbed to 4.5m after seasonal adjustment last month - another post-war record - with no sign of a decisive break in the upward trend.

The latest figures, up 34,000 compared with August, highlighted the continuing failure of economic growth to reduce jobless totals not seen in Germany since the 1930s.

Most of the increase came from eastern Germany, underlining the widening economic division between

the two parts of the country. Bernhard Jagoda, president of the federal labour office, said the western German labour market showed signs of stabilisation. But the former Communist East Germany remained handicapped by a contracting building sector and by having only a small share of the fast-growing German export sector.

Seasonally adjusted unemployment in eastern Germany in September was equivalent to 19.2 per cent of the workforce, compared with 9.9 per cent in western

Germany and an overall German rate of 11.7 per cent.

The political impact of yesterday's figures was tempered by a 64,000 fall in the unadjusted "headline" unemployment total to 4.31m - still a post-war record for a September. But the relentless upward trend has intensified calls by trade unions and the opposition Social Democratic Party for job creation measures.

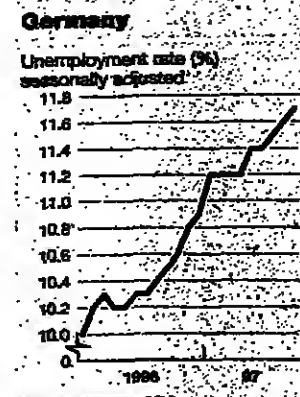
Underlining the increasingly close relationship between the SPD and the unions, Klaus Zwickel, chairman of the powerful IG Met-

all union, called for a new alliance for jobs with an incoming SPD government after next September's federal elections. Earlier this week, Oskar Lafontaine, SPD leader, backed union demands for an end to wage restraint. He argued higher wages would help boost domestic demand.

With analysts saying unemployment may continue to rise in coming months, the government's summer forecast of a 4.3m average for 1997 is widely expected to be exceeded. The higher-than-expected finan-

cial burden is adding to the difficulties meeting this year's public sector deficit target of 3 per cent of gross domestic product, set for membership of the planned Euro currency.

The federal labour office suggested unemployment was likely to average about 4.4m - but indicated additional funds would not be required from Bonn to cover unemployment payments. But public sector finances may still be hit by the extra cost of other social benefits and by the erosion of tax revenues. Fresh estimates on



Source: Deutsche Statistik

Daimler to adopt euro from 1999

By Wolfgang Münchau,
Economics Correspondent

Daimler-Benz yesterday decided to adopt the euro, the new single European currency, on January 1 1999.

The German automotive group is one of the first German multinationals to commit itself to the abandonment of the D-Mark on the first day of economic and monetary union.

Daimler is seen as a trendsetter in Germany and in the past has switched to US accounting standards and introduced executive stock options. The decision to switch to the euro could boost acceptance of the new currency during the three-year transitional period from 1999 until the end of 2001, during which the euro and national denominations will co-exist. Euro banknotes and coins will not be introduced until 2002.

Jürgen Schrempf, Daimler's chairman, said the decision was "basically a signal for our customers, suppliers and partners in industry and public administration that we see a tremendous chance both for Europe and our group [under Emu]". The cost of the switch-over is estimated at DM200m (\$12m). Daimler also estimates that the move would reduce its currency exposure by about 30 per cent.

Siemens, the German electronics group, has also voted for a switch-over, scheduled for October 1 1999, to coincide with the company's financial year.

It is unclear whether Daimler and Siemens will be paying their staff in euros. Both companies said yesterday this would depend on the ability of social and public administrations to accept euro contributions.

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All eyes on Jospin as hours debate comes to a head

Andrew Jack reports on the jostling between employers, unions and government ahead of Friday's unemployment conference

The idea of legislation to cut the working week to 35 hours is clearly anathema to France's employers. As they prepare for a conference next Friday with the Socialist-led government and trade unions, a spokesman for the Patronat employers' group said: "It would be bad for companies, for jobs and for the country."

"We need flexibility, not some Jacobin approach with everything decided by a law in Paris."

The conference, long promised by Lionel Jospin, the prime minister, has created huge expectations as the government, employers and unions struggle to reduce high unemployment.

Louis Vianney, head of the powerful Communist-linked CGT union, warned yesterday of "a very serious risk of disillusionment" if the talks failed to reach firm conclusions. Other union leaders have suggested that disappointment could provoke a wave of strikes this autumn.

Some unionists hope to use the conference to highlight what they see as the importance of wage increases, notably in the minimum wage of FF39.50 (\$6.72) an hour, at a time of rising corporate profits.

Also under consideration will be early retirement and other measures designed to boost job creation, including a target sought by the Socialists of 350,000 jobs in companies to match an equivalent number in the public sector.

But the topic dominating debate is one of the government's most controversial election pledges: the reduction of the working week from 39 hours to 35 hours without any drop in wages.

For the government elected in June, this will be an important political test. It will also indicate the relative strengths of Martine Aubry,



employment minister, who favours tough legislation, and Dominique Strauss-Kahn, finance minister, who argues for a softer, more pragmatic approach.

In its election manifesto, the Socialist party argued that a shorter working week was a way for individuals to benefit from productivity increases reaped by companies. Combined with tougher regulations to clamp down on overtime, they hoped the result would be new jobs to fill the gap.

Some economists share this view. Gilbert Sept at the university of Aix-Marseille contends that the policy could create 1.3m jobs over the next six years, with the additional social security contributions and lower unemployment benefits offsetting any government subsidies. "Reduced working hours can be effective," he said.

However, the Patronat's spokesman took the opposite view. "It would add 11.4 per cent to salary costs at a time when competition is particularly fierce. And productiv-

ity gains would not create jobs," he said. Behind the public stances adopted by ministers, union representatives and the Patronat, there have been clear signs of a shift towards a compromise in the past few weeks. Mr Jospin argued last month that "35 hours, paid 38, would be anti-economic", while maintaining there should be no salary reductions.

His comments suggest that there will be pressure from the government on unions to keep wage claims low in exchange for agreements on reduced working hours. There will probably also be additional state support in the form of tax incentives or lower social security charges to limit the costs to employers.

Ms Aubry said last week that nothing would be done without "the principal actors", suggesting a willingness to compromise to ensure agreement with the Patronat. That could imply the need for flexibility to reflect the varied circumstances and abilities of busi-

nesses to introduce such changes.

Mr Strauss-Kahn has hinted that reduced working time over a full year may be a more desirable outcome than a reduction over each week. This might give companies more flexibility to cope with peaks and troughs in production and demand for labour.

But there is still a French cultural belief in legislation. "You need laws in France to push people to negotiate," says Mr Sept, pointing out that "nothing happened" after the December 1995 jobs summit held by Alain Juppé, the former centre-right prime minister.

The question is whether a law would set a general framework for discussions, or try to require reduced working hours by a certain date - without which, the unions argue, employers will make good any additional costs by productivity gains rather than hiring new staff.

All eyes will be on Mr Jospin, who is expected to make an announcement on the subject on Friday.

Ireland's foreign minister forced out

By John Murray Brown
in Dublin

Ray Burke was forced to resign as the Irish Republic's foreign minister yesterday, bowing under the pressure of repeated allegations of corruption.

Mr Burke also announced his resignation from his parliamentary seat. This leaves the minority government of the Fianna Fail prime minister, Bertie Ahern, facing an awkward by-election in the constituency, which is at the centre of alleged planning irregularities involving Mr Burke.

Mr Ahern was last night expected to move David Andrews from defence to foreign affairs, to minimise disruption at Northern Ireland peace talks, where the foreign minister nominally leads the Irish team. News of Mr Burke's demise largely overshadowed yesterday's session of the peace talks in Belfast.

Mr Burke's departure appears to have been the price for the continued support of Fianna Fail's coalition partners, the right-of-centre Progressive Democrats.

The announcement had been largely expected after the Progressive Democrat leader, Mary Harney, met Mr Ahern on Monday. Last weekend's newspapers carried more stories about Mr Burke's alleged role in the approval of 11 passports to a Saudi businessman in exchange for a promised £20m (\$28m) investment.

Mr Ahern's reluctance to take action against Mr Burke earlier in the face of the developing scandal may raise questions about his judgment, particularly since he knew the details of the allegations when he announced his cabinet in July. Opposition politicians have already seized on the affair to accuse the prime minister of indecisiveness. Only last week he reluctantly responded to public pressure to investigate land deals in North Dublin, where Mr Burke admits to receiving a political donation of £230,000 from a Dublin builder he had never met.

No one is suggesting Mr Burke benefited directly from the passport scandal when he was justice minister. But the affair is a reminder of the hold that the then prime minister, Charles Haughey, had over his ministers.

In the light of the much larger corruption allegations surrounding Mr Haughey, John Bruton, leader of the conservative Fine Gael party, yesterday called on Mr Ahern to come clean on his role in Mr Haughey's cabinet.

Fianna Fail is expected to retain the seat in Mr Burke's North Dublin constituency. Belfast peace talks, UK News

NEWS DIGEST

Länder in battle for investors

Germany's influential Länder, or regional states, are striking out on their own for the first time in a battle for international investors before the D-Mark is replaced by the euro, the European single currency.

The Länder traditionally rely on a small group of mainly German lenders. But they are now rushing to launch their first international bonds to curry favour with a broader audience of investors before the euro redraws the continent's capital markets.

The move highlights how the euro is likely to break down barriers in European capital markets, prompting borrowers and investors alike to look beyond their traditional national borders and markets.

German state borrowers in particular fear they may have to pay more for capital when they lose the cachet of the D-Mark as their domestic currency.

Hesse, the state which contains Germany's financial capital Frankfurt, plans later this month to launch its first bond to be aimed at an international audience of investors.

It follows Saxony-Anhalt, which became the first federal state to launch a bond aimed at international investors earlier this year in an attempt to boost its profile in the European investor community.

On Friday, Hesse begins a "road-show" in Paris, Amsterdam, London and Frankfurt to cement relations with new lenders and establish its name on the European stage.

OPPOSITION SUPPORT

FDP backs Eurofighter

Prospects for the four-nation Eurofighter aircraft project winning German parliamentary approval brightened yesterday after the Free Democratic party, junior member of the ruling coalition in Bonn, confirmed its support.

Comments by Hermann Otto Solms, leader of the FDP parliamentary party, followed signs that some in his party would oppose plans - due to be discussed in cabinet today - for Germany to buy 180 Eurofighters. The crucial votes on the aircraft are expected to be taken in the Bundestag, or lower house of parliament, in mid November. Because the project is part of the federal budget, approval from the Bundesrat, the second chamber representing the states, is not needed.

Mr Solms did not rule out some FDP MPs voting against the project. But Kurt Rosenmann, chairman of the Bundestag defence committee, predicted a significant number of opposition MPs would defy their party's official line and vote for the Eurofighter.

ROSNEFT SALE

Russian oil sell-off boost

Sidanco, the Russian oil company controlled by the Oleximbank group, has dropped its ownership claims to Rosneft's main production subsidiary, clearing the way for the privatisation of the last big state-owned oil company.

Privatisation officials said Rosneft's undisputed ownership of the Purneftgaz subsidiary should significantly increase the value of the privatisation sale, which is planned to occur within the next six months. Purneftgaz is Rosneft's biggest subsidiary, producing more than 8m tonnes of crude oil a year.

Oleximbank has already expressed an interest in acquiring the whole of Rosneft, but it may face fierce competition from other Russian financial industrial groups and foreign investors.

Oleximbank's chances of raising the necessary finance were increased when Boris Jordan, the American chief executive of the affiliated MFK-Renaissance investment bank, received a visa to return to Russia. Last Friday Mr Jordan was stripped of his multiple-entry visa while leaving Moscow for London.

AEROSPATIALE

Plea for equity increase

Yves Michot, chairman of Aerospatiale, yesterday pleaded for an increase in the French aircraft, space and defence group's equity and said an opening up of the company's capital might be a solution.

He told L'Humanité, the Communist newspaper, that it would be desirable for Aerospatiale to increase its equity. "Even if it is capable of achieving positive financial results, its capital is in my opinion completely inadequate to face up to eventual big investments."

His comments appeared to suggest that the sale of a minority of the group's capital remained a possibility, in spite of the Socialist-led government's stated intentions to keep it in the public sector.

Mr Michot also added to growing doubts over the long-awaited merger between Aerospatiale and Dassault, the country's other aircraft manufacturer, suggesting it was not a priority for the government. He argued, however, that the move remained vital to strengthen "France's team".

BUDGET APPROVED

Belgium within Emu target

Belgium's centre-left government has approved next year's budget, which aims to cut the deficit to 2.3 per cent of gross domestic product, comfortably within the 3 per cent target for countries wishing to participate in the European single currency.

The budget - which did not raise taxes - focused on the need to cut Belgium's high jobless rate by reducing employers' social security contributions by BF5bn (\$165m) from next year. Funds have also been allocated to the justice department, which has been under fire following bungled efforts last year to solve a series of child sex abuse and murder scandals. Its budget will increase by BF5bn over three years, to fund legal reforms. Jean-Luc Dehaene, prime minister, also announced far-reaching changes to the organisation of Belgium's police forces.

SPANISH POLITICS

Former PM quits race

Felipe González, Spain's former Socialist prime minister, has announced he will not be a candidate for prime minister in the next general elections. Once Spain's most popular politician, Mr González was prime minister from 1982 until 1996, when he was replaced by José María Aznar of the centre-right Popular party, which rules in a minority government.

General elections are not due to be held until 2000, although Mr Aznar may call them earlier. Mr González is still expected to run for re-election as a parliamentary deputy.

BULGARIAN PRIVATISATION

Foreign firm to speed sales

Bulgaria plans to speed up privatisation by using foreign consultants to handle more than 80 per cent of sell-off deals. Alexander Bozhkov, deputy prime minister, said yesterday that under the new scheme more than 80 per cent of the privatisation deals would be concluded through a foreign consultant firm, while the country's Privatisation Agency would have mainly co-ordinating and controlling functions.

مكتبة النهر

Social Democratic government aims to spike opposition party's election guns

Sweden may axe wealth tax in sweeping reform

By Tim Surt in Stockholm

The Swedish government is considering a wide-ranging tax reform programme that could involve abolition of the country's wealth tax, and tax cuts for low- and middle-income earners.

Erik Asbrink, finance minister, has begun discussing proposals with cabinet colleagues. If accepted, they would represent the first significant tax-cutting measures by the left-of-centre Social Democratic government since 1991.

The move signals an attempt by the SDP to wrest the initiative from the opposition Moderate party, which is planning to make tax reform a central plank of its campaign in the run-up to next year's general election.

Earlier this week, Carl Bildt, Moderate party leader, vowed to cut taxes by SKr17bn (\$2.8bn) over three years if he won the election, due next September.

Mr Asbrink, architect of the 1991

reforms which cut Sweden's income tax levels, warned the Moderate party proposals were untested and risked destabilising Sweden's public finances.

But he said the present strength of the Swedish economy could enable the SDP to reduce taxes for low- and middle-income earners in the medium term.

He hinted, moreover, that the government might abandon the 1.5 per cent wealth tax levied on the assets of high-income earners.

The government has already announced a limited reform of the wealth tax levied on shareholdings, which was widely blamed for prompting an exodus of A-listed companies to the unlisted O-list this summer.

"It will be difficult to maintain the wealth tax as it is today," said Mr Asbrink. "It would be wise to have a rather broader review, not just re-examining wealth tax but income taxes as a whole. Discussions are under way."

He was speaking ahead of

today's first parliamentary confrontation between Mr Bildt and Göran Persson, prime minister, since Mr Bildt returned from his role as international peace envoy in Bosnia earlier this year.

The finance minister claimed his tax reform plan did not clash with the policy adopted at the SDP congress last month, when Mr Persson told party activists that tax cuts would receive low priority during the election campaign.

Reforms would be considered only after the election, according to Mr Asbrink.

He said prospects for tax cuts had been helped by last month's budget, which he described as "containing Europe's tightest fiscal policy".

Although the SDP congress approved spending measures to ease unemployment and release additional grants to local authorities, Mr Asbrink emphasised they would not breach Sweden's previously announced SKr20bn spending ceiling.



Erik Asbrink: economy could withstand tax cuts

Commercial TV on air in Hungary

By Anatol Lieven in Budapest

small Hungarian cable broadcaster.

Hungary launched its first commercial television channels this week, only three months after international consortia won the bidding process but several years after the sector opened up in the rest of central Europe.

The time lag reflects a struggle for the proceeds of Hungary's lucrative and fast-growing television advertising sector. This was reflected in the Ft12bn (\$61.5m) and Ft12.5bn bids for the two channels, the highest in eastern Europe to date.

The MTM channel was won by the MTM-SBS consortium, including MTM Communications, Telemünchen and Scandinavian Broadcasting System, which is 22.8 per cent owned by Walt Disney.

The second winning bid was from Magyar RTL, a consortium of Luxembourg-based RTL-UFA, Raiffeisen Unichank, the Hungarian telephone company, Matav, and Pearson, which owns the Financial Times. Their station, named RTL-Klub, has taken over the former Soviet military channel.

The two consortia beat bids from Central European Media Enterprises, CEME, which already controls several stations in the region, alleged irregularities in the state's awarding of the contracts. It has since bought a majority stake in TV3, a

Under the terms of the bids the winners had to go on air by this week, and have had little time to prepare. Blaming technical problems, RTL will not begin its regular programming until October 27. Until then it will rely mainly on films.

A spokesman for ORTT, the national TV and radio authority, said the decision on the bids "was made on the basis of how the successful candidates can serve universal and Hungarian values".

What this means in practice is unclear. Some analysts say MTM will aim more at family audiences and RTL at youth. Both channels will compete with the two channels of MTV, the existing state broadcasting network.

Until now MTV has controlled about 90 per cent of Hungarian TV advertising. Spending on TV advertising doubled in 1996 to \$18m, and is expected to increase at a slower but still impressive rate for the next few years.

At around 9m people, the Hungarian audience is smaller than that in Poland and the Czech Republic, but Hungarian advertising expenditure is the highest per capita in the region.

Hungarian TV executives admit four terrestrial channels are a considerable number for the relatively small country, and that competition will be fierce.

Brussels job creation targets worry ministers

By Michael Smith in Luxembourg

European employment and social affairs ministers expressed reservations yesterday about setting job creation targets as part of a European Union drive to cut unemployment.

Although they gave a generally warm welcome to European Commission proposals which are to be put to

a jobs summit next month, several ministers outlined concerns about the targets suggested by the Commission.

Brussels has put forward a series of proposals which it says could lead to 12m new jobs in five years and a cut in the EU-wide unemployment rate from 10.6 per cent of the workforce to 7 per cent.

France, Germany and the

UK are all keen to see that these numbers are not adopted as inflexible targets, and they do not want the summit to be dominated by discussion of them. Denmark and Belgium are among other countries with reservations about targets.

Speaking after a meeting in Luxembourg, Andrew Smith, UK junior minister for employment and disability rights, said there had

been a move away from "arbitrary EU-wide numerical targets and a shift in thinking towards measures which could create the jobs".

The Commission has suggested various measures including reducing taxes on labour, improving labour market flexibility and boosting training. Mr Smith said targets could be seen as disconnected from economic realities.

Marlene Aubry, France's employment minister, also suggested the summit should concentrate on getting unemployed people back in jobs or training within a year, and young people within six months.

Jean-Claude Juncker, prime minister of Luxembourg, whose country is the current holder of the rotating EU presidency, said the main focus should be on the

guidelines by which the EU hoped to achieve job creation.

Supporters of targets include Spain and Sweden. The sceptics' guarded language suggests the targets may remain in place after the end of the summit. Few countries are likely to want to champion a campaign to get rid of the targets, since this could lead to charges the jobs drive lacks teeth.

Denmark fixes date for EU treaty referendum

By Hilary Barnes in Copenhagen

Danes go to the polls on May 26 next year to vote in a referendum on the European Union's Amsterdam treaty. The date was announced yesterday by Poul Nyrup-Rasmussen, prime minister, in his address at the opening of the new session of parliament. He also announced measures to curb the growth of private consumption.

These include an extra allocation of 1 per cent of income to the National Pension Fund in 1998. The payment will be deductible for income tax purposes.

If the minority centre-left government is unable to obtain support from the main centre-right parties for the proposed economic measures, it is expected to call a winter election.

Recent opinion polls suggest a majority of Danes support the Amsterdam treaty, although about 30 per cent have yet to make up their minds.

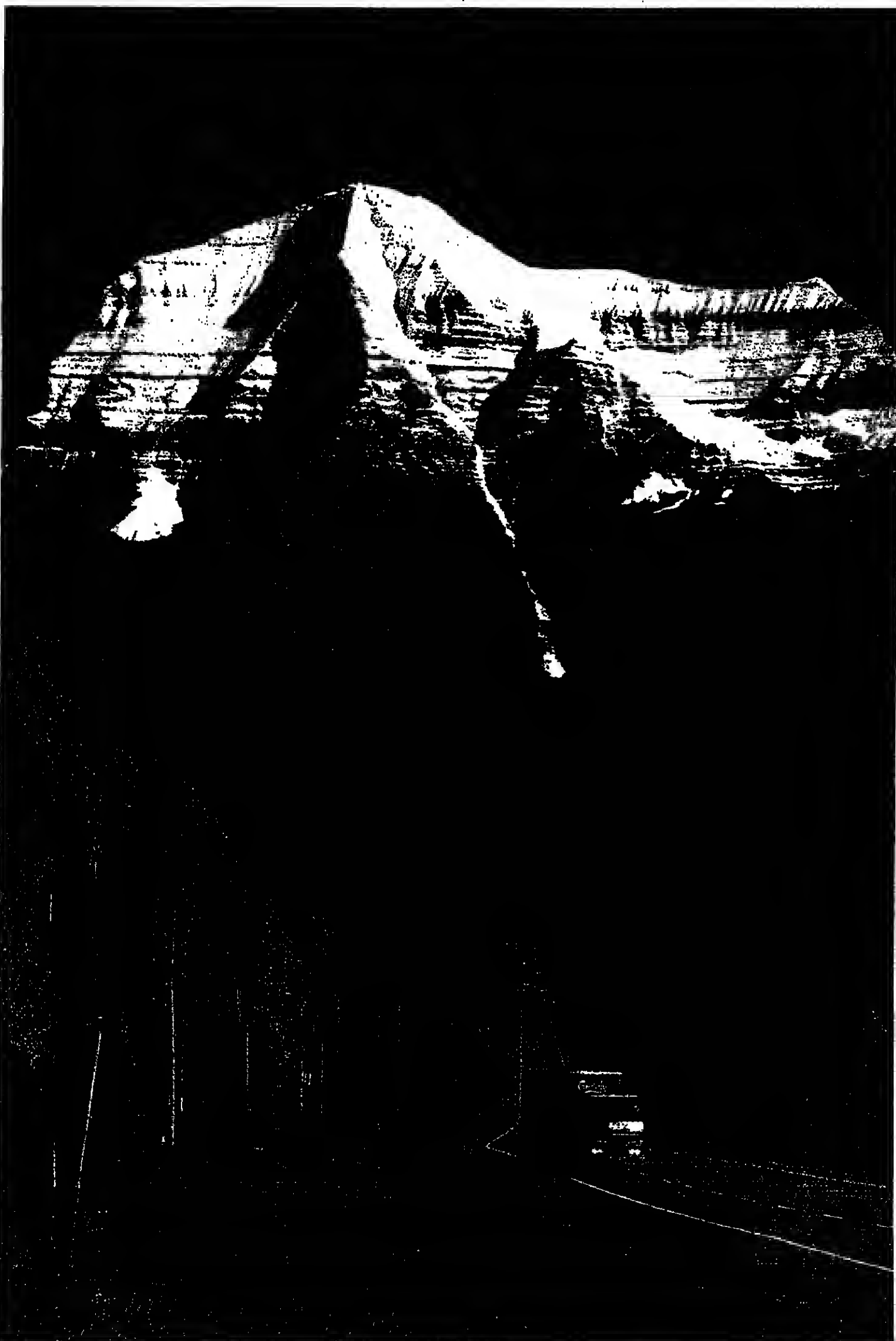
Denmark caused consternation in Europe in 1992 when it rejected the Maastricht treaty in a referendum. But the following year it endorsed the treaty in a second referendum after the government won several unilateral opt-outs, including an opt-out from Euro-

pean economic and monetary union.

Mr Rasmussen warned yesterday that the country would "be placed on the sidelines" if the Amsterdam treaty was rejected.

The special pension fund allocation next year will add DKr4bn (\$600m) to savings, knocking about 0.7 per cent off private consumption. A second measure will increase the stamp tax on supplementary mortgage loans (which raise cash for private expenditure).

The government predicted in August that private consumption would rise 2.9 per cent next year, with gross domestic product climbing 3.1 per cent.



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NEWS: ASIA-PACIFIC

Yields fall after fresh Tokyo admissions on growth target

Government bonds set new records

By Owen Robinson in Tokyo

Japanese government bonds set new records in Tokyo yesterday, as the yield on the benchmark 10-year bond fell to 1.70 per cent.

This followed fresh admissions by government officials that the country was unlikely to meet its official economic growth target of 1.9 per cent in the fiscal year ending March. The bond market received a further boost from afternoon comments by Hiroshi Mitsuoka, finance minister, that economic stimulus measures under consideration were likely to focus on tax cuts and property tax reform, rather than a substantial injection of public funds.

The record-breaking performance of Japanese government bonds (JGBs) in recent weeks highlights increasingly divergent views between economists on the direction of the economy.

Richard Werner, at Jardine Fleming Securities, has predicted a rapid recovery of the economy within the current fiscal year and an accompanying bond crash "of US proportions", with yields surging to as much as 4 per cent.

However, amid the stream of gloomy economic data such as the most recent Tankan quarterly survey on business conditions, the consensus view is swinging behind the bond bulls.

William Campbell, fixed income strategist at JP Morgan in Tokyo, said: "If the situation worsens, people will definitely keep buying JGBs, and the situation is definitely deteriorating."

Mr Campbell, who predicted earlier in the year that JGB yields would reach 1.5 per cent within the year, said several factors would

continue driving JGBs.

First, any attempt by the government to stimulate the economy was unlikely to have substantial impact.

"Japan's surging deficit and ageing demographics threaten the long-term viability of the economy... we see no chance of deficit-financed fiscal stimulus and at best, any stimulus measures will be revenue-neutral."

Second, the growing stream of large-scale corporate failures, under the government's "big bang" financial reforms and the new willingness of banks to pull the plug on troubled creditors, would buoy JGBs.

In addition, there was what Mr Campbell termed as new "crisis" sectors, such as medium and small brokers, struggling under increasingly fierce competition, and retailers, who were hard hit by the impact of the April 1 sales tax increase.

The poor performance of the stock market is also fueling interest in JGBs. As of September 30, the average of the Tokyo Stock Exchange main section had fallen to just 1 per cent above its post-bubble era low of June 1995, when the Nikkei 225 average was at 14,500.

Recent poor economic data had reinforced prospects that many companies would lower earnings forecasts for the business year to March and a worsening of stock market conditions would undoubtedly benefit JGBs.

Mr Campbell added, separately, European brokers yesterday confirmed reports that the Bank of Japan had last week signalled its readiness to intervene in the JGB market to avert a possible liquidity squeeze.

See International Capital Markets

Manila court under fire over oil prices

By Justin Marozzi in Manila

The Philippine Supreme Court came under fresh attack yesterday after intervening to prevent oil companies raising prices to compensate for a weaker peso.

The court's 30-day temporary restraining order prohibiting any new price increases was quickly condemned by executives in the big three oil companies of Petron, Shell and Caltex and the Federation of Philippine Industries.

"What have we done wrong?" said Oscar Reyes, president of Shell. "We're just attempting to

price our products to reflect new realities. I think we have to recognise that present price levels are based on an exchange rate of 31.6 pesos to the dollar."

Domestic oil prices have risen by about 8 per cent compared with the peso's depreciation of 36 per cent since the currency crisis took hold in July. Under continued pressure yesterday, the peso tumbled another record low at 35.9 pesos to the dollar. At this rate, said Mr Reyes, the group was losing 12m pesos (\$334,000) a day. Shell would be seeking an urgent motion for reconsideration.

The domestic oil sector was deregulated in February, but companies have come under heavy government pressure not to raise prices in the wake of the assault on the peso. "In effect the Supreme Court has acted as a regulator and put us in a worse position than when we were regulated," said one senior oil executive.

News of the intervention came as transport workers in militant trade unions staged a strike which crippled travel in eight Philippine cities. Workers called for a reversal of oil price increases and a legislated wage increase. Economists

warned of the danger of caving in to populist pressures in the run-up to presidential elections next May.

The Supreme Court's intervention is the latest such move. Earlier this year the Supreme Court overturned a government contract to privatise the Manila Hotel. The court subsequently cancelled the award of the contract to a foreign-led consortium on grounds of "national patrimony", and awarded it to a local group that had bid less. Many observers believe its powers should be trimmed through constitutional amendments.

"It's just a shame the Supreme

Court can't leave things like prices to the market," said a western diplomat. "The more it interferes in the market, the less the international community will think the Philippines is a sensible place in which to do business."

In a related development, Heherson Alvarez, a senator and likely presidential contender, yesterday filed a charge of criminal complaint against Petron, Shell and Caltex, for allegedly breaking a law against cartels, and warned the groups' chief executives could face three years' imprisonment if found guilty.

Malaysian banking faces pain, not failure

Banks and finance companies may be forced to consolidate or perish. James Kynge reports

Echoes of Thailand are starting to resound through Malaysia's financial community.

Late last month, Malaysia's largest finance company suffered a two-day run by depositors. Company managers are debating which banks may be too risky for their savings. Nervous banks and finance houses are locked in the early stages of a bidding war in which depositors are being wooed with offers of successively higher interest rates.

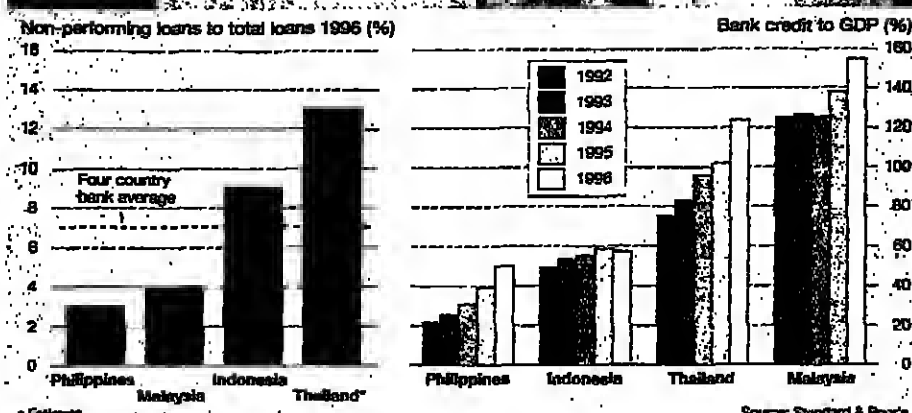
These tell-tale signs of depositors' unease also presaged Thailand's banking crisis and led ultimately to the suspension of 58 of the country's 91 finance companies.

In spite of the similarities, bankers and banking analysts in Kuala Lumpur do not foretell a crisis of Thai proportions. But there is likely to be an acute painful couple of years during which loan losses spiral upward and some weak banks and finance companies are forced to seek mergers with stronger counterparts, analysts say.

"Potentially large loan losses in the financial sector would weaken... the economy's medium-term growth prospects," said Standard & Poor's, the international credit rating agency, in a recent report.

Unlike Thailand, Malaysia's problem is not that its companies have borrowed

heavily abroad. Net external debt, including that of the private sector, amounts to a prudent 10 per cent of exports. Kuala Lumpur's weakness is that its financial sector has lent massively to local companies, many of which are expected to face cash flow problems as the wider economy slows late this year and next.



that bad debt pressures will combine with the central bank's policy of promoting financial sector mergers to usher in a phase of consolidation. "There is a general feeling that 40 finance companies is about twice as many as you need. The feeling is that you will see half this number by 2000," Mr Maughan said.

Finance companies are regarded as the most vulnerable part of the banking sector. Typically, they borrow at higher rates than banks and lend to riskier projects. They are deemed to have suffered badly from lending for share purchases in a stock market which has lost more than one-third of its value this year.

In addition, finance companies are exposed to debts in a property sector which next year will be hit by serious glut. MFI Finance, the company hit by a run on deposits last month, has 29 per cent of its outstanding loans to the property sector, according to executives.

But even as the weight of bad debts grows heavier, finance companies will be made to leap successively higher regulatory hurdles imposed by the central bank. Bank Negara. The bank has decreed that only those finance houses with shareholders funds in excess of M\$600m (US\$178m) on January 1999 will be allowed to tap the crucial interbank market for funds. By this reckoning, only a handful of finance companies are tipped to survive beyond 1999.

The situation is similar in the crowded banking sector, in which 37 commercial banks serve a population of just 20m. Many "tier two" banks - those with shareholders funds of less than M\$500m - have been lending furiously over the past two

years in an effort to join the ranks of the 11 "tier one" banks.

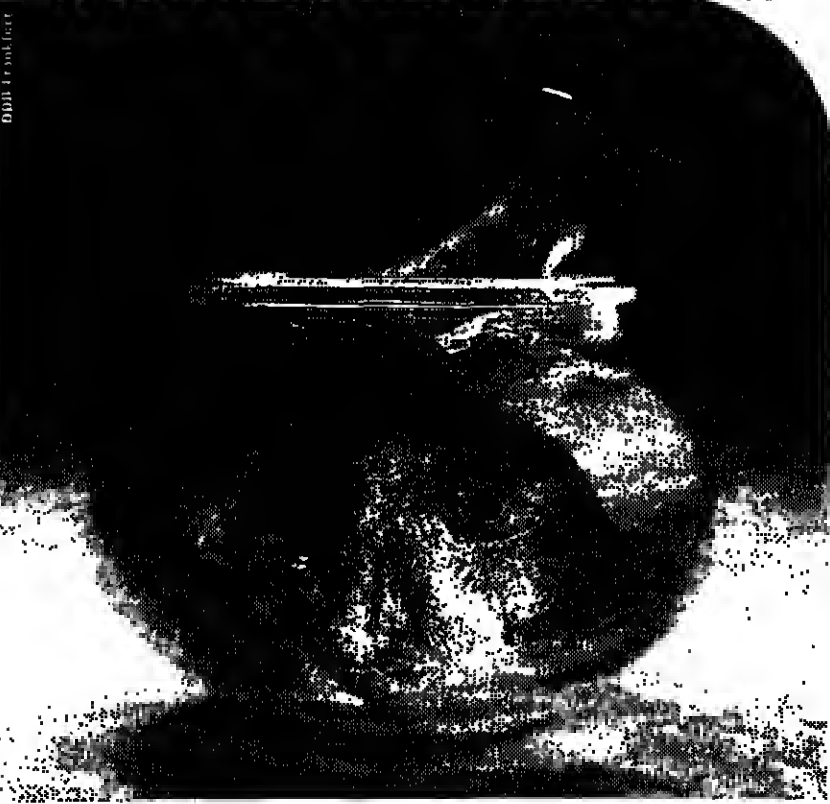
But the quality of this lending is dubious and when debtors start to default on loan servicing, the tier two banks are expected to be hit hardest. The truth is that as soon as depositors get wind of a bank in trouble, they will rush to reclaim their savings.

"In two or three years' time, there will probably be fewer than 10 banking and finance groups in Malaysia," said one banker. "The mergers will create large financial groups but they will not be so active for a few years because they will have to absorb a lot of bad debts."

Analysts said non-performing loans, those on which interest is no longer being paid, may already amount to about 7.5 per cent, up from 3.9 per cent at the end of last year. Most analysts assume that the largest groups, such as Maybank, the RHB group and Public Bank will survive the consolidation.

The chances of a systemic banking failure, such as is unfolding in Thailand, are considered remote. Malaysian banks have long been profitable and their capital adequacy ratios stand at about 10 per cent - higher than the 8 per cent prescribed by the Bank for International Settlements in Switzerland.

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Launch of exchange will mark milestone for country's markets

TIME catches up with Taiwan futures dealers

By Laura Tyson in Taipei

TIME is catching up with Taiwan's illicit futures industry, a free-wheeling activity which once thrived after dark. The soon-to-be inaugurated Taiwan International Mercantile Exchange (TIME), will possibly within a month, open its doors and bring into the light an activity until now shrouded in darkness.

When the government finally launches the country's first official futures exchange, it will be a milestone in the evolution of Taiwan's financial markets. Last-minute technical delays may delay the opening but, when the exchange does open, there will be only one product: Taiwan stock index futures, followed later by a variety of financial and commodity-based products.

"This will provide local companies with an efficient way to hedge their risks and help create an integrated financial market," said Richard Chen, president of TIME. Lin Hsiao-da, formerly chairman of the Taiwan Stock Exchange (TSE), was elected last month to head the new exchange. He will take charge of a 15-member board of directors and an estimated 150 staff. Daily trading hours will follow those of the Taiwan Stock Exchange (TSE) but will close 15 minutes later, to meet the needs of hedgers.

Taiwan authorities attracted controversy earlier this year when they tried to stop international futures exchanges, including the Chicago Board of Trade and the Singapore Mercantile Exchange, launching their own Taiwan-based products before Taiwan had set up its own exchange.

Regulators had feared offshore-traded products would increase volatility on Taiwan's stock market and take business from the island's planned exchange. The saga of futures trad-

ing in Taiwan began in the late 1980s when underground futures brokerages proliferated. The government cracked down in the early 1990s, shutting futures trading until 1994 when brokerages licensed to trade certain overseas-listed futures on behalf of Taiwan clients were allowed to set up shop.

In March 1997, the national legislature passed the futures trading law, paving the way for a long-awaited domestic futures exchange. The organisational structure and rules were decided after consultation with several international exchanges, said Mr Chen, who describes the framework as "similar to the TSE, but closer to the US model in structure".

The exchange is set up as a company with T\$2bn (US\$70m) paid-in capital. A 25 per cent stake is allotted to each of four sectors: futures, securities, banking and related agencies including the TSE and the Taiwan Securities Central Depository, a clearing house. Shareholders number 213, of which about five are foreign, the biggest being the TSE with a 5 per cent stake, the maximum allowed by law.

There is no membership system as such allowing the trading of seats, but rather a system based on contractual agreements between the exchange and institutions seeking to trade there. Some 200 "members" are expected and initially, no limit will be imposed on the number who may join, Mr Chen said.

Securities companies may apply to join the exchange, regulated by the Securities and Futures Commission (SFC), but unlike specialised futures brokerages their trading scope is restricted to domestic stock index futures. Clearing members must have minimum paid-in capital of T\$200m (US\$7m) plus an additional T\$50m in escrow.

NEWS DIGEST

Indian growth 'below target'

India's economy will undershoot government targets of 6.8 per cent growth in gross domestic product this fiscal year, with a 5.5 per cent output rise more likely, according to the Centre for Monitoring the Indian Economy (CMIE), an independent research company. The CMIE's pessimism for the year to March is based partly on the absence of a broad-based industrial recovery after more than a year's slowdown. Its forecast tallies with those of many private sector economists and of the National Council of Applied Economic Research, another autonomous agency, which recently cut its growth projection to 6 per cent from 6.6 per cent.

Though CMIE economists reported "firmer signs of recovery" in some industrial sectors, including textiles, fertilisers and power generation, they said the recovery remained patchy.

It also suggested that higher than budgeted official spending and large transfers from Delhi to the state would lead to a "much higher" fiscal deficit for 1997-98 than the target of 4.5 per cent of GDP.

The government has admitted that tax receipts, notably from indirect taxes, have been sluggish in the first half and officials have suggested there would be some slippage on the deficit.

Mark Nicholson, New Delhi

RESTRUCTURING CHINA

Industrial mergers announced

China yesterday announced a series of mergers in the state steel and industrial sectors, a signal to other government companies to press ahead with rationalisation. Restructuring of regional state-owned enterprises follows President Jiang Zemin's pledge last month to accelerate reform of loss-making state industries.

The People's Daily, the official Communist party newspaper, reported that in Fujian province on China's south-east coast, 12 profitable companies in the machinery, light industry, chemical, pharmaceutical, motor and plastics sectors were merging with 38 other state companies. The mergers involve assets of Yn2.79bn (\$337m) and about 18,600 workers, but the article gave no details of redundancies associated with the reorganisation.

The newspaper also reported that Hubei Yegang Group, a bearings maker in central China, would merge with the Huangshi Number 2 Steel Group and was looking to take over three other medium-sized and small state-owned enterprises.

James Harding, Beijing

MONGOLIAN PACKAGE

Donors pledge \$250m in aid

Donor countries and international organisations pledged \$250m in a fresh aid package for Mongolia yesterday, giving a strong message of support for its market-economy reforms. The figure was \$40m more than the minimum sought by the World Bank and Japan, co-chairs of a one-day meeting of the Mongolia Assistance Group, the World Bank's Ngzi Okonjo-Iweala said.

The group comprises 20 states, including the US, Russia, China and South Korea, as well as six international organisations, such as the International Monetary Fund, the European Union and the Asian Development Bank. Japan pledged \$60m of the total. "This aid package shows a strong support for the Mongolian government's programme, particularly its efforts to stabilise the economy," said Mr Okonjo-Iweala. The package for 1998 was also above the \$212m for 1997.

Mongolia's finance minister, Purnag Tsagaan, said the economy was showing positive signs in spite of a dip in world prices for copper and cashmere.

Reuters, Tokyo

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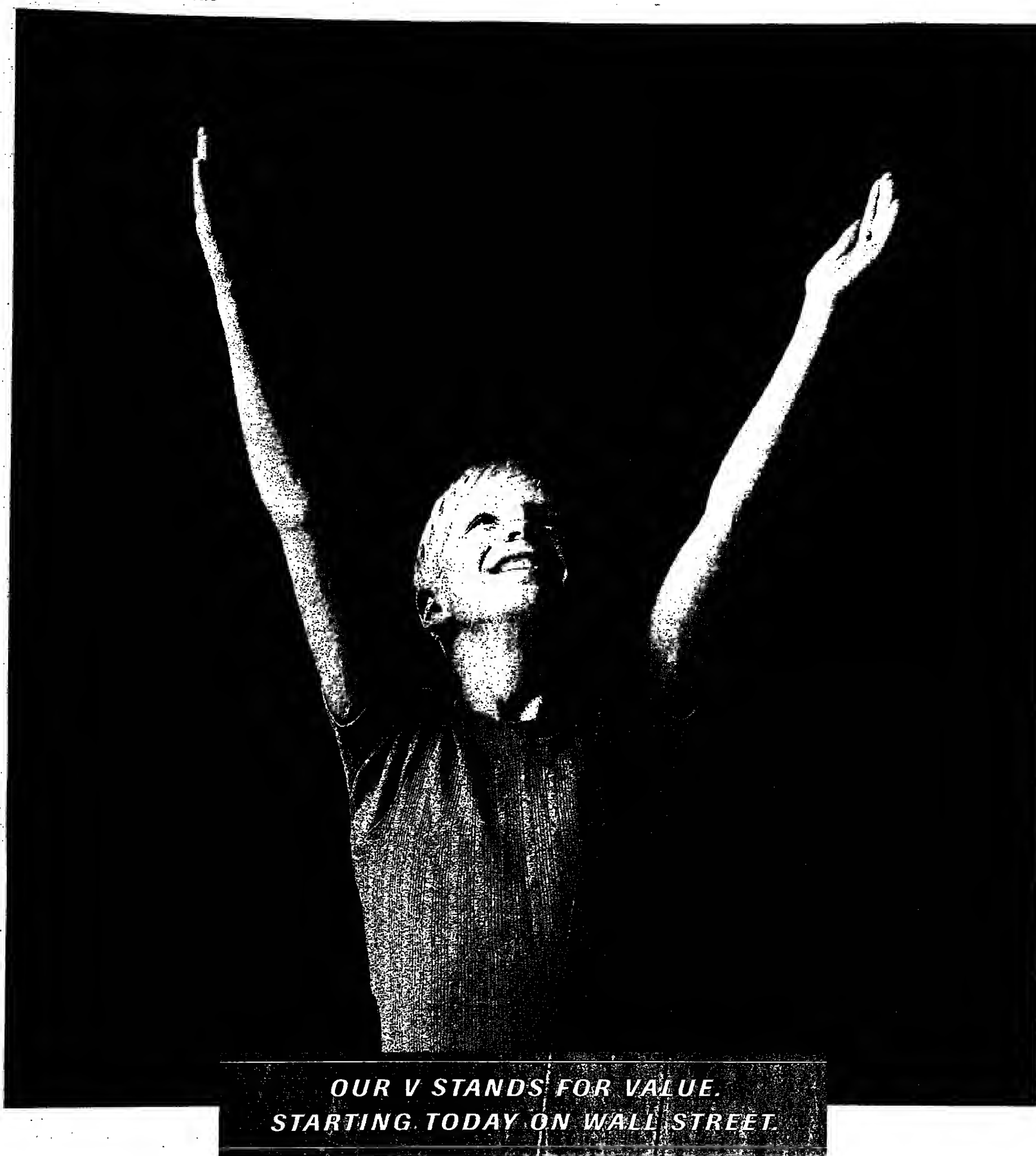
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VEBA

Eximbank wins House backing

By Heather Bourbeau
in Washington

The US House of Representatives has voted to extend the charter of the Export-Import Bank. House members praised the vital role the bank plays in providing credit and loan guarantees for US business investing abroad. "We must not unilaterally disarm ourselves in this important global economy," said Doug Bereuter, a Republican from Nebraska.

However, the fate of Eximbank is not totally secure as the Senate still has to vote on foreign operations appropriations for the 1998 fiscal year. The future of the Overseas Private Investment Corporation is also in the balance as its reauthorization and budget allocations remain to be decided.

Budget pressures and leadership issues at the Export-Import Bank and the Overseas Private Investment Corporation have led to crisis-level budget reductions. The

Clinton administration granted a temporary extension of the agencies' operations until October 23.

In the budgetary allocations, Eximbank is likely to be hit harder than the more autonomous Opic. Although Eximbank's charter renewal is expected to pass the Senate, its budget will be significantly reduced. The administration had earmarked \$632m, a \$94m reduction from last year's budget.

Ed Rice of the Coalition for Employment through Exports believes the expected budget constraints will force Eximbank into a budget crisis as early as February next year. Business coalitions are recommending that the Clinton administration transfer funds from other federal budgets so that Eximbank can meet its commitments in certain markets, including Russia.

David Carter at Eximbank contends that small and medium-sized businesses will not be hit by the anticipated budget difficulties, but

the bank has discussed limiting its involvement in riskier markets. An integral part of Eximbank's charter calls for the financing of projects in markets that private banks might avoid, but which offer opportunities for US exports. Opic, on the other hand, is self-sufficient. Its budget comes from the fees US companies pay to the corporation, not from the congressional appropriations budget.

Any direct appropriations from Congress for Opic's administrative costs are repaid by the agency before the end of a fiscal year. Opic has requested \$32m for 1998 for administrative operations, as well as budget authority to access the agency's reserves in the Treasury. In 1996, Opic earned \$210m above operating costs. For 1998, Opic is asking to retrieve \$60m of those reserves. Without this authority, the corporation, "will be squeezed, but not to the point of denying insurance," according to Mr Rice.

£3.5bn in defence offset deals on show in UK

By Alexander Nicoll,
Defence Correspondent

Executives from 50 international defence companies today meet several hundred British suppliers for an unusual conference designed to help the foreign contractors meet their £3.5bn (£5.7bn) obligation to place "offset" orders in the UK.

The event at Llandudno, Wales, called Offset UK, is almost certainly the biggest of its kind. It is being staged jointly by the Welsh Development Agency, the Defence Manufacturers Association and the British Defence Manufacturers Offset Group. Britain, like many countries, requires that, if the government places defence

procurement orders abroad, such as for Apache helicopters or C130J military transport aircraft, the foreign contractors agree to place orders for the same value with UK companies.

While the UK does not enshrine offset obligations in legal agreements with penalty clauses, as some countries do, officials say that foreign contractors, which are mainly American, take the requirements seriously and have generally fulfilled them.

"Offshore companies appreciate that it is in their interest if they want Britain to continue with open procurement policies," said an official of the Defence Export Services Organisation

(Deso), a Ministry of Defence body which monitors compliance.

The current £3.5bn outstanding obligations are expected to be fulfilled over the next 10 to 12 years, with £200m of business placed over the past year. The 19 procurement programmes with outstanding obligations had total offset requirements of £4.8bn, meaning that £1.3bn of orders have already been placed under them.

Within the total outstanding, £700m is to be fulfilled with orders directly related to the relevant defence contract, and £2.8bn can be met by a range of British companies, though much of the business will be defence or electronics-related.

Currency pains fail to dim hopes of gains by project investors

Asean turmoil may eventually benefit infrastructure deals, says John Ridding

Thailand last week cancelled a \$3bn mass transit contract; Indonesia put a long list of power plants on hold; and Malaysia delayed the Bakun dam.

Across south-east Asia the brakes are being applied to infrastructure projects as currency turmoil, slowing growth and fiscal constraints take hold. "There is going to be a downturn in demand in many of these countries," said Philip Crotty, head of Asian project and export finance at Deutsche Morgan Grenfell.

For foreign infrastructure companies seeking growth outside their stagnant domestic markets, such concerns may tarnish the elation of south-east Asia.

But there may be some consolation. Economic pressures on regional governments could stimulate reforms in contract procedures and financial markets, providing long-term benefits from a short-term shock.

For the moment, attention is focused on the casualties, such as Hopewell Holdings' Bangkok mass transit contract. With a cooling off period, the announcement may not end the scheme or even finish the participation of the Hong Kong company.

But it does underline common problems of currency devaluations and slowing growth across the region since July when Thailand admitted defeat in defence of the baht.

Amid the currency collapse and the crisis in the property sector, which reduced the value of proposed developments along the mass transit route, bankers balked at supplying funds without higher route tolls and a longer concession. But Hopewell's requests for these to the Thai government fell on deaf ears.

Other schemes are also being affected. Indonesia last month postponed 14 of 29 power plants in an attempt to curb spending. Malaysia

Asian power games: short circuit in the building saga

Private power projects that have achieved financial closure



is pressing ahead with its airport, but has shelved several other schemes. "Many big projects are going to be looked at again," said Daniel Vergin of Cambridge Energy Research Associates.

Despite the setbacks, sentiment in the industry remains optimistic. "I still think the prospects are good in this region," said Ed Wallis, chairman of PowerGen, the UK utility which has seen an Indonesian project delayed. "To us, this is an irritation, a hiccup, but we have to operate with a long-term strategy and this is a long-term investment."

Mr Wallis estimated that by 2008, the company will be reaping profits of £150m (£242m) from Asian plants. Jean-Louis Diefenbacher, chief executive of the Asian division of Générale des Eaux, the French utility, thought any downturn in south-east Asian economies will prove temporary. "These economies are fundamentally solid. We do not see excessive risk and we do see underlying demand,"

Estimates of demand all

point to significant expenditure. Harinder Kohli, senior operations adviser at the World Bank, said regional economies require some \$1,200bn of investment in infrastructure over the next 10 years to avoid growth bottlenecks. This forecast, he said, is little affected by the present financial upheaval.

The problem, as Mr Kohli saw it, remained one of supplying investment. And this required adjustments from both the public and private sector. Companies engaged in infrastructure projects will have to increase their emphasis on risk management and ensure protection in contracts. "Before, currency was not really an issue," said the project finance director at one US investment bank.

"In Thailand, for instance there was often no currency link in power purchase agreements. That is all going to have to change. Foreign operators will have to ensure they are hedged against exchange rate risk."

Investors have already been adapting. PowerGen's

Thai project, which was being finalised when the crisis erupted, has been adjusted to take account of baht's plunge. "The overall return on the project has fallen by a smidgen, but the risk has fallen dramatically because the currency has realigned at a much lower level," said Mr Wallis.

Bigger adjustments may be required in the public sector. "The regional problems mean there are even less public resources," said Mr Kohli at the World Bank. "That means governments are going to have to attract more private capital." To do that, they will have to tackle disincentives to investors, remove regulatory obstacles, increase transparency and reform financial systems to enable the matching of revenue streams and funding.

There has been progress. Last month, China signed a \$600m agreement with a consortium headed by Electricité de France for the Laibin B power plant, a build, operate and transfer scheme billed as a model for other Chinese infrastructure pro-

jects. Mr Wallis at PowerGen cites improvements in transparency in India, while the recent introduction of competitive tendering for a water supply contract in Manila has been welcomed.

"Even though we did not win, we should like to see the example followed," said Mr Diefenbacher at Générale des Eaux. He thought the economic pressures and reduced budgetary resources could encourage further liberalisation. "The situation could accelerate moves towards the privatisation of public utilities," he said.

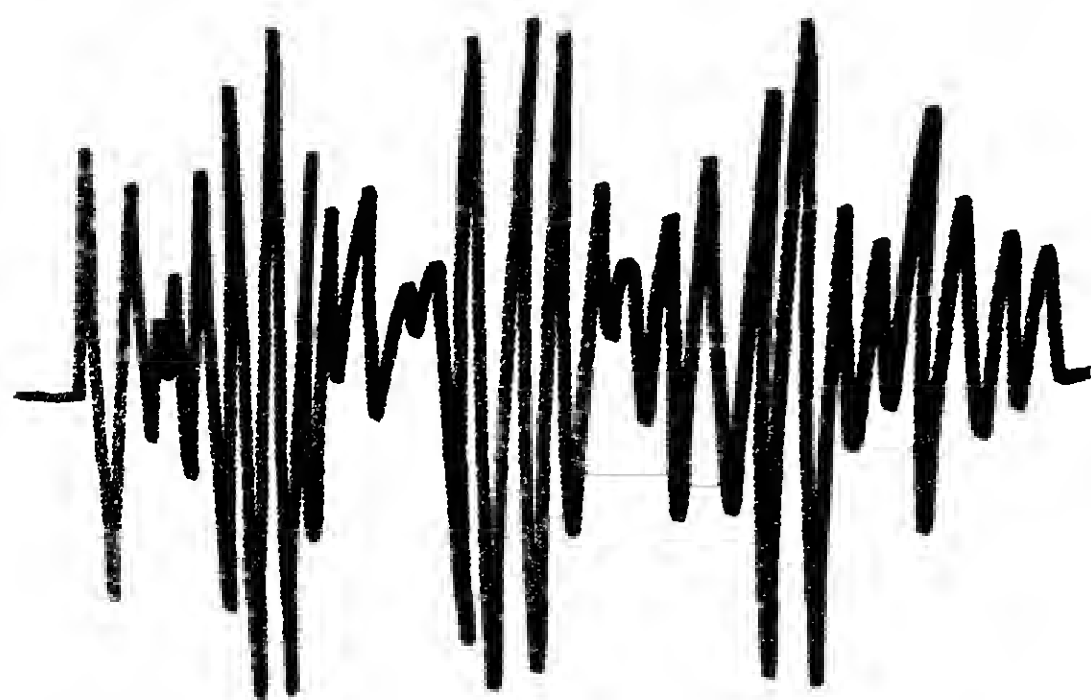
Long-term domestic funding for private projects, however, remains a serious constraint. While regional equity markets have seen rapid expansion, debt markets have lagged behind. "Even high income countries like Korea are only beginning to develop fixed-income markets," said Stijn Claessens at the World Bank for East Asia.

With banks weakened or adopting a more conservative stance in the wake of the regional crises, and with the public purse pinched tight, this weakness must now be addressed. "Savings rates are about 35 per cent, some of the highest in the world, but private capital only accounts for about 10-15 per cent of infrastructure investment in east Asia," said Mr Kohli.

Steps are being taken. Most Association of South-East Asian Nations (Asean) states are developing secondary mortgage markets which can act as a source of long-term funding and bond issues. Expanding pension schemes, and increased private participation, are helping to develop institutional investors.

Such reforms are moves in the right direction, said Mr Kohli. But they must now be accelerated if the region's infrastructure is to be funded, and if its economies are to avoid a long-term growth constraint on top of the present setbacks.

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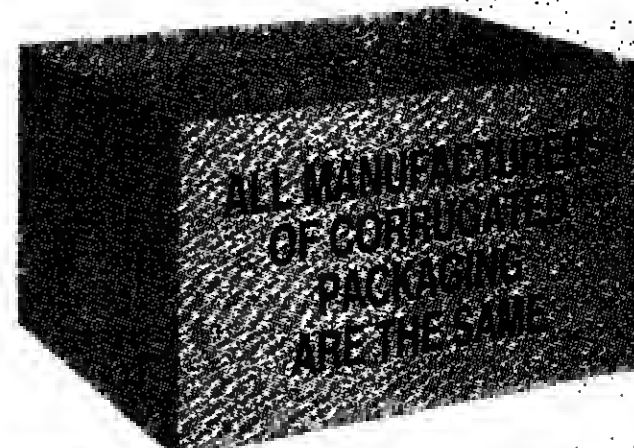
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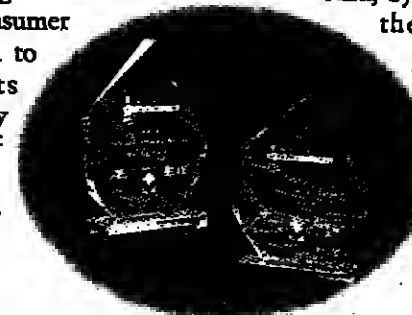
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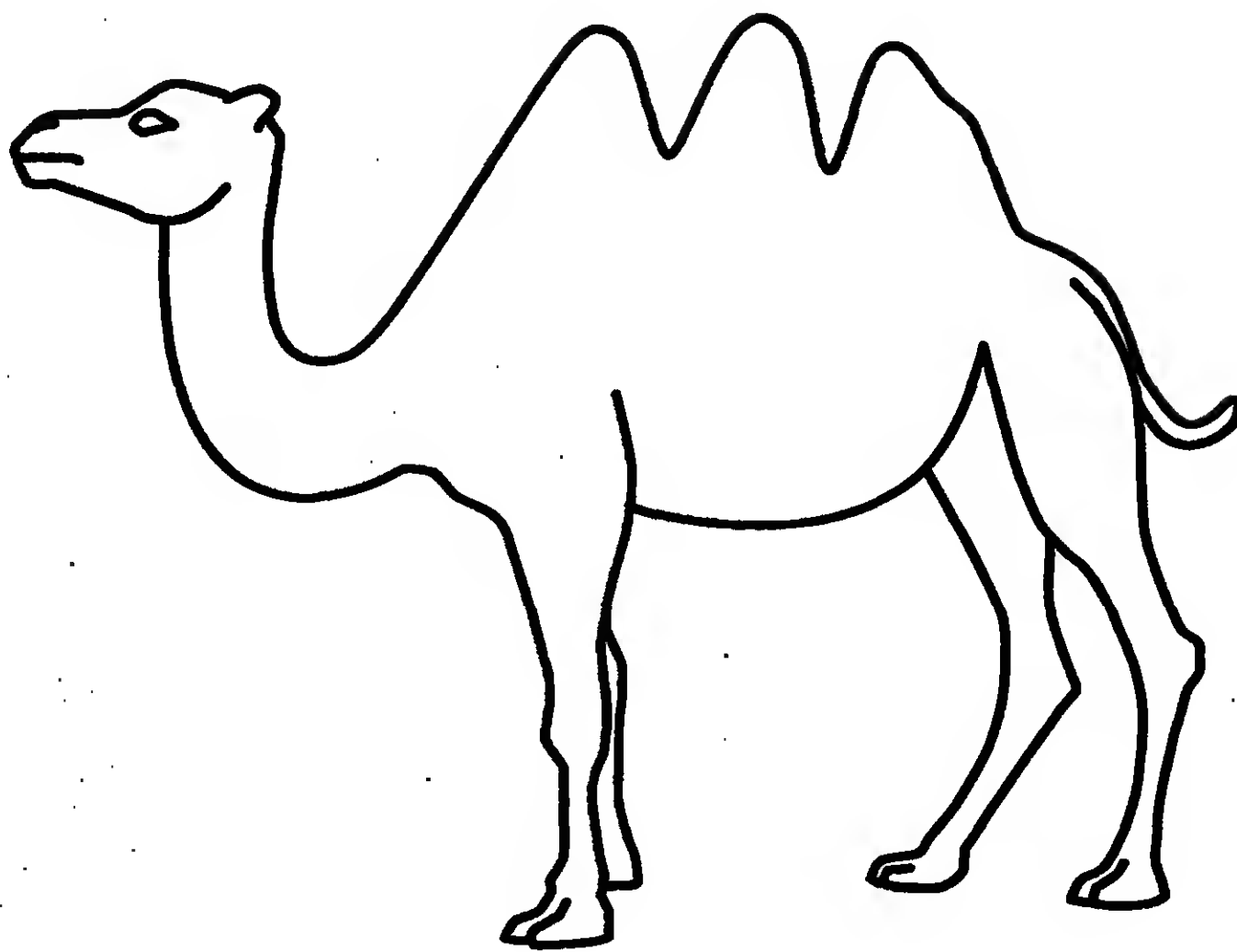
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FINANCIAL TIMES WEDNESDAY OCTOBER 8 1997 ★

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NEWS: INTERNATIONAL

Sharon, the hard man who delivers for Netanyahu

By Judy Dempsey
in Jerusalem

When Benjamin Netanyahu, Israel's prime minister, broke his silence this week on the hotly contested assassination attempt on a Hamas leader in Jordan, Ariel Sharon, the infrastructure minister, was by his side.

When no minister was allowed to talk to the media until a deal had been struck with King Hussein of Jordan, Mr Sharon stood before the cameras. And when the king negotiated the release of Sheikh Ahmed Yassin, the spiritual leader of Hamas, the Islamic Resistance Movement, in exchange for the two Mossad secret service agents, Mr Sharon played a pivotal role. Mr Sharon, said Mr Netanyahu, stood by him and supported him throughout one of Israel's most serious intelligence blunders in many years.

Mr Sharon's leap into the limelight signals the grow-

ing influence of a politician who Mr Netanyahu feared would sow divisions in the governing Likud party and threaten his authority. But Mr Netanyahu is now increasingly dependent on the former defence minister.

"Sharon jumped at the opportunity to do something. He is a man who acts," said Avraham Diskin, political analyst at the Hebrew University. "Unlike others who did not know what to do or were not capable enough, Sharon knew something had to be done quickly to limit the damage."

Mr Sharon, still loathed by the left, who regard him as indirectly responsible for the Sabra and Shatila massacres in Lebanon in 1982, has helped Mr Netanyahu out of trouble in the past. Even before that, he established himself as a tough military officer determined to stamp out any violence or opposition from Palestinians and Arabs. In 1983, he organised a retaliatory raid against the

Jordanian village Qibya, in which 69 civilians were killed after Israeli commanders blew up their homes. In the early 1970s, he adopted an uncompromising policy against any Palestinian unrest in the occupied Gaza Strip.

When Jordan accused Israel of failing to deliver water last May, as agreed in the Oslo peace accords, Mr Sharon held talks with King Hussein, quickly resolving the dispute. This was the beginning of a close relationship with the king. Mr Sharon's adviser on Arab affairs, Magali Wahabe, a Druze, is a frequent guest in the palace.

"Whether you like him or not, he gets things done. The king knows where he stands with Sharon, unlike Netanyahu," a diplomat said. "When Sharon says he will do something, he will deliver, unlike Netanyahu."

Mr Sharon's single-mindedness is matched by his military and security record, which Mr Netanyahu lacks.



Man of action: Sharon (left) at Netanyahu's side during a press conference to explain the bungled assassination attempt

"Netanyahu knows this. He wanted Sharon by his side. It would go down well with Likud and the public, who, regardless of his past, respects Sharon," the diplomat added.

Some Likud supporters are still concerned Mr Sharon will extract a price for his loyalty, particularly after being passed over for the

coveted finance ministry job earlier this year.

"Sharon probably feels his chances of becoming prime minister are now non-existent but he will not ditch Likud. He is trying to get himself into the best possible position under the circumstances - as close as possible to Netanyahu," said Mr Diskin.

If so, since both believe Israel's security and the fight against terrorism is paramount, Mr Netanyahu will hardly feel threatened - except that Mr Sharon, more than the prime minister, is seen more as one who now believes in talking to his opponents, be they Palestinians or Israel's Arab neighbours.

NEWS DIGEST

Moi accused of breaking reform pact

A Kenyan opposition leader yesterday accused the government of going back on its word over agreed constitutional reform, and urged it to legalise two parties whose applications have been refused.

Mwai Kibaki, chairman of the Democratic party, said the government's decision not to register the Safina party co-founded by Richard Leakey, wildlife campaigner and scientist, was wrong.

"It is very bad faith for a government to promise something and then go back on its word," said Mr Kibaki, a former vice-president and finance minister who finished third to President Daniel arap Moi in the 1992 presidential election.

On Monday the registrar of societies approved 10 political parties, but rejected applications by Mr Leakey's Safina and the Islamic Party of Kenya.

In an agreement thrashed out last month with opposition leaders after weeks of political and civil unrest, the government promised, among other things, to process registration applications swiftly and give good reasons for refusal.

Mr Kibaki's stance is important for Mr Moi. He was the most prominent opposition politician to endorse the reforms.

Reuters, Nairobi

MIDEAST CONFERENCE

Qatar defies protests

Qatar said yesterday it was sending out invitations to a Middle East and North Africa economic conference next month that has drawn protests from Arab states.

The invitations have been addressed to foreign ministers of Middle East and North African countries - including Israel - as well as their main economic partners in Europe, the US and Asia.

Almost 80 countries have been invited, and South American states had also expressed an interest in attending.

Qatar expects 2,500 foreign participants, among them 800 government delegates, 500 businessmen, 300 representatives of international or regional organisations, and 500 journalists.

Two of Qatar's fellow Gulf Arab states, Saudi Arabia and the United Arab Emirates, have said they will not attend the conference because of the deadlock in the Arab-Israeli peace process.

No Arab country has yet officially announced that it will take part in the conference, which US secretary of state Madeleine Albright is to attend.

AFP, Doha

Algiers and Riyadh hold top level meeting

Algerian president Liamine Zeroual yesterday began a three day visit to Saudi Arabia - the first summit meeting between the two Arab countries in nine years. AFP reports from Algiers.

Mr Zeroual's visit comes after reports of secret Saudi mediation in the bloody civil war wracking his country, which the Algerian government has denied.

The Algerian president

took his ministers of foreign affairs, energy, religious affairs and commerce with him on the trip which comes at the invitation of King Fahd ibn Abdul Aziz.

His meeting with King Fahd will be the first at this level since the Saudi monarch met then President Chadli Bendjedid in Algiers during an Arab summit in 1988.

Ahmed Attaf, the foreign

minister, said the visit was part of "the strengthening of Algeria's role on the Arab stage at a time of renewed deadlock in the Middle East peace process".

He said Mr Zeroual would discuss with Saudi rulers the need for Arab solidarity and the possibility of holding regular Arab summits.

The two countries fell out during the 1991 Gulf war when Algeria did not take

part in a multinational coalition to drive Iraqi troops out of Kuwait. At the time, thousands of Algerians took part in fundamentalist-led demonstrations to condemn the anti-Iraqi front.

But ties have warmed since 1992 when the Algerian government outlawed the Islamic Salvation Front (FIS) and cancelled elections that the fundamentalist group was set to win.

Arab diplomats said last week that Saudi Arabia was leading secret mediation efforts between Mr Zeroual's government and the FIS to end the bloody insurgency which erupted after the cancellation of the polls and has claimed an estimated 60,000 lives.

One diplomat said Saudi efforts had led to the September 21 announcement by the Islamic Salvation Army,

the armed wing of the FIS, of a ceasefire from October 1.

But an Algerian foreign ministry spokesman said the claims "lack any foundation," adding that Algeria "rejects categorically any interference in its domestic affairs".

Saudi Arabia, the world's top oil producer, helps finance the construction of dams and housing in Algeria.

Borrower Mugabe wrong-foots World Bank again

Scarcely a month after being back in favour, Zimbabwe goes on budget-busting spree, writes Tony Hawkins

The World Bank's decision to delay disbursement of a US\$62m loan to Zimbabwe is a serious setback for a country which has recorded a current account deficit of US\$1,000m for the first seven months of the year.

There was some surprise when in August World Bank officials announced the resumption of support after a partial suspension in 1995. The bank cited an improvement in the country's fiscal situation - which few private sector economists have been able to discern - in spite of 1997/98 projections of a worsening budget deficit from 7.1 per cent of gross domestic product in the year just ended to 8.9 per cent in the current year.

Not for the first time in its relationship with Zimbabwe

since the launch of the 1991 economic structural adjustment programme, the World Bank was wrong-footed. Within a fortnight of the bank announcing resumed lending, President Robert Mugabe announced a budget-busting compensation package for war veterans which brought down Mr Ian Smith's Rhodesian government in 1979.

At this stage, no one knows what the war veterans package will cost. What is known is that when Herbert Murewa, finance minister, protested that the country could not afford the package, Mr Mugabe said the government would borrow if need be, further embarrassing the Bank by remarking: "Have you ever heard of a country that collapsed because of borrowing?"

While Mr Murewa was away at the annual meeting of the International Monetary Fund and the World Bank in Hong Kong recently, Emmerson Mnangagwa, his stand-in, was asked in parliament how the package would be funded. "What are bonds for?" he said.

Assuming 75,000 recipients - estimates range from 50,000 to 100,000 - the Z\$50,000 (US\$4,069) one-off gratuity would cost Z\$3.75bn, while the annual pension of Z\$2,000 monthly will come to another \$1.8bn annually or Z\$2.7bn for the 18-month fiscal period until the end of 1998.

Add to these direct costs, and other even more unquantifiable expenses - land allocation, free health and education for ex-combatants and dependants - the

cost for the 18-month budgetary period could range between Z\$4.5bn for 50,000 claimants and Z\$6.5bn for 75,000 beneficiaries. On the revised GDP numbers, this would be about 3 per cent of GDP, pushing the budget deficit to 11.9 per cent.

Matters could turn out to be a good deal worse should the El Nino factor bring drought to Zimbabwe this season, as is widely predicted by meteorologists. That would mean substantially slower growth of GDP, which has already fallen to 4 per cent in 1997 from last year's 7.3 per cent - a rebound from the 1995 drought.

Furthermore, as other government policies are unveiled, so things get worse. Kumbirai Kangai, agriculture minister, has set

aside Z\$1.5bn for a strategic grain reserve in case of serious drought. This is not accounted for in the budget.

Nor is the Z\$146m for the state's purchase of a 20 per cent stake in Anglo American Corporation's Bindura Nickel Corporation (for subsequent sale to black investors). Nor is there any provision for wage awards such as those pending at state-owned universities.

Last month too, Mr Mugabe promised that more than 4m hectares of white-owned farmland would be designated and redistributed to black farmers, with ex-combatants being given preferential treatment. The 1997 deadline is unlikely to be met but, with the government having identified 1,772 farms for resettlement, the president is under mounting

pressure to deliver.

However, the budget contains Z\$183m for land acquisition and infrastructure development between now and 2000, which will make only a tiny contribution to so grandiose a programme.

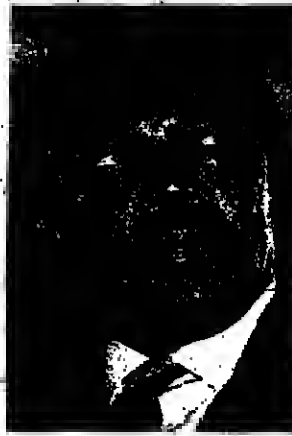
Factor just some of these aspects into the budget numbers and the World Bank's assessment of an "improved" fiscal situation begins to look unrealistic. Neither can it be squared with the authoritative assessment of Leonard Tsumba, governor of the central bank, that "the bulk of the financing requirement of the budget deficit must be sourced from foreign and non-bank sources".

Given all this, plus the US\$500m swing from surplus to deficit in the balance of payments so far this year,

Zimbabwe desperately needs a deal with the IMF and World Bank. Any budget compromise that would allow the two institutions to resume lending would surely involve a significant increase in taxes - with excise duties on fuel, drink and tobacco being the obvious candidates.

There is not much scope for spending cuts. Just two recent instances highlight the accelerating deterioration of Zimbabwe's institutional capacity. Timothy Stamps, the health minister, told parliament recently that 16 district hospitals were now standing empty for lack of staff. Blaming the World Bank and IMF, he told MPs: "We are not asked what we need. We are simply told what we are going to have."

Education ministry offi-



Mugabe: Zimbabwe cannot afford veterans package

cialists complain that salaries take up 90 per cent of their ministry's vote, with devastating consequences for the long-term future of the education system. For many observers, there is irony in the fact that the imperative of reversing such deterioration in Africa's institutional capacity was a central theme in this year's World Bank World Development Report.

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Europe 'must pay its way' on Nato

By Bruce Clark
in Washington

Senator Jesse Helms, republican chairman of the Senate foreign relations committee, yesterday warned that Nato expansion would fail if west Europeans did not pay their share.

But the ultra-conservative senator stressed that he strongly supported the principle of enlargement, as long as the project did not dilute the alliance.

The strong, though conditional, message of support from Mr Helms boded well for a Senate vote in favour of

President Bill Clinton's enlargement plan if the cost issue is solved.

"The US did not create the Nato alliance and send our troops to fight and die in Europe... simply to defend European real estate or European economic interests," said Mr Helms, who also urged Nato to retain its focus on "the defence of democracy and preservation of liberty".

He added that ratification of Nato expansion by the necessary two-thirds of the Senate "may very well succeed or fail" in relation to west Europe's willingness to

pay its share of the cost.

But Mrs Madeleine Albright, secretary of state, told the committee she would insist existing Nato partners paid their share.

The administration has estimated its share at \$150m-\$200m a year over the next decade - and tense negotiations are going on within the alliance about how to finance the rest. Several west European states have argued that expansion can be funded by switching money away from existing projects, a view Washington firmly rejects.

Mrs Albright, who was

invited by Mr Helms to testify before his panel, urged the Senate to endorse the admission of Poland, Hungary and the Czech Republic into the Atlantic alliance - as agreed during last July's summit in Madrid - on the grounds that strategic US interests were at stake.

"A larger Nato will make America safer, Nato stronger and Europe more peaceful and united," she told the foreign relations committee at a hearing which launched the administration's bid to secure approval for enlargement.

Mrs Albright also assured

Mr Helms that Nato would not abandon its principal mission of defending its members' territory, or allow Russia to interfere in its decision-making process.

She said the 48-year-old alliance was still necessary as a safeguard against conflict between and within European states - and to ward off threats against its members' soil, which might include a challenge from a resurgent Russia.

Of such threats she said, "Some are visible on the horizon, such as threat posed by rogue states with dangerous weapons." Others

"may not seem apparent today but are not unthinkable".

"Within this category lie questions about the future of Russia. We want Russian democracy to succeed and we're optimistic that it will - but one should not dismiss the possibility that Russia could return to the patterns of its past."

Conservative Republicans have expressed the fear that to sweeten the pill of enlarging Nato, the US has made too many concessions to Russia, such as the creation of a Nato-Russia council to discuss European security.

As casual cargo thieves are beaten, armed criminals take their place

Highway robbery booming in Brazil

Two months after he was hired by Ponto Frio, a Brazilian chain of electrical goods stores, to investigate a spate of highway robberies, Henrique Reis Filho, a security expert, believed he had found evidence of inside involvement. He was never able to prove it returning from inspecting a company depot, his car was intercepted and a gang of armed men shot him dead.

Brazilian organised crime, hitherto best known for its involvement with drugs, gambling and kidnapping, had issued another stark reminder that highway robbery is its growth activity of the 1990s.

Insurers estimate goods worth about R\$450m (US\$220m) will be stolen in transit this year in some 4,000 robberies, up from R\$250m in 3,200 robberies last year. Their estimate, however, is of insured goods for which claims are made; manufacturers say the true cost runs into billions.

The robbers have plenty of opportunity. About 62 per cent of Brazil's freight is carried by truck, often over immense distances. Most is transported by independent contractors: there are about 12,000 hauliers, 96 per cent of them small and medium-sized outfits.

Cargo theft used to be a predominantly non-violent crime. Often, a driver would

simply disappear with his load, or be looking the other way - intentionally or not - while someone else stole it.

Solving this problem was relatively straightforward. Ten years ago, Pamercy, a company of security consultants specialising in road freight, which claims to handle 70 per cent of the market, began compiling a computer register of truck drivers.

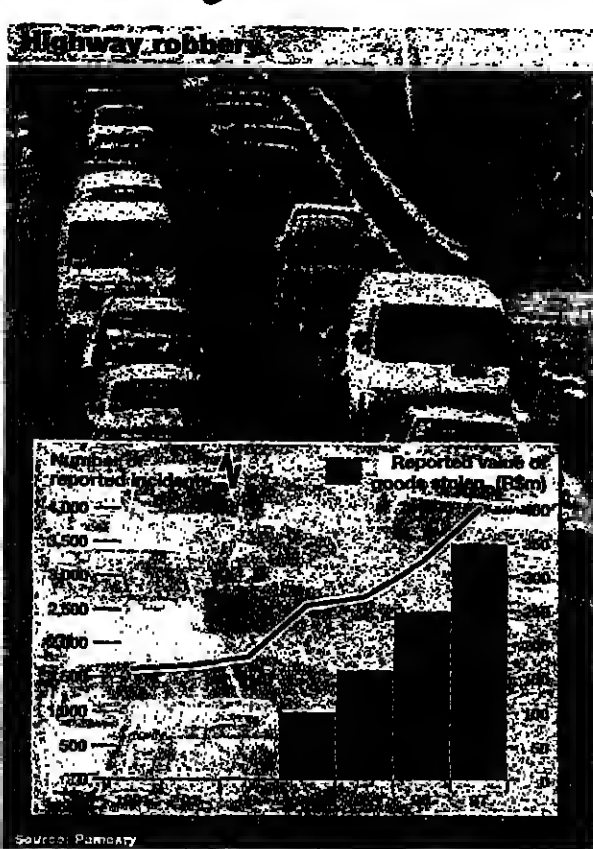
It now has data on 570,000 drivers and is consulted 4,000 times a day by hauliers, who are given cover for a journey only if their driver has been cleared first. The company also advises on driver training and route planning, making sure, for example, that drivers stop only in secure rest areas.

Arthur Santos, a director at Pamercy, says the system has virtually eliminated casual theft and done much to reduce losses from accidents caused, for example, by drivers with a history of drinking.

However, the problem of theft has been supplanted by the much greater one of armed robbery.

To begin with, says Mr Santos, robbers "stole any old cargo and sold it where they could". Now, the criminals are much better organised.

Gangs identify trucks carrying high-value goods, such as pharmaceuticals and elec-



trical goods, or those that are easiest to dispose of, such as textiles and foods. Goods are often stolen to order, to supply wholesalers or retailers happy to pay low prices without asking questions. "The volume of goods stolen is far too big to be

sold only on the black market," Mr Santos says. The so-called military police, who respond to crimes in progress, are overstretched. The civil police, which are supposed to investigate crime, are often suspected of complicity or even

direct involvement.

Convictions for receiving stolen goods are almost unheard of, partly because prosecutors must prove that the buyer acted knowingly.

By 1995, the problem was so serious that insurers were paying more in claims than they were getting in premiums. Of 130 insurers in the market, says Mr Santos, only six now take cargo risk, with severe restrictions on settlements.

Pamercy markets a computerised satellite tracking system, called Autotrac, which spots any deviation from a truck's itinerary and allows drivers to activate a panic button.

When a problem is identified, the firm dispatches one of 150 patrol cars to determine whether a robbery is in progress.

Mr Santos says the system has prevented robberies of goods worth R\$20m in the past two years, and helped insurers to reduce claim settlements to 70 per cent of premiums.

But one result has been that 90 per cent of robberies now take place in Greater São Paulo and Rio de Janeiro, where thieves can dispose of stolen trucks more quickly.

Another result is an increase in more audacious crimes: in a recent typical example, 20 armed men held 50 people hostage in a ware-

house for four hours while loading and stealing seven truckloads of coffee.

Celso Vieira, a director of the Brazilian Association of Risk Management and of the local subsidiary of a multinational manufacturing group, says greater "traceability" of goods offers a possible solution, although he admits its application is limited to higher-value products.

The real problem, he argues, is a culture of "accommodation" with robbery. He claims state governments, to whom the police report, are virtual accomplices of the robbers because they levy value-added taxes on all goods, even if they are stolen. By the same token, insurance values include the shipper's mark-up.

"Insurance and security cost about 7 per cent of the value of freight, when it should be 2 per cent," he says. "There's a serious ethical problem, the cost is accepted as just another expense of doing business in Brazil."

Shippers, hauliers and insurers, he adds, should join to lobby for changes to the penal code and the tax system. But so far, he laments, while his association has given voice to the issue, "nobody has shown the least interest in listening".

Jonathan Wheatley

NEWS DIGEST

Menem wants Falklands help

Argentine President Carlos Menem will renew his request for US intervention in the long-standing Falkland Islands dispute when US President Bill Clinton visits Argentina on October 15-19 - the longest stop in a three-country regional tour that also includes Brazil and Venezuela.

While the US has refused recent Argentine requests to mediate in the conflict, Mr Menem will ask his US counterpart to help bring the British to the negotiating table, he told a press conference on Monday.

"We're not going to ask them [the British] to give the Malvinas back, but we are asking that they simply fulfil United Nations resolutions to open a dialogue," he said. Other issues for Mr Clinton's visit - it will be his first to Argentina - include drug trafficking, terrorism and trade. With an eye to a regional free-trade summit in Santiago, Chile, in April next year, the two countries' presidents will work on a strategy for hemispheric integration. *Andrea Mondel-Campbell, Buenos Aires*

HOUSE COMMITTEE DEAL

Compromise on fast-track

The Clinton administration yesterday reached an agreement with members of the House ways and means committee which improved the outlook for the president's bid for new trade negotiating authority.

Robert Matsui, a senior Democrat congressman on the House trade subcommittee, agreed to a compromise which would strengthen trade and environmental components in the legislation, as demanded by Democrats. The legislation is scheduled for a committee vote today.

The changes still give the majority of House Democrats far less than most of them have demanded to secure their vote for fast-track, under which Congress agrees to vote for or against trade pacts without amendment. The Republican leadership has vowed not to bring to the floor legislation that does not have significant bipartisan support in the committee. *Nancy Durne, Washington*

VENEZUELAN DIVERSIFICATION

Foreign trade bank set up

Venezuela yesterday launched a Foreign Trade Bank to finance non-petroleum exports and help diversify the country's oil-driven economy. It will replace the export credit fund Finexpo. The new bank has a capital of \$200m, but additional financing may come from institutions such as the Andean Development Corporation. The bank is part of efforts to promote non-traditional exports, said Freddy Rojas Farra, the minister of industry and commerce. *Raymond Collit, Caracas*

QUEBEC POLL

Independence support falling

Support for Quebec independence among voters in the French-speaking Canadian province is at a three-year low, according to an opinion poll published yesterday. The Compas survey, published in Toronto's Financial Post newspaper, found support for Quebec's separation from Canada falling to 41 per cent from 48.5 per cent at the start of the year.

The poll followed other recent surveys showing a steady decline in support for Quebec's secession from the rest of Canada. It found that 23 per cent would definitely vote yes to independence and 18 per cent probably yes, while 46 per cent would definitely vote no and 13 per cent probably no. *Reuters, Montreal*

New Yorkers start to come to terms with smart cards

By John Authers and
William Lewis in New York

New Yorkers are steadily coming to terms with smart card technology following Monday's launch of the biggest pilot scheme yet seen in the US.

For six months, the Upper West Side area of Manhattan will be a laboratory for payment cards using an embedded micro-

processor.

For the time being, however, it is difficult to buy anything with

them, as many of the 600 merchants involved in the scheme have not received the terminals needed to read information on the cards.

The pilot has six months to run, and the number of shops equipped with the necessary terminals should have doubled by the end of this week.

But the response of the manager of one large delicatessen and pharmacy on Amsterdam Avenue, in the heart of the test area, who did not have a terminal, sums up the problem neatly.

"Oh, we're so far behind here. In Europe, everyone uses these things, but not here."

Pilot schemes are not unique. Visa plans about 70 pilots around the world. It is aiming the technology most directly at developing nations, where telecoms are expensive. This gives chip cards a significant advantage over magnetic stripe cards, which require a telephone call before they can be authorised.

But the New York scheme is the most ambitious yet in the US, where chip cards have to date been far less widely used than in western Europe.

This is mainly because the US already had an infrastructure for magnetic stripe cards before the chip technology was generally available.

In France, for example, all credit and debit cards have carried microprocessors for several years.

New York's is also the biggest pilot of "stored value", where chips are loaded with value, so cards can be used like cash. In France, chips are used to perform

credit and debit card functions.

The previous significant pilot of stored value in the US was in Atlanta during last year's Olympics.

This showed the cards and systems could work, but some in the industry were disappointed by the level of use for the cards. The New York scheme is designed to ensure that cards are widely available, and widely accepted in their target area.

According to Michael Smith, general manager at Schlumberger Danyl, which is producing

the cards: "Atlanta was a great success because we proved that everything worked and we proved that consumers liked the concept."

But he added: "One thing we learnt is that for the programme to be interesting to card-holders you need to have a lot of terminals available for them to use. Another key lesson is that merchants want to see a lot of people using cards and wanting to pay with them. The New York pilot is designed to respond to both those lessons."

The Upper West Side fits these needs by being a well defined area, with Broadway a natural shopping centre running diagonally across it.

It is densely populated with young adults, and the two issuing banks have issued enough cards for every resident.

Once terminals have been installed - and they are expected in half of all the retailers in the area - the theory is that the conditions will be ideal to test whether Americans will use smart cards.

VARIG

AIR CANADA

UNITED AIRLINES

STAR ALLIANCE

The airline network for Earth.

NEWS: UK

Treasury to take money from contingency reserves to fund social security spending increase

Extra \$810m benefit bill as inflation rises

By Wolfgang Münchau and Nicholas Timmins

The government was yesterday faced with an unexpected \$500m (\$810m) bill for social security benefits next year after inflation edged up marginally last month.

Headline inflation went up from 3.5 per cent in August to 3.6 per cent in September, the highest rate for two years, reflecting continued inflationary pressures in the UK economy. The rate is more than a percentage point higher than the 2.5 per cent used last year to forecast social security spending from next April.

The increase means benefit expenditure next year will be about \$500m higher than forecast, according to the Treasury. The department said the money would be taken out of next year's £2.8bn contingency reserve.

The extra bill will increase pressure on spending. The government has given an absolute commitment to stick to the spending plans of the former Conservative administration both this year and next.

The increase in headline inflation was due almost entirely to a rise in mortgage rates by several building societies. The underlying

rate of inflation - which excludes mortgages - fell from 2.8 per cent in August to 2.7 per cent in September.

Alistair Darling, chief secretary to the Treasury, said the economy was "on course to get back on track", as underlying inflation appeared to be heading towards 2.5 per cent, the government's target.

The gap between the two inflation measures is likely to widen in the next few months, adding to the policy dilemma for the Bank of England, the UK central bank.

The Bank's monetary policy committee is widely expected to leave short-term interest rates

unchanged at 7 per cent at its regular monthly meeting scheduled for today and tomorrow.

The consensus in financial markets is for interest rates to rise again before the end of the year. Some economists expressed concern about the effect of the rising headline rate because of its use as a benchmark index for rents and benefits - and because it sets the tone for wage bargainers.

The inflation increase will give a couple on the basic state pension more than £100 a week for the first time. It will also push the total social security bill through the £100bn barrier.

Richard Iley, UK economist at ABN-Amro Hoare Govett, the securities house, said "while the Bank of England prefers to focus on the underlying measures of inflation, the steady rise in headline RPI [retail price index] that this year's policy tightening has produced may have serious inflationary consequences".

Housing costs increased by 1 per cent during September, resulting in an annual increase of 9 per cent.

The main downward pressure on the RPI came from fuel and light after the cut in value added tax on domestic fuel from 8 per cent to 5 per cent in the July Budget.

Cash pledged for school internet links

Microsoft chief Bill Gates to advise on \$162m project

By Simon Targett and Christopher Price

The government yesterday pledged £100m (\$162m) for new computers in the UK's 32,000 schools and unveiled plans to link every school to an internet-based "national grid for learning" within five years.

The move coincided with an announcement from Ofsted, the telecommunications industry regulator, that schools would be offered free high-speed connections to the grid and low call charges.

Bill Gates, the billionaire founder of Microsoft, the US computer company, has been recruited as an adviser to the project.

Dennis Stevenson, chairman of the Pearson group, owner of the Financial Times, who prepared an influential report on the potential of IT in education, welcomed the fact that the government was offering "a co-ordinated programme".

The plans, set out in a consultation document *Connecting the Learning Society*, follow an announcement in July that National Lottery cash would be targeted towards training all 500,000



Tony Blair (left) chats with Bill Gates at Downing Street yesterday. Microsoft has agreed to work with BT on the project

teachers in IT skills by 2002. Tony Blair, the prime minister, said the grid, to be launched next year, would play a "crucial role" in the drive to raise standards of literacy and numeracy.

He said: "Teachers will be able to get advice on effective ways of teaching children how to read and pupils will be able to revise for their GCSEs [exams taken around age 16] or explore the museums of the world for their project work." He said

the grid would help school-leavers to become "IT-literate".

Only 6,000 schools are currently connected to the internet and more than one-third of teachers feel uncomfortable using computers. Nearly half of the computers in schools are more than five years old.

By 2002, about 75 per cent of teachers and 50 per cent of pupils will be able to use their own e-mail address and the government will be

looking to introduce measures for assessing the level of school-leavers' competence in ICT - information communications technology.

Mr Gates will contribute to the development of this teaching resource and Microsoft has agreed to work with British Telecom and BT, the leading supplier of IT to British schools, to design a centre in consultation with government.

Mr Gates, in Britain to help the launch of the grid,

said: "I'm very excited to have Microsoft involved in helping shape some of the strategic thinking behind making technology an integral part of every aspect of British life."

Ministers hope the grid could become a showcase for Britain's educational software industry.

Teachers' unions, while welcoming the move, warned that schools would need to be protected against some companies.

Airport delays to become worse

By Michael Skapinker, Aerospace Correspondent

Passengers travelling on scheduled flights to or from the UK had a 26 per cent chance of suffering delays in the second quarter of this year and the situation will get worse, the Civil Aviation Authority said yesterday.

The number of scheduled aircraft which arrived or departed within 15 minutes of their advertised time fell to 77 per cent in the second quarter of this year, compared with 80 per cent in the same period in 1996.

The CAA said only a small proportion of delays resulted from air traffic control difficulties. The main reason was the 6 per cent rise in aircraft traffic in the second quarter compared with last year.

Stan Abrahams, the authority's chief statistician, said: "The delays will increase. The more congestion there is, the less room there is for manoeuvre." Other causes were missing passengers and luggage, technical problems on the aircraft and adverse weather.

The authority said the situation on charter aircraft was worse, with 51 per cent of flights delayed.

The proportion of scheduled flights on time at London's Heathrow airport fell to 71 per cent in the second quarter, compared with 78 per cent last year. Average delay was 13 minutes, compared with nine in the second quarter of 1996. Given this was the average on all flights, the actual delay on affected flights was considerably higher.

On flights between Heathrow and New York's JFK, the carrier with the worst record in the month of June was Kuwait Airways, with average delays of 41 minutes. Air India suffered an average 38 minutes on the route, followed by Virgin Atlantic with 29 minutes.

Outlet Airlines had average delays of 13 minutes on Heathrow-JFK flights. American Airlines 12 and British Airways 11 minutes. The punctuality record at London's Gatwick airport deteriorated in the second quarter, with the number of scheduled flights leaving or arriving within 15 minutes of advertised times falling to 70 per cent from 74 per cent last year. The average delay was 15 minutes, compared with 12 in the second quarter of 1996.

The proportion of charter flights on time at Gatwick airport fell to 42 per cent in the second quarter from 46 per cent last year. The average delay on Gatwick charters rose to 45 minutes from 39 minutes last year.

John Prescott, the UK deputy prime minister, is attempting to bring pressure on Eurotunnel through the revised EWS deal as well as through separate negotiations over an extension of the Eurotunnel concession, by 34 years to 99 years.

The scale of Railfreight Distribution's losses, still running at about £1m a week and subsidised by the taxpayer, means there is considerable pressure on the

UK NEWS DIGEST

N Ireland talks begin

Negotiations on the future of Northern Ireland began in earnest yesterday as pro-British unionists entered full-scale talks with Sinn Féin, the political wing of the Irish Republican Army, for the first time since the partition of Ireland in 1921. The UK and Irish governments and all eight Irish political parties presented their opening positions on three strands - the internal political arrangements for Northern Ireland, the role of Dublin in the province's affairs and relations between London and Dublin. The main bone of contention is expected to be strand two, with the Ulster Unionists, the biggest unionist party, voting opposition to proposed north-south bodies to reflect the Irish identity of the Roman Catholic nationalist community.

John O'Donoghue, the Irish justice minister, said he detected "a shared determination to consolidate the peace". Mo Mowlam, the Northern Ireland secretary, acknowledged the "size of the challenge ahead". She said there remained "substantial disagreements" but described the atmosphere as "constructive". *John Murray Brown*

LONDON

Company seeks to sell ground water

An entrepreneur is to challenge demands for multi-million pound government subsidies to save London from rising ground water, with a proposal to sell the water to business.

Jeremy Bryan, a former executive at Thames Water, will next week register a private company to recover ground water that threatens to leak into the capital's underground railway system and undermine the foundations of buildings.

Mr Bryan, who has struggled to inject competition into the water industry, dismissed a recent plea by London companies and officials for government cash to tackle the problem. "I do not see a role for the government. I think the existing institutions should manage this themselves. There is too much of a temptation to run to government when problems emerge," he said. *Leyla Boulton*

INDEPENDENT TELEVISION

Radical streamlining planned

Independent television companies yesterday drew up plans for a radical streamlining of decision-making on programming in an effort to combat a gradual fall in the share of the UK television audience held by ITV, the consortium of independent TV companies. Directors of the companies gave initial approval to a plan to replace the network's 15-member broadcast board - which meets monthly to plan schedules - with a smaller programming policy group. The establishment of a policy group is part of an effort by Richard Byre, the new chief executive of ITV, to make it easier for the network to plan its schedule more flexibly. There has been concern that the broadcast board has been an unwieldy mechanism for planning the schedule, and this is one of the factors behind a decline in ITV's audience share from 40 per cent to 33 per cent during the 1990s. *John Gapper*

PENSIONS MIS-SELLING

Minister highlights 'misery' caused

The government yesterday threatened new measures against companies dragging their feet over pensions mis-selling as it sought to highlight the human misery being caused by the £5bn (\$8.1bn) scandal. Helen Liddell, a Treasury minister, said she would "very shortly" announce further action, unless leaguers made faster progress. She was flanked by two victims of mis-selling who only succeeded in getting compensation with the intervention of a trade union. Hundreds of thousands of people were wrongly advised to leave occupational schemes, or not join them, in the late 1980s and early 1990s. Instead they were persuaded to take out personal pension plans which did not have the employer contributions. Of the 41 firms monitored by the Treasury, only 5 had resolved more than 50 per cent of their priority cases by the end of September. *Christopher Brown-Humes*

BEEF EXPORTS

Proposal to lift ban submitted

The UK will today submit an amended proposal to the European Commission for a scheme which would lift the export ban on beef from Northern Ireland, government officials said last night. Franz Fischler, European Union farm commissioner, said at the end of a visit to the UK that agreement on the certified herd scheme would be "the first real step" in lifting the 18-month old ban. The scheme has to win a qualified majority in the standing veterinary committee, representing member states, which meets next month. If it agrees, the ban can be lifted for Northern Ireland. If not, the proposal will go to the Council of Ministers for a decision.

Walter Elliott, president of the Ulster Farmers' Union, which represents farmers in Northern Ireland, said: "I can see no reason why it can't go through the political process before the end of the year." *Alison Maitland*

INTERNET

Export success for black pudding

Black pudding, a sausage-shaped food made of animal blood and suet, is tasting international export success because of an advertisement on the internet. Jack Scallie, a family butcher, of Kighley in northern England, has won orders for the pudding - often eaten at breakfast - from Venezuela, Japan, South Africa, Singapore and Hong Kong. Turnover at the company has soared by 20 per cent in the past eight months.

Mitsubishi Electric are announcing an initiative tomorrow to help other small businesses start on the internet.

Imports of cars close to record

By Haig Simonian, Motor Industry Correspondent

High September car sales pulled in near record imports, with vehicles built overseas accounting for more than 67 per cent of registrations. They took 64.7 per cent in the same month last year.

New car sales overall increased by more than 16 per cent as August's buying euphoria spilled into September.

The total of 160,739 registrations - compared with 138,059 the previous year - suggests 1997 could go down as a record for the motor industry. In the first nine months of this year, registrations increased by more than 7 per cent to 1.78m compared with the same period last year.

"This shows that retail sales are still strong following an excellent August. One of the contributory factors to these figures must be the fact that a lot of customers were unable to take delivery of their cars in

September sales up 16%

Registrations of new cars in UK	Volume	Change %	Share %	Share %
Total Market	160,739	16.4	100.0	100.0
UK Produced	52,596	7.9	32.7	35.3
Imports	108,143	24.1	67.3	64.7
Japanese makes	23,890	18.3	14.9	14.6
Ford group	23,368	32.1	14.5	14.3
Ford	32,447	31.9	20.3	17.8
Jaguar	803	42.1	0.5	0.4
General Motors (1)	22,428	14.3	14.0	14.2
Vauxhall	21,302	14.4	13.3	13.5
Saab	1,046	12.4	0.7	0.7
BMW group	16,278	26.2	10.1	12.6
BMW	9,352	2.2	5.8	5.5
Rolls Royce	14,927	32.4	9.3	9.5
Peugeot group	14,695	18.9	9.1	9.0
Peugeot	11,905	52.0	7.4	5.7
Citroen	2,790	38.5	1.7	3.3
Volkswagen group	13,264	8.3	8.3	8.2
Volkswagen	8,243	5.4	5.2	5.5
Audi	2,611	17.3	1.6	1.6
SEAT	2,220	31.2	1.4	0.7
Skoda	1,190	12.5	0.7	0.8
Renault	11,004	20.0	6.8	6.8
Nissan	7,230	30.1	4.5	5.3
Toyota	5,301	9.8	3.3	3.5
Fiat group	4,245	4.1	2.6	2.8
Fiat	3,717	1.7	2.3	2.3
Alfa Romeo	528	0.0	0.3	0.4
Volvo	3,708	6.0	2.3	2.9
Subaru	2,683	27.3	1.7	2.4
Honda	3,968	47.1	2.4	1.9
Nissan	7,230	30.1	4.5	5.3
Korean makes	6,130	36.7	3.8	3.3

1. GM holds 50% of Saab Automobile and has management control. 2. Includes Range Rover/Discovery. 3. VW holds 70% of Skoda and has management control. Source: Society of Motor Manufacturers and Traders

August as they had hoped," said Alan Pulham, franchised dealers' director of the Retail Motor Industry Federation.

The September figures revealed particularly strong gains for some manufactur-

ers. Ford, the market leader, which performed disappointingly in August, made a strong recovery. Sales also increased sharply at Vauxhall, Peugeot and Renault, and Jaguar and Daewoo recorded a huge month.

Conservative leader's speech overshadowed

By Robert Peston and John Kampfer

William Hague's call yesterday to the opposition Conservative party to get off its knees and walk tall again was overshadowed last night when Lord Tebbit, former party chairman, made a controversial attack on "multiculturalism" and said ethnic minorities should give their exclusive allegiance to the British flag.

Lord Tebbit received a standing ovation at a packed fringe meeting last night on the first day of the conference when he said: "Youngsters of all races born here should be taught that British history is their history, or they will forever be foreigners holding British passports and this kingdom will become a Yugoslavia."

His remarks were in contrast to the first speech by Mr Hague to a Conservative conference since becoming leader in June. "I want to see in our party more black people, more Asians," Mr Hague said, lauding "patriotism without bigotry".

But Lord Tebbit was scathing in his rejection of Mr Hague's aim of building an inclusive party. "Why do I share a party with those that advocate sodomite marriage or membership of a federal state Europe or the rejection of the hereditary principle?" Lord Tebbit asked rhetorically.

There were signs that Mr Hague was unwilling to be seen to be personally chastising Lord Tebbit, since he withdrew at the last moment from a BBC television interview after the Tebbit furore blew up.

An aide to the party leader, explaining why Lord Tebbit would not be disciplined, said "this is not about financial or personal misconduct, but a difference in policy".

But Lord Parkinson, the current Conservative chairman, said that "we do live in a multi-cultural society and our aim is to make it work better not to deplore it, so I can't agree at all with Norman [Tebbit]".

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All change for rail freight deal

The revised deal for the sale of the former state rail network's Channel tunnel freight business highlights the problems facing privatised freight companies in developing new markets.

The new terms, intended to persuade the European competition authorities to approve the privatisation of Railfreight Distribution, include a promise from the UK government to negotiate lower rail freight charges from Eurotunnel, the Anglo-French group. Eurotunnel operates the tunnel, and runs car and truck shuttles through it underneath the English Channel between Folkestone in England and Calais in France.

In return, English Welsh & Scottish Railway - the company owned by Wisconsin

Sale of part of the former state network may affect Eurotunnel's charges, writes Charles Batchelor

Central Transportation of the US which provisionally acquired Railfreight Distribution last March - has agreed to make its trains available to rival operators. If Brussels agrees to the revised terms, EWS would also repay some of the subsidy it is due to receive from the UK government.

EWS saw the need to revise the deal, prompted by objections from several European rail companies, as an opportunity to bring pressure to bear on Eurotunnel's high rail charges. These are regarded as the biggest barrier to developing Channel tunnel rail freight.

When the tunnel opened in May 1994, one of its main benefits was the creation of new long-distance freight services between the UK and mainland Europe. Previously, Britain's network had relatively few journeys long enough to make rail freight a viable option.

But while the tunnel has created completely new markets for passenger travel, rail freight volumes are only slightly higher than the 2m tonnes previously carried by the Channel ferries and are well below early forecasts of 6.5m tonnes a year.

Fierce competition between the Channel tunnel

and the ferries for road-borne freight has meant it is much cheaper to move goods by road to and from the tunnel instead of using long-distance rail freight. The Rail Freight Group, an industry body, estimates that it costs 24 times more to move a tonne of freight through the tunnel by rail than by truck on Eurotunnel's freight shuttle. Eurotunnel disputes these figures.

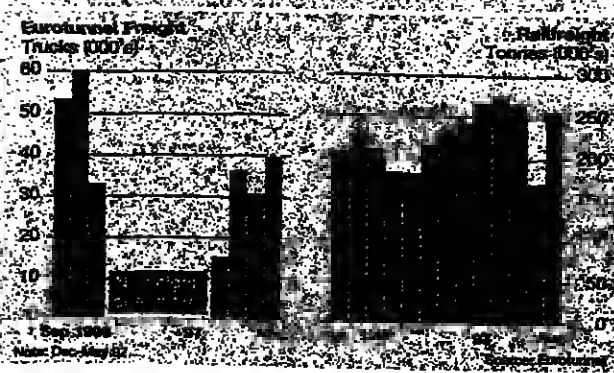
Part of the problem is the minimum usage agreement which guarantees Eurotunnel revenues of about £20m (\$32.4m) a year up to 2006 regardless of how many freight trains use the tunnel. It was originally thought this cushion would be needed for only two or three years but it now appears likely that it could be needed for its entire term. As long

Tunnel freight volumes fall below expectations



as freight volumes remain below the minimum covered by this agreement, there is little incentive for Eurotunnel to reduce its rates. The government believes that persuading Eurotunnel to cut its rates will help it achieve its aim of transferring freight from road to rail.

John Prescott, the UK deputy prime minister, is



attempting to bring pressure on Eurotunnel through the revised EWS deal as well as through separate negotiations over an extension of the Eurotunnel concession, by 34 years to 99 years.

The scale of Railfreight Distribution's losses, still running at about £1m a week and subsidised by the taxpayer, means there is considerable pressure on the

government to complete the sale to EWS.

For EWS, which operates most domestic freight services of the former British Rail, acquiring Railfreight Distribution is an important part of its strategy to boost profits. Its new owners have injected funds and a new vitality into the business, attempting to win single-wagon and part-train shipments which BR found unprofitable.

They are carrying out trials of time-sensitive super-market shipments, re-opening links to ports and giving for short-term traffic flows neglected by BR. But the margins on this business are much thinner than those earned on the traditional bulk shipments in which BR specialised.

مكتبة الجليل



PhotoPoint has potential to selectively target a range of abnormal tissues in the body, such as diseases like cancer or retinal abnormalities.



In clinical studies, the PhotoPoint drug is injected and is subsequently retained by target cells. It remains inactive until exposed to a specific wavelength of non-thermal red light.

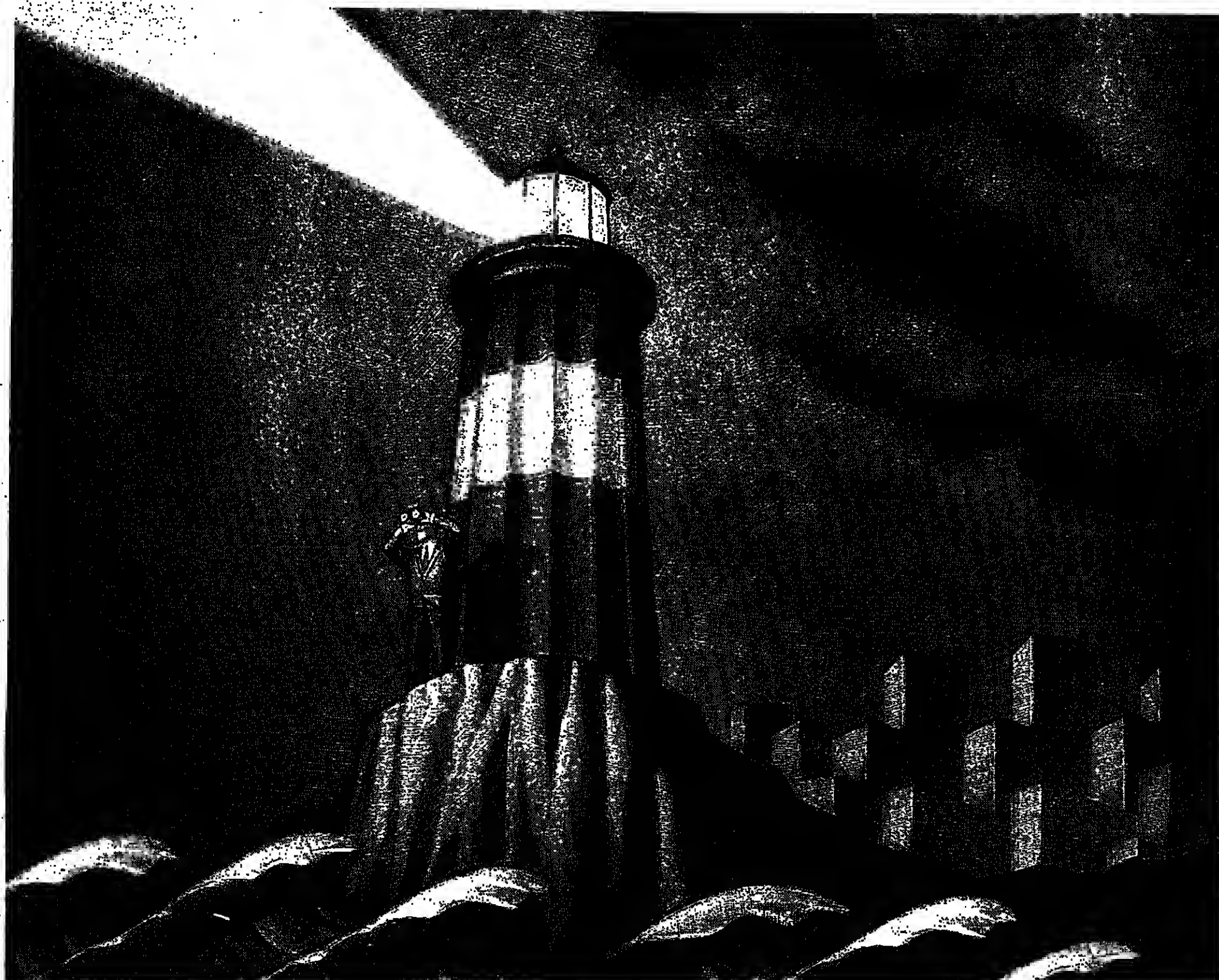


Light is directed at the target area. A small diode-based system generates the light, and special devices deliver it within the body or on its surface.



Targeted cells are destroyed by an interaction between the drug and the light, with minimal known side effects. PhotoPoint, now in clinical trials, is being developed as an outpatient procedure.

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Every once in a while, a sea change in medicine happens. It is the kind of shift that is so fundamental that years later, people will say, "Well, of course, anyone would have seen that was the direction things were going."

At the time, of course, it is anything but obvious. Yet there will always be some canny investors with an affinity for global thinking who will grasp the concept and the possibilities.

While you ponder this homily, allow us to cut to a commercial.

We modestly suggest that we're poised to become a leader in a whole new field of medicine. No business plan can guarantee success, of course, but our proprietary light-activated drugs and devices have the potential

to treat a wide range of medical conditions, from cancers to eye diseases, in a minimally invasive procedure.

This technology, which is currently being tested in preclinical and clinical studies in the U.S. and internationally, is a more highly-evolved version of a procedure known in the medical circles as photodynamic therapy. But our approach is so advanced we're branding it under a different name. (More about that later.)

To begin with, our procedure uses proprietary synthetic drugs because they have the potential to be precise and controllable. Our patents cover broad classes of photoselective compounds.

We are synthesizing these drugs

to react to a low-power red light that is ideally suited for penetrating body tissue. We are also developing light-producing devices designed to be compact and affordable, yet allow for precise control through sophisticated software.

Next, through years of research we've gained a unique expertise in dosimetry. This encompasses determining the amount of drug to administer, the time that is needed for the drug to achieve optimal concentration in diseased or target cells, and how to control the intensity and duration of light. This in turn may offer the physician considerable selectivity in the application of the procedure.

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alliances with some of the most respected names in the medical industry.

We plan to market this procedure under the brand name PhotoPoint™. By working aggressively with our corporate partners to create a sharply-focused brand identity among the medical and patient community, we intend to make PhotoPoint synonymous with the highest standard of control in photo-selective procedures.

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Learn more about PhotoPoint™ and Miravant (Nasdaq: MRVT) at www.miravant.com, or call us at 805-685-9880. The company's products require regulatory approval before marketing.

MIRAVANT
MEDICAL TECHNOLOGIES

ARTS

The alternative city of antiques

Paul Jeromack discovers a flourishing market for art and antiques in the American capital

You're going to Washington for an art fair? A local New York dealer friend asked, incredulously. "Why would anyone bother to show anything there - New York is the centre of the market."

True enough, but when it comes to art fairs and antiques shows, Manhattan is glutted with them. The leading venue for these events, the Park Avenue Armory off 67th street, is booked solid for the rest of the year. It is easy for the local collector to lose track of all the shows.

By contrast, Washington is a city of great power, considerable wealth, and a surprising paucity of galleries and shops.

"It's definitely not a 'shopping' city," admits William R. Burris, director and organiser of the International Fine Art & Antiques Fair for America, held in Washington last month. "In that sense, it's

like Maastricht... there is little there aside from its location and convenience to collectors."

Unlike other organisers of art fairs, Burris has no connection with the art world.

"I'm in the exhibition business - everything from computers and electronics to publishing conventions." Although Burris and his wife used to live in Washington, he returned to it in circuitous fashion, after managing several successful fairs in the far east.

"In 1991, I did the first art and antique fair in China under the sanction of the Chinese government, which wanted to legitimise the art trade there. Julian

Thompson, deputy chairman of Sotheby's, came over and suggested we try Singapore next. There is tremendous wealth in south-east Asia right now - in Malaysia, Indonesia, Thailand and the Philippines - and so we launched 'Tresors: The International Fine Art and Antiques Fair for Asia' to explore that market. We had our sixth successful show last April, and several of our exhibitors there wanted me to try a show in America. New York, I thought, was too overcrowded with shows and I saw Washington as a much more attractive alternative."

Extolling his former hometown with a touch of anti-Manhattan feeling, Burris says: "There are

definitely collectors who don't go to art fairs in New York City - and they are not going to buy from a New York dealer. They'll just hop on a plane and go to Europe instead. To assume that the US market is reached entirely through New York is like saying the European market is reached only through the Maastricht Fair or Grosvenor House. There are a lot of us, who, when we migrated east, did not automatically head for Manhattan but came to Washington DC out of choice."

Burris describes Washington as "a major destination city, and very accessible to commuters. You can get in and out of Washington's airports much faster and easier than you

can Kennedy or Newark airports. Not every CEO in the world has a reason to go to New York, but every CEO can find a reason to come to Washington."

Burris has cleverly poised his 1998 follow-up show to coincide with the annual World Bank meetings. "Normally, Washington is not a financial centre, but every other year when the International Monetary Fund meetings are held here, 10,000 bankers from all over the world (and this figure does not include their wives) descend. As you can see, we are investing in this project for the long term."

As for the show itself, Burris admits that: "We hope to get all the bugs out the first time... there are new contractors,

electricians... we want to see what works here and what doesn't."

The locale, the National Building Museum, offers a soaring enclosed courtyard ("More impressive than that Armory, isn't it?" cracks Burris), an ideal background for the 40 exhibitors. The booths were of variable quality. Least attractive were Badana Fine Art from Bali, which offered indigestible contemporary Asian kitsch, and local dealer Lynne Flexner, who showed "master drawings" and a battered ruin of a Flemish landscape. Most exhibitors were of a higher level, reflecting the conservative, English-inspired tastes of the majority of Washington collectors. Nineteenth

century European anecdotal and hunting paintings (MacConal-Mason and Frost & Reed of London) and American paintings and furniture (Ira Spanierman of New York and Wolman & Wolman of Alexandria, Virginia) featured. Contemporary art, too, tended towards the conservative and figural as shown at Caldwell-Snyder and Eleanor Ettinger (both of New York).

Watch, silver and jewellery dealers were very much in evidence, the latter notably by D.S. Lavender of London, which featured fine 19th century historical revival styles to the high-voltage glitz of Fulvio Maria Scavia of Milan, which defied the conservative trends and

turned out to be one of the crowded booths of the fair. More rarefied were the illuminated manuscripts and Mesopotamian cuneiform tablets offered by Akron, Ohio dealer Bruce Ferrini, and old master pictures offered by London's Derek Johns.

Proving that Washingtonians are starved for night life and shopping adventures, opening night was packed with more than 1,000 attendees. Although few expensive works had been sold by the end of the show (most dealers were closed-mouthed but satisfied), everyone agreed it was a successful start.

"I added more than 20 new names to my mailing list," noted Derek Johns on the last afternoon. "All collectors I had never heard of or seen before. Oddly enough, all of the really serious people I met were from Bethesda, Maryland. I don't know what that means, but I'm going up there tomorrow."

Theatre

Nostalgic scent of youth and stardom

There is a whiff of *Five Guys Named Moe* about the Tricycle Theatre at present. *Kat and the Kings*, a joyous musical imported to the theatre from South Africa, has many of the same ingredients as the *Five Guys* recipe: toe-tapping songs; sharp dancing; blazing energy; good humour and a heady puff of nostalgia. Oh, and there is the slenderest of story lines to keep things moving along.

The show is based on the experiences of one of its performers, the actor, singer and dancer, Salie Daniels, who was in a band in Cape Town in the late 1950s. In the hands of David Kramer and Taliep Petersen, Daniels' story becomes the tale of Kat Diamond. Kat, now 50 and shining shoes, is visited by his memories of those glory days in 1957 when he and his buddies formed a band.

In his memory, the 17-year-old Kat hangs around on the street corners of District Six, acting cool, singing songs and riding high on youth and the emergent rock 'n' roll. But when one friend's older sister, who has real talent and determination, decides to knock them into shape, they have a brief taste of stardom.

Kat and his friends style themselves the Cavalla Kings after a brand of cigarettes (one wonders how far a band would get these days called 10 Silk Cut or John Player and the Specials), polish up their shoes, and their harmonies and wait for the girls to faint in the aisles.

There is a sour side to the story; the show reminds us of the grim fact that, although top of the bill at a hotel in Durban, the so-called "coloured" performers at that time would have to enter the premises round the back and spend the day working as hell boys.

But this is not the sort of musical to grapple too much with serious themes; its main purpose is to conjure up the energy and excitement of an era and of being 17 years old; and, in this, it excels.

Of the songs (by Kramer and Petersen), "Mavis", an *a capella* number sung by the boys to the accompaniment of a pair of shoes, a leather belt, two coat hangers and a box of matches, is a highlight, as is "Lonely Girl", the Cavalla Kings' swoon-inducing slow number.



Acting cool and riding high on rock 'n' roll: Jody Abrahams (top) and Salie Daniels in 'Kat and the Kings'

The cast of six (Salie Daniels, Jody Abrahams, Loukmaan Adams, Junaid Booyesen, Kim Louis and Ricardo Buchenroder) are skilled singers and polished dancers, and perform with such energy that exuberance seems a limp adjective to describe them. They have great charm and appeal, soon turning their audience into delighted dance hall groupies of the 1950s. And when Jody Abrahams, playing young Kat, leaps with feline effortlessness from the top of a piano over his comrades heads, one could truly say that the joint is jumping.

Sarah Hemming
Tricycle Theatre, London NW6, until November 8 (0171 325 1000).

Opera/David Murray

Verdi etched in blood

The new conductor of Strasbourg's *Opéra du Rhin*, Jan Latham-Koenig, chose Verdi's *Macbeth* to open their season last Friday. That "bleeding chunk" of early Verdi (for it always seems a brutally compressed, even fragmented version of the Shakespearean original) has rarely looked so blood-bolter'd as here, in young Frank Philipp Schlossmann's designs - and to constantly diminishing effect.

Fortunately, there was more to admire in the actual performance (directed by Olivier Tambosi): clarity, clean dramatic junctures, much good singing. The dramatic shape of the opera was laid bare, despite the gory mess of Schlossmann's single decor - which leaves no room at all for gathering horror, being saturated in blood from the start.

His set consists of a broad spiralling staircase, rising up to three-quarters of the height of the stage, with awkward high-rise steps - cheaper, no doubt, than more and lower ones - between lofty, curving walls. Where staircase and walls meet, there are yards of

blood-red scrawls and blotches. The chorus, whether playing witches, courtiers, servants or soldiers, wear white tops dripping with blood (except when as brave Scottish exiles, they get issued with freshly-laundered smocks).

Macbeth's acquired crown, in the same designer-matched hue, is of smooth plastic; it looks like a children's-party hat, or what a King Ubu might wear in Technicolor. Alain Fondary sang him doughtily and very loudly, without subtle niceties but with a domineering presence: more stentorian bass than baritone, more heavy monster than daring warrior.

Best of all were Andrea Papi's heartfelt Banquo and Aquiles Machado's rounded, plaintive Macduff, with Felipe Rojas making a disproportionate tenor mark in Macbeth's tiny role. Thanks to them, the opera found temperate human tones. They set the rest in a properly human perspective, and while they sang we forgot the silly, schematic pretensions of their surroundings.

Five more performances at Strasbourg, between October 11 and 21.

Theatre

Very busy being odd

The Bush Theatre, launching-pad for so many new plays and new playwrights, is celebrating its 25th anniversary this autumn. The first play to mark this is *Mackerel Sky* by Hilary Fannin, a polished, peculiar, and entertaining 85-minute two-act that, on press night, held its audience in gloom.

Fannin is an Irish actress who has worked with numerous playwrights, and this, her first play, works hard - a little too hard, but with unmistakable talent all the same - to be funny, bizarre, and eloquent. Funny it often is. "Con-ceive, Stephanie, con-ceive," Mamie Brazil corrects her ardently Catholic youngest daughter Stephanie. "You open your mouth to receive Jesus. There was nothing immaculate about your conception." And wry: "I walked three Irish miles to school every

rain-soaked day to be beaten."

Mamie, her rifle-carrying mother-in-law and her three children form a spirited and daffy household. The balliffs are coming to repossess the furniture, most of the family is warring against Mamie, and all of them cope in various ways with the long-time absence and silence of her sailor husband. Even Stephanie finally gives up hope of his return: "I imagined walking across mackerel skies to you," she says lyrically to his spirit. "But even God gives up."

The intense sophistication

and occasional lyricism of the Brazils' talk is what gives *Mackerel Sky* its stylishness: perhaps over-stylised. There is a real veneer to even the way Mamie's drab neighbour, the widower Ted, speaks. "You're my reward for 30 years with an alabaster virgin," he says in proposing marriage, but Mamie rejects him: "There are no rewards for mediocrity."

The play has irony, pathos, poetry, and wit. And yet beneath all the gloss it is somehow lightweight. Every one is so busy being odd that both plot and emotion lack tension. Mike Bradwell directs his cast of six well enough, but cannot remove the play's strange imbalance of naturalism and staginess.

Alastair Macaulay
At the Bush Theatre, London W12 (0181-743 3388).

INTERNATIONAL ARTS GUIDE

AMSTERDAM

DANCE
Het Muziektheater
Tel: 31-20-551 8911
Lander-Graham-Marin: National Ballet programme of four 20th-century works - *Eudes*, *Lamentation*, *Embellished Garden* and *Groosland*; Oct 11, 12

EXHIBITIONS
Van Gogh Museum
Tel: 31-20-570 5200
Second of four summer exhibitions of drawings by Van Gogh. This time it is the turn of the works produced when the artist lived in Nuenen, 1883-1885; to Oct 12

BERLIN
CONCERTS
Konzerthaus Tel: 49-30-203090
Berlin Symphony Orchestra: conducted by John Carewe in works by Schubert and Liszt. With the Ernst Senff Chor and baritone Siegfried Lorenz; Oct 10

OPERA
Deutsche Oper
Tel: 49-30-34384-01
● Der Fliegende Holländer: by Wagner. Conducted by Christian Thielemann in a staging by Götz Friedrich; Oct 8
● Der Prinz von Homburg: by Henze. Conducted by Christian Thielemann in a staging by Götz Friedrich; Oct 10
● Madame Butterfly: by Puccini. Staged by Pier Luigi Samaritani; Oct 9

BONN

EXHIBITIONS
Kunst- und Ausstellungshalle der Bundesrepublik Deutschland
Tel: 49-228-917 1200
● Kunsthalle Bremen: selection of important works including paintings, sculptures and copper engravings from the collection of the Kunsthalle Bremen. Ranges from 17th century Dutch painting to modern photography; to Jan 11
● Sigmund Polke: subtitled "The Three Lies of Painting" this show includes some 180 loans, documenting Polke's work from 1962 to the present; to Oct 12

Ramey: Oct 8, 12
● Peter Grimes: by Britten. Conducted by Mark Elder, making his Lyric Opera debut, in a staging by John Copley. Ben Heppner sings the title role; Oct 9

COPENHAGEN
EXHIBITIONS
Louisiana Museum of Modern Art, Humlebeak
Tel: 45-4919 0719
The Louisiana Exhibition 1997: New Art from Denmark and Scandinavia. First of a planned series of shows which will present contemporary work from the region, this show includes new works by around 50 artists; to Feb 8

FORT WORTH

EXHIBITIONS
Kimbell Art Museum
Tel: 1-817-3328451
Impressionist and Modern Masterpieces: The Rudolph Staechelin Family Foundation Collection of Basel. First American showing of 26 paintings including Gauguin's *Nafea Faa Ipoipo* (When Will You Marry?), and works by Cézanne, Matisse and Picasso; to Jan 11

DANCE
Bayerische Staatsballet: in a programme of works by Hans van Manen: *Concertante*, *Große Fuge* and *Black Cake*; Oct 12

OPERA
Barbican Theatre
Tel: 44-171-638 8891
● The Royal Opera: The Turn of the Screw, by Britten. Colin Davis conducts a new production directed by Deborah Warner. Cast includes Ian Bostridge; Oct 8, 9, 11
● The Royal Opera: *Plaisir*, by Rameau. New production directed and choreographed by Mark Morris, conducted by Nicholas McGegan; Oct 10

LOS ANGELES

CONCERTS
Dorothy Chandler Pavilion
Tel: 1-213-365 3500
Los Angeles Philharmonic: conducted by Esa-Pekka Salonen in works by Copland, Rachmaninov and Sibelius. With piano soloist Yefim Bronfman; Oct 9, 10, 11, 12

MUNICH
CONCERTS
Philharmonie Gasteig
Tel: 49-89-5481 8181
Budapest Symphony Orchestra: conducted by Tamás Vásáry in works by Brahms, Liszt, Weber and Schumann. With piano soloist Nikolai Petrov; Oct 11

PARIS
CONCERTS
Suntory Hall
Tel: 81-3-3289 9999

PARIS

OPERA
Opéra National de Paris, Palais Garnier Tel: 33-1-43439696
Pelléas et Mélisande: by Debussy. Conducted by James Conlon in a staging by Robert Wilson. Cast includes Dawn Upshaw; Oct 8, 12

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10.00: *European Money Wheel*
Nonstop live coverage until 15.00 of European business and the financial markets.
17.30: *Financial Times Business Tonight*

● **CNBC**
08.30: *Squawk Box*
10.00: *European Money Wheel*
18.00: *Financial Times Business Tonight*

COMMENT & ANALYSIS



Edward Mortimer

A political dwarf

Although the EU has a common foreign and security policy, European countries rarely succeed in making joint decisions

Europeans should face up to it: the world is disappointed in their performance.

Europe is the cradle of western civilisation. And post-1945 western Europe has inspired hope in other parts of the world by its ability to overcome age-old conflicts through a new form of political organisation - the European Union. When the cold war ended, many believed that Europe would flourish further still, becoming at last - in the jargon of strategists - a net exporter of security after decades of importing it.

That has proved wrong. Europe has continued to "import security". Europeans were unable to prevent a new bloodbath on their own soil, in the former Yugoslavia, nor to stop it until the US came to the rescue. Carl Bildt, appointed as mediator by the EU in 1995, says in a recent pamphlet that the US has come to dominate the Bosnian peace process. It has done so, he says, even though it "only provided a small part of the reconstruction assistance and committed fewer troops than the EU countries".

American strength, suggests Mr Bildt, "lies less in an ability to devise strategies and set out policies than in a superior ability to orchestrate action and support for whatever policy happens to be theirs at any given moment".

It is this ability that Europe lacks, making it, in a phrase that Franz Josef Strauss once used of Germany, "an economic giant but a political dwarf". The much-touted common foreign and security policy rarely gets beyond the declaratory stage.

This is because the US, in spite of its name, is in the international context a single state, able to co-ordinate its levers of influence and

deploy them in the service of a single policy (when it has one). The EU, in spite of its name, is not a union in the same sense.

Another contributor to the pamphlet, Franz Vranitzky, the former chancellor of Austria, puts the point clearly: "When a crisis erupts somewhere in the world, the foreign ministers of the EU member states start discussing a common decision, not on the basis of a common evaluation but on the basis of 15 different evaluations."

That problem is meant to be remedied by the creation, under the Amsterdam treaty, of a Policy Planning and Early Warning Unit within the EU council secretariat. But this will not be enough. It does nothing to correct the artificial distinction between foreign policy proper (dependent on inter-governmental co-operation) and external economic relations (handled by several, rival, departments of the Commission). As Loukas Tsoukalis, a third contributor to the pamphlet, says - these arrangements "almost guarantee by themselves the EU's ineffectiveness as a world player".

In the words of the pamphlet's editors, the new treaty "puts the articles covering common foreign and security policy in a more logical order". But the two elements it introduces - the planning unit and designation of the secretary-general of the council as "high representative" for co-ordinating policy - will make the decision-making structure even more labyrinthine than before.

Europeans' disappointment with their own performance is shared by many Americans. It is the main theme of a new book by John Newhouse, an experienced and sympathetic US reporter. Noting the failure of the treaties of Maastricht and Amsterdam to produce "a great leap toward political union", he considers it "unlikely that Europe, or any large part of it, will become a political entity capable of joint decision-making". Europe, he thinks, probably doesn't have "sufficient cultural unity to develop any approximation of political unity".

For Mr Vranitzky, what is lacking is "the degree of mutual trust" needed for a real common policy. He

thinks such trust can yet be built up, but only gradually: "This process of gradual harmonisation... cannot be replaced by 'revolutions' at the institutional level. The instruments of foreign policy are only as good as the political will to use them."

I do not quite agree with either view. Yes, political unity presupposes a degree of cultural unity. But how is cultural unity achieved? In part, at least, by the experience of sharing common institutions and the need to make them work.

Certainly that is how the prototypical national cultures of the west - French, British, American and, arguably, Russian - were formed. And Mr Vranitzky's own Austria clearly derives its national identity from institutions. Without the Habsburg monarchy and the post-war republic, Austria would be simply a region of Germany.

If Adenauer, Monnet and Schuman had waited for European cultural unity before forging European institutions, there would never have been a European union. Political will is required not only to use institutions, but even more to create them.

I agree with Mr Newhouse that Europe's priority in the 1990s should have been enlargement - the inclusion of the liberated cousins from the east - rather than economic and monetary union. But at least those who believe in EMU have had the political will to drive it through against an enormous weight of scepticism. Those who believe in a common foreign policy, like Mr Bildt and Mr Vranitzky, must show themselves equally determined.

What global role for the EU? Philip Morris Institute, 6 rue des Patriotes, B-1000 Brussels, \$27.50

Edward Mortimer@FT.com



Bildt: the US is dominating the Bosnian peace process

The smoke from Indonesia's forest fires has barely reached the skies above Jakarta. While millions cough and cry from the fumes on the islands of Sumatra, Kalimantan, Sulawesi and Irian Jaya, the smog in the capital can be blamed only on the perennial traffic jams.

Neither has the recent crash of the currency, the rupiah, nor the slide of the stock exchange yet filtered through to the man on the Jakarta street. These financial setbacks have so far only been felt in the corporate boardrooms high up in the dozens of brand new glass towers.

Only half a million Indonesians - out of a population of 200m - own shares. And only a few dozen families control the large banks and enterprises that have seen their unhedged debt skyrocket as the rupiah sank.

But President Suharto has noticed. As his sixth five-year term comes to an end - making him, with King Hussein and Fidel Castro, among the world's longest-serving rulers - Mr Suharto has witnessed an unexpected twist in his country's economic success story.

For the first time in years, growth will fall below 7 per cent this year and, if the currency crisis persists, could dip below 5 per cent. That would have a devastating impact on job creation in a country plagued by underemployment.

On the political front, riots marred parliamentary elections in May, spilling what the president had called a "feast of democracy". As if this were not enough, he has had to admit - twice and in public - that his government has failed to contain the forest fires that have sent a choking haze over five neighbouring countries in the past three months. "For that reason, Indonesia, once again, sincerely asks for forgiveness," he said on Sunday during a military parade before an army that brought him to power in 1965 and ensured his election in 1967.

One of his sternest critics has also taken notice, both of the fires and of the collapsing rupiah. "So far, people don't feel the effects," says Abdurrahman Wahid, leader of Nahdlatul Ulama, a moderate Muslim organisation

Fire and brimstone

Sander Thoenes reports on Suharto's economic woes



No laughing matter: Suharto faces many problems

tion which claims 36m members and is Indonesia's biggest non-governmental body. "Only after a few months will the devastating impact of the monetary crisis be felt by society at large."

Foreign investors have taken notice too. The government owes roughly \$50bn to foreign creditors: this had never been enough to worry them until it suddenly became worth 30 per cent more in rupiah terms.

When the rupiah fell below Rp3,000 to the dollar in September, Mar'ie Muhammad, the finance minister, said the government would face a budget deficit of Rp9,200bn (\$2.53bn) in the 12 months to March 1998 unless it made big spending cuts. He subsequently announced cuts of Rp3,200bn, mostly delays in infrastructure projects, but has yet to announce others.

Indonesia is legally committed to a balanced budget. Even before the latest rupiah fall, Ida Bagus Sudjana, mines and energy minister, said the currency crisis had raised the cost of subsidies on oil products to Rp3,000bn, nearly a third more than budgeted for the

whole financial year. Mr Sudjana said the government might raise domestic fuel prices, especially diesel oil and kerosene, but he called for a cross-subsidy by industry of the oil products used by private consumers. More than 80 per cent of rural households rely on kerosene for energy and lighting. Another minister lobbied for reforms that would probably have led to higher prices for basic foods.

Few believe the government will dare upset Indonesia's poor with a sharp increase in prices. But Mr Wahid predicts that prices will rise sharply regardless, because of a severe drought and the effect of the falling rupiah on import costs.

"For now there are price rises but not yet steep ones," Mr Wahid says. "But work stoppages are taking place because factory owners don't know any more how to calculate their cost [and fail to pay wages]. Workers are being laid off. More importantly, a shortage of goods will occur because imports will become unaffordable. Shop owners are complaining that they can't raise prices any longer because

people won't buy. People will be angry." On Monday, Muslim students in Jakarta demonstrated outside Bulog - the state monopoly that regulates food prices - demanding the resignation of its director and a price freeze on staple foods.

Mr Wahid is not predicting a popular uprising. But the timing of even limited unrest could have a powerful impact on the presidential elections in March, he says. It could also precipitate a backlash.

"The anger will come, and it will come precisely around the time the Consultative Assembly meets," Mr Wahid says, referring to the hand-picked gathering that will elect a president and vice-president. "The president is a stubborn man. He will cling to power, perhaps taking drastic measures against possible competitors, including more restrictions on political life."

This week, General Feisal Tanjung, chief of the armed forces, gave a hint of what might lie in store when he vowed to crack down on any opposition movement that disturbed the elections. Mr Wahid responds belligerently: "If there are any unconstitutional actions, then we will not hesitate to use our force to defend democracy... We can bring 20 people to the streets of Jakarta alone. That is my warning."

Few believe that either the outbreak of fires or the economic downturn will be sufficient to rally support for a rival presidential candidate. Mr Suharto, 76, has made clear he will be running for a seventh five-year term.

But opposition leaders and sympathisers alike predict that public unrest would undercut his stature in the military and restrict his ability to pick a successor when the time comes. Even in better days, the vice-president, Try Sutrisno, was foisted on Mr Suharto by the army.

Even if it takes two months, Indonesia's fires will eventually be put out by the monsoon rains. But it will not be so quick or so easy to end the political and economic aftermath of the currency crisis. Mr Suharto will be left with the delicate task of balancing domestic concerns with those of international investors. He just might get his fingers burnt in the attempt.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to 44 (0) 20 7556 3434 or sent by post to "Letters", c/o Financial Times, 100 Brook Street, London W1A 2LU. Published letters are also available on the FT website: <http://www.ft.com>. Translation may be available for letters written in the main international languages.

Employment guidelines for EU ambitious and ground-breaking

From Mr Padraig Flynn

Sir, I find your hostility to the European Commission's employment guidelines proposal rather baffling ("EU job targets", October 6).

The reality is that the Commission has broken new ground by calling on member states of the European Union to focus their efforts on four interlinked lines of action - entrepreneurship, employability, adaptability and equal opportunities - and to do so in an integrated way and as part of a comprehensive strategy.

Far from setting detailed prescriptive targets for each member state, the Commission is suggesting that each government draw up a detailed action plan that reflects its own circumstances and national conditions.

In order to facilitate the monitoring of performance, as provided for in the Amsterdam Treaty, these plans must be drawn up and implemented within a common European framework, although the content will be

unique to each member state.

The longer-term objective set out in the guidelines is to move progressively towards an employment rate of more than 70 per cent in line with those of our principal trading partners. We believe that it is possible to achieve a Union-level employment rate of 65 per cent within five years. As the guidelines make clear, however, this can only be achieved on the basis of current favourable economic outlook and decisive action by the member states themselves to tackle labour market rigidities.

Setting an aim in this way is, of course, no guarantee that it will be reached, but it does nevertheless establish a Union-level target which can motivate and mobilise policy makers at all levels. The achievement of demanding EMU targets by so many member states is a reassuring precedent.

What is "foolish" or "objectionable" about the following ambitious - even radical - suggestions that

are contained in the guidelines?

- the need to reduce the overhead cost of hiring an additional worker;
- removing obstacles, especially within social security regions, to self-employment;
- making our taxation and credit systems more employment friendly ("passive employment benefit support should be regarded as a last resort");
- improving the service offered by employment services to both employers and job seekers;
- increasing participation in apprenticeship systems and training opportunities for the unemployed;
- improving the status of part-time workers;
- refocusing state aid policies on upgrading the labour force while respecting Community state aid provisions.

Padraig Flynn, Member of the European Commission, Rue de la Loi 200, B-1049 Brussels, Belgium

Luxembourg deserves EU mention

From Mr Thierry Lippert

Sir, Having read your article "Emu: who's going to make it?" (September 30), and especially the attached table, I was astonished that Luxembourg was not mentioned in it.

Even though a very small country, Luxembourg is still a founding member of the EU, and is not doing too badly in relation to entering

the first round of Emu.

As a daily reader of your newspaper, I sometimes get the impression that my country is economically integrated with Belgium. While this may be the case in a number of instances, as a sovereign state Luxembourg deserves to be at least mentioned. Being a staunch European, I hope that in a short period of time we will

all be able to speak about a united Europe as one "country", but as this is not so at the moment, please note that the EU consists of 15 member states, and not 14, which is what some of your articles indicate.

Thierry Lippert, 26 Dragan Tzankov Blvd, EC Delegation, BG-1040 Sofia, Bulgaria

Get on the line to hold up the train

From Mr Konrad Tomica

Sir, Reading "Deutsche Bahn to tackle late trains" (October 2) reminded me of an interesting conversation last year with a DB guard on the intercity from Hanover to Frankfurt. The train had arrived punctually in Hanover, but an unusually long stop meant we would be more than 20 minutes late

by the time we got to Frankfurt - and I would, and did, miss my local connection.

The guard told me that he had learned that a passenger in Hanover must by some fluke have overheard on his mobile phone a DB executive telling the Hanover signals point over the airwaves to hold the train for a few minutes because his taxi was

stuck in the traffic on the way to the station and he did not want to wait for the next intercity. If he gets a bonus he should invest in a more secure communications system.

Konrad Tomica, Spessartstr 2, 61381 Friedrichsdorf, Germany

New criteria applied on arms deals

From Lord Clinton-Davis

Sir, Your report "Indonesia arms deals approved" (October 4) needs clarification.

On May 22, the foreign secretary announced that we had initiated an urgent review of the criteria used in considering licence applications for the export of conventional arms. On July 28, the foreign secretary announced the new criteria, and said that they would be used when considering all future individual applications for licences to export goods entered in Part III of Schedule 1 to the Export of Goods (Control) Order 1984, and existing licence applications on which a decision had not been made at the time of the announcement.

The criteria will also be applied when considering advance approvals for promotion prior to formal application for an export licence and licence applications for the export of dual-use goods when there are grounds for believing that the end user of such goods will be the armed forces or the internal security forces of the recipient country. Of the 15 decisions referred to in your article, one was taken before the review was initiated.

Quite simply, it would not be practicable to publish separately details of each and every decision on applications for an individual licence as soon as the decision is taken. However, this government is committed to the publication of an annual report on UK strategic export controls. This will set out the state of export controls and report on their application, in line with our manifesto commitment to increase the transparency and accountability of decisions on export licences for arms.

Lord Clinton-Davis, Minister for Trade, Department of Trade and Industry, 1 Victoria Street, London SW1H 0ET, UK

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COMMENT & ANALYSIS

FINANCIAL TIMES

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Wednesday October 8 1997

Turkish plight

Turkey is the latest emerging market to be riding a wave of optimism. Its 1996 budget and economic forecasts have sent the stock market soaring. But a deeper look at these forecasts reveals an alarming lack of substance behind the good news.

The Turkish stock market has risen by 20 per cent in the last two weeks, and by over 40 per cent since the current government took power. Meanwhile, foreign investors, attracted by some of the highest real yields in the world, have helped drive yields on government bonds down by about a fifth.

On the surface, there are grounds for the new optimism. The draft budget, to be presented to parliament next week, projects a fall in the fiscal deficit from over US\$17bn (9 per cent of GDP) this year to \$15.6bn next year. Inflation is now officially forecast to fall from its current level of 85 per cent to 50 per cent by the end of next year. And an agreement between the government and the central bank, due to come into force next year, should end central bank financing of the fiscal deficit.

It is not hard to see why the financial markets have reacted with glee to such news. Promises, though, are easy to make. If the substance of reform is examined, it swiftly transpires that very little is being done to make these promises reality.

Turkish governments have a history of breaking their budget forecasts. The government has given little hope that 1996 will be any different. Yet Turkey is ripe for fiscal reform, with taxes only 15 per cent of gross domestic product and widespread tax evasion.

There is little chance of curbing inflation effectively until the fiscal position is under better control. But the measures announced so far have been of marginal value. Fundamental reforms have been ruled out by a weak coalition government unwilling to do anything that might harm economic growth, with an election a year away.

The same fear of radical action is likely to render almost useless the agreement between the government and central bank. Indeed, in delaying its implementation until the beginning of next year, Mesut Yilmaz's government has already damaged its credibility.

Avoiding painful reform may help Mr Yilmaz's chances in the next election, but it is short-sighted. The capital inflows that have boosted the Turkish markets could just as easily and quickly become outflows should reform be seen to be failing. The prime minister should realise that the long-term future of the centre-right coalition is in peril if the economy continues to deteriorate, and act to fulfil his government's promises.

Tory travails

After Winston Churchill's calamitous electoral defeat in 1945, the Conservative party was left with 1m members. By 1950 it had increased that number to 2.75m and, a year later, the party was back in government.

The task facing William Hague, the Tory leader, is bigger still. Only 190,000 activists voted in the ballot to endorse him as leader. On the most optimistic estimate, the overall membership has fallen to 400,000. The average age is 64.

So Mr Hague was right to emphasise at the outset of the party's Blackpool conference that Conservatives must rebuild and modernise their organisation. His proposals, endorsed by 80 per cent of those who voted, call for tighter discipline at the centre - particularly as regards allegations of sleaze - alongside a greater say for members in the choice of the leader and policies.

So far, so good. But if the party was clearly outgunned by New Labour during the election campaign, it would be fatal to believe that weak organisation is responsible for its present predicament. At 31 per cent, the Conservative share of the vote was the lowest this century. That reflected a much deeper disillusion among the voters.

So reform of policy needs to be every bit as radical as an overhaul of its organisation. The starting point must be a certain humility about the past.

It is no good listing past achievements without confronting the fact that the voters took a decidedly different view.

Change must also entail a willingness to see the world as it is rather than as it might have been. Here, Conservatives should put a premium on pragmatism over dogma. As the opposition, they should barry the government. But the ground should be carefully chosen. Devolution, for example, is now a fact of life. The people of Scotland and Wales, who declined to elect a single Tory MP, will not thank Mr Hague if he does not recognise that.

Above all, Mr Hague must resist the siren voices of English nationalism heard from the Eurosceptic right. Lord Tebbit's unpleasant attack on Alan Clark, the Tory MP, that the way to deal with the IRA was to "kill 600 people in one night" offer vivid examples of such dangerous extremism.

Mr Hague, inexplicably, has already felt it necessary to rule out joining a single European currency for 10 years - a stance that is neither principled nor pragmatic. To fall into the arms of little England would simply be to invite the voters to punish the party again at the next election. Churchill's Conservatives won recruits because they were ready to adjust to the mood of the times. Mr Hague must do the same.

Steel futures

Does European steel, long a byword for past industrial failure, have a future? Europe's steel companies think so. They are putting behind them a reputation for heavy losses, big subsidies and inefficient practices. Following 10 years of restructuring, a profitable industry is emerging from decades of government interference.

But this is not enough to survive in today's global markets. Having put its house in order, the industry urgently needs to start looking outwards. As this week's annual Iron and Steel Institute has heard, the fastest growth in steel is in developing countries, notably in east Asia. European Union steel makers, though long-standing exporters to these regions, have been slow to invest outside the EU.

There are signs this is changing. British Steel has led the way: it has already invested in two US mills, and is now considering a large Indonesian project. Further progress towards globalisation depends mainly on companies themselves. But there is still much governments can do to promote a more outward-looking industry.

First, they should fulfil promises to give up state aid. While recent hand-outs have involved modest payments to small companies, they are still unhelpful because such marginal producers must close if bigger rivals

are to become more efficient. Next, governments should press ahead with energy liberalisation. There are suspicions that some state-owned electricity groups sell power to steel companies on favourable terms to protect jobs. Only electricity privatisation will create transparent pricing.

Further, the Commission should ensure EU markets are open to imports so producers feel the rigours of global competition. Recent market-access agreements with Russia and Ukraine are welcome.

Finally, the Commission should stick to its guns in seeking to abolish the steel industry levy next year. This tax of about £100m (\$111m) annually helps finance the European Coal and Steel Community, the forerunner of the EU that still governs coal and steel. The money mainly supports redundant workers and collaborative research. The Commission says the ECSC could fund the schemes from its very large reserves. But some members of the European Parliament have opposed the plan, calling for the money to go towards job creation.

Steel should not finance their ambitions. Better to cut the psychological tie with a bygone era of insularity and state domination, and use the research funds to encourage links with steel makers in developing countries.

The euro-creature

Europe's economies are recovering but, Robert Chote argues, they are diverging too much to ensure Emu gets off to a smooth start

The European economy is pulling out of the doldrums. Growth is set to reach 2.5 per cent this year and to rise further in 1998. That is good news as far as it goes. But the average masks big differences in performance: the continent's biggest economies remain sluggish, while some of the smaller ones are in danger of overheating.

And those differences could pose serious problems in the early years of Europe's economic and monetary union. Europe's proposed single currency, rather like an economist's version of Frankenstein's monster, is starting to look like an attempt to create new life out of old body parts. In less than 15 months the creature will be unveiled. Europe will then find out if it is destined to be a force for good or, like its fictional counterpart, its creator's nemesis.

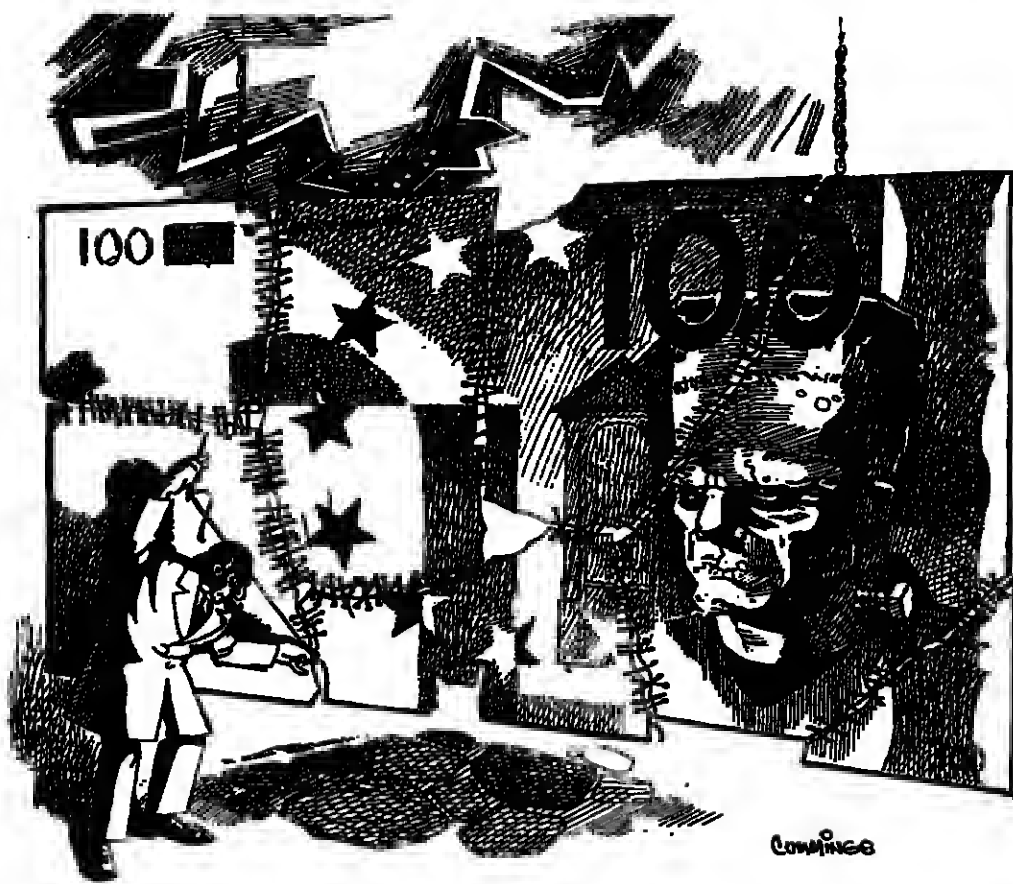
But, in a novel twist on the old story, the creature is showing signs of life even before work on it has finished. Some of the single currency's benefits have manifested themselves already. Europe is enjoying stable exchange rates and low inflation. So too have some of its costs: interest rates are converging at a time when Europe's economies are at different stages of growth and recovery, and hence there remains a need for different rates in different countries. The body parts do not fit together as well as Frankenstein might wish.

As a precondition for the creation of a stable euro, the Maastricht Treaty laid great emphasis on the need for national inflation rates and budget deficits to converge at low levels. This is what has happened. Look at the 11 European countries that are plausible participants in monetary union from the outset. The International Monetary Fund predicts that their inflation rates this year will vary from a low of 1.1 per cent in France to a "high" of 2.3 per cent in the Netherlands. As recently as 1990 the gap between highest and lowest would have been almost 10 times as large.

But this convergence masks stubborn differences in underlying economic conditions, both in structural rates of unemployment and cyclical levels of economic activity. Those differences raise the question: is Europe really ready for a "one size fits all" policy?

Formally speaking, the participants in monetary union should not be committed to a common interest rate until the single currency comes into being on January 1 1999. But interest rate convergence has been accelerated by the recent meeting of European finance ministers in Luxembourg. They decided that the bilateral exchange rates at which first-wave participants in monetary union will be locked together should be announced next May when the "ins" and "outs" are named.

As long as the investors remain confident that monetary union is going ahead - and that the proposed bilateral rates will not be changed during the rest of 1998 - futures markets will reflect the fact that currencies will be locked together from January 1 1999. Forward interest rates should also be identical from that day, for January 1 1999 onwards, barring any small variations that reflect perceptions of default risk



in each country.

But it will still be possible for interest rates to differ from one country to another: central banks can still influence these rates through money-market operations, as they do now. But with long-term exchange and interest rates as good as eliminated by the May announcement, spot exchange rates should adjust automatically so that there is no incentive for investors to move into another euro-area currency to take advantage of higher interest rates.

Europe's central bankers are well aware of this. They also know that short-term interest rates affect economic activity and inflation because of their impact on longer term rates as well. So from May, when longer-term rates will be determined by conditions in the putative euro-area as a whole, the weapon of domestic monetary policy will only survive in drastically weakened form.

This suggests that national policymakers might as well forswear domestic activism right away and opt to manage the transition to a single interest rate in co-ordinated fashion. This should help minimise investors' uncertainty. After May, monetary pol-

icy is likely to be explicitly co-ordinated, and even before May it is likely to be seen as semi-co-ordinated," argues Gavyn Davies, chief economist at Goldman Sachs in London. As one leading European central banker points out, there will be plenty of opportunity for central bank governors and presidents to meet informally in the run-up to May and beyond.

The Bundesbank will play a central role in this process. Its senior officials accept publicly that in coming months they will have to set monetary policy with reference to the needs of the euro-area as a whole rather than Germany alone.

Goldman Sachs expects the German repo rate to rise from its current 3 per cent to 3.4 per cent by the end of this year and 4 per cent next May. Most analysts expect rates in the would-be euro area to converge at around 4.5 per cent, not far from their current weighted average.

This implies big shifts. Look at the starting points. At the end of last week Germany, France, Finland and the Netherlands all had three-month interbank interest rates of less than 3.5 per cent. But Spain, Italy, Ireland and Portugal had rates of between 5 and

7 per cent. In other words, rates would rise for the first group and fall sharply in the latter, accelerating an existing trend.

Would such movements suit differing national circumstances? "Only in two countries - the Netherlands and Italy - would a rapid convergence of short-term interest rates be justified on domestic fundamentals," argues Richard Reid, chief European economist with UBS in London. "In Germany and France it would exacerbate the problems being faced by weak domestic economies, while in Ireland, Portugal and Spain it would cause a build-up of inflationary pressures."

Cyclical differences within the European economy can be illustrated by looking at the extent to which output of goods and services in each country exceeds or falls short of the "potential" level which economists assume to be consistent with stable inflation - the so-called output gap.

In its most recent forecast, the Organisation for Economic Co-Operation and Development predicted that output would be more than 2 per cent below potential this year in France, Italy, Spain, Belgium and Luxembourg. Germany, Austria and

Portugal would be more than 1 per cent below potential. Finland would be 0.4 per cent below potential, while Ireland and the Netherlands would be slightly above potential.

Growth rates also vary markedly from country to country. Spain may have a relatively large output gap, but accelerating domestic demand means it is on course for uncomfortably strong annual growth of about 4.5 per cent. As in several other European countries, buoyant exports have prompted stronger domestic investment, job creation and rising consumer confidence. In the Netherlands, pre-election tax cuts are set to add further fuel to already strong consumer spending.

"The Netherlands and Spain are set to grow much faster than the euro-area as a whole," argues David Mackie at JP Morgan. "With no room to tighten monetary policy, they should be tightening fiscal policy in the year ahead. Yet in the Netherlands fiscal policy will provide an outright stimulus to demand next year, while in Spain it will be broadly neutral."

With a few exceptions, Europe's smaller economies have outperformed its larger ones for some time. Domestic demand in France, Italy and Germany has risen by less than 1 per cent a year on average over the last five years. The IMF blames this "exceptional sluggishness" on timid interest rate cutting, reluctance to tackle labour market rigidities and over-reliance on tax increases to reduce government borrowing.

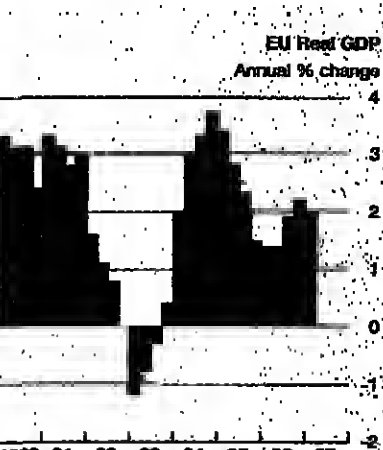
But prospects for the big economies do look brighter. "Output in both Germany and France is projected to rise by 2.75 per cent in 1998 - growth that would narrow output gaps, though only modestly, for the first time since 1994," the IMF said last month.

Exports remain the mainstay of recovery in Germany, with high unemployment and weak disposable income growth suggesting that the second quarter slump in consumer spending is probably unsustainable. Hopes that the pace of economic expansion in France will accelerate through the rest of the year were buoyed by last month's upbeat Insee survey of manufacturing prospects. Consumer confidence in France has picked up sharply since the general election, but needs stronger employment growth to underpin it.

Differences in domestic economic conditions suggest that several countries will find convergence to a single euro-area interest rate uncomfortable. Inflexible labour markets and unresponsive fiscal policies mean that these differences are likely to persist for some time within the monetary union, producing painful shifts in competitiveness. This was always going to be the case. Very few economists would describe the broad monetary union which looks set to emerge in Europe as an "optimal" currency area. It lacks the flexibility and mechanisms for fiscal redistribution which have helped other large currency areas. In coming months Europeans may, like Dr Frankenstein, realise that, because of the way they have designed their creature, it will be harder to control than they had ever imagined.

Inflation converges, but growth rates differ

	Inflation	GDP growth	Output gap	3 month
	1997	1997	% GDP	interest
	(%)	(%)		rate (%)
EU11	2.2	2.3	2.4	3.4
Germany	2.2	2.3	2.4	3.4
France	2.2	2.3	2.4	3.4
Italy	2.2	2.3	2.4	3.4
Spain	2.2	2.3	2.4	3.4
Portugal	2.2	2.3	2.4	3.4
Finland	2.2	2.3	2.4	3.4
Netherlands	2.2	2.3	2.4	3.4
Ireland	2.2	2.3	2.4	3.4
Belgium	2.2	2.3	2.4	3.4
Luxembourg	2.2	2.3	2.4	3.4
Austria	2.2	2.3	2.4	3.4
Sweden	2.2	2.3	2.4	3.4
Denmark	2.2	2.3	2.4	3.4
UK	2.2	2.3	2.4	3.4
US	2.2	2.3	2.4	3.4
Japan	2.2	2.3	2.4	3.4
South Korea	2.2	2.3	2.4	3.4
China	2.2	2.3	2.4	3.4
India	2.2	2.3	2.4	3.4
Brazil	2.2	2.3	2.4	3.4
Argentina	2.2	2.3	2.4	3.4
Colombia	2.2	2.3	2.4	3.4
Peru	2.2	2.3	2.4	3.4
Venezuela	2.2	2.3	2.4	3.4
Chile	2.2	2.3	2.4	3.4
Ecuador	2.2	2.3	2.4	3.4
Guatemala	2.2	2.3	2.4	3.4
Honduras	2.2	2.3	2.4	3.4
Nicaragua	2.2	2.3	2.4	3.4
Panama	2.2	2.3	2.4	3.4
Paraguay	2.2	2.3	2.4	3.4
Uruguay	2.2	2.3	2.4	3.4
Zambia	2.2	2.3	2.4	3.4
Zimbabwe	2.2	2.3	2.4	3.4



OBSERVER

Baron years

Prince Alwaleed bin Talal has done badly out of investing in ailing companies. From Chicago to Apple Computer, but his latest venture comes complete with a reminder that getting into ailing companies can be a risky business.

The 41-year-old nephew of Saudi Arabia's King Fahd is trying to turn a Swiss restaurant and hotel chain that has seen better days. His new partner is the aristocratic German Baron August von Fink, 67, who bought control of the company in 1991 and may wish he hadn't bothered.

The Finks were once the power around Munich for the Baron sold the family bank Merck Fink & Co to Barclays in 1990 and switched to Switzerland, buying into Mövenpick, Oetzi, and Alhambra. Only the last can be described as an unqualified success.

The baron's remaining German investment was Löwenbräu, but his love of good German beer didn't help him. The 600-year-old brewer, which last month he ended control in a bid to stem its losses. Ten years ago, von Fink was well ahead of Prince Alwaleed in the league of the seriously rich.

Strong man

Now he's slipped off the list, while the Saudi prince is poised to become one of the world's top 10 billionaires.

Strong man, off to WorldCom International after a brief spell of unemployment in the UK, may have suffered the worst press since Richard Nixon: but his new job proves he knows a thing or two about marketing himself.

Strong's appointment at fast-growing US telecoms group WorldCom provoked a sharp intake of breath in the City of London. After a succession of top jobs, including periods with Procter & Gamble and British Airways, he came badly unstuck at Sears, the UK retailing conglomerate. His attempts to revive an already ailing business proved spectacularly unsuccessful and the two parted company this year.

Some of those who've worked with him say he's no judge of people and too often can't make up his mind. But he's also praised for his tireless energy and downright likability. At WorldCom, he'll be leaving much of the work to chairman, C. Wayne Williams, from whom he takes up the chief executive's responsibilities. With one London analyst suggesting he'd sell any shares in a company

Off-roader

Japanese car maker Nissan hasn't done badly in the US, though lately its marketing has been more impressive than its sales figures. Its quirky "Enjoy the Ride" campaign has turned a lot of heads, but hasn't turned the punters' steps towards the showrooms. It looks like Nissan Motor US chief executive Robert Thomas has paid the price.

Even with price cuts to back up the razzmatazz, Nissan's Altima sedan, which it builds in Tennessee, is being left on the hard shoulder by Toyota's Camry and Honda's new Accord. Even its Pathfinder - in the fashionable sports/utility bit of the market - has lost the way. "The official line is that the former Ford man has quit to pursue other interests". He won't be idle - in June, President Clinton put him on a seven-strong panel that is supposed to stump the country for a year then come up with clever wheezes on how to close America's retail divide.

Minority Nakamura won't be idle either: he is adding Thomas's job to his current duties as president of Nissan

Custom cars

Vietnamese officialdom can't seem to get the hang of being helpful to foreigners - not even Ford, one of the largest US investors in Vietnam with a \$102m assembly plant almost completed.

The company had been looking forward to Vietnam's annual auto show - but when it started yesterday, the Ford stand stood empty. Customs had refused to allow the company's exhibits into the country because they were right-hand drive: officials said only left-hand drive cars could be allowed into Vietnam.

Appeals by Ford went all the way to the top, and yesterday premier Phan Van Khai ordered the bureaucrats to let Ford show off its motors, which should roll in today. An old Vietnamese proverb about local autonomy says the emperor's authority stops at the village gate - at least nowadays the boss sometimes kicks the gate down.

Financial Times

100 years ago

Everlasting Blotting Paper. The "Everlasting Blotter" and Advertising Company Limited is evidently confident of its powers to absorb rapidly the \$10,000 of capital, for it has been content with one obscure publication of its prospectus. The idea is to take over a patent substitute for blotting-paper, which is described as combining "wonderful absorbent qualities with considerable weight" so that it "can be used as combined blotting-pads, rulers and paper-weights... If Mr Nash has been able to produce this quality of blotting-paper, we do not see why he should stop there. The material might also be utilised as office furniture, carpets and cigars.

50 years ago

Mission to Argentina. Buenos Aires: Britain may take an active part in Argentina's five-year plans. A local report states that a British mission comprising industrial and financial experts will arrive at Buenos Aires at the end of October in order, it is said, to study Argentina's requirements of industrial equipment and essential materials. Britain's slowness in taking this step contrasts with the alacrity wherewith American technicians offered co-operation 12 months ago.

'Nearly man' tipped in South Korea poll

Veteran in fourth attempt on presidency

By John Burton in Seoul

Kim Dae-jung, veteran leader of South Korea's centre-left opposition, is making his fourth attempt on the presidency in 30 years.

The difference this time is the septuagenarian democracy campaigner is the frontrunner.

As his popularity grows, so the ruling New party (NKP) steps up its attacks on Mr Kim. Yesterday the NKP accused him of controlling a secret illegal \$73m political slush fund. Mr Kim described the allegations as "nonsense".

Yet until recently, few analysts would have predicted that Mr Kim had a chance of achieving the first peaceful transfer of power since South Korea was founded in 1948.

The latest opinion polls suggest he is consolidating his lead. His 36 per cent backing is his best showing yet and higher than the one-third vote he received in his last presidential bid in 1992. His closest rival in the five-man field has 24 per cent and more than 60 per cent of Koreans now believe he will be elected president on December 18.

The reversal in Mr Kim's fortunes has been helped by disarray in the centre-right government camp. "He is winning by default," said Leland Rhee Timbick, an analyst with SBC Warburg Securities in Seoul.

In previous campaigns a united governing party easily



Frontrunner Kim Dae-jung

trounced a divided opposition. Now the ruling party appears irretrievably split.

Lee Hoi-chang, the government candidate, is competing for votes against Rhee In-je, who left the NKP last month to stand as an independent after finishing second at the NKP nominations.

The crowded field benefits Mr Kim, who can always rely on an intensely loyal base of support in his native south-west Cholla region, which accounts for a third of the electorate.

Mr Kim is an experienced campaigner with a populist touch. His skilful televised performances have overshadowed those of his wooden and aloof opponents. The favourable impression has been aided by a strong campaign, in contrast to the bitter political infighting among the conservative candidates. Mr Kim has also

been able to tap growing public disillusionment with the government, which has been mired in corruption scandals.

The NKP's Mr Lee has fallen victim to an angry public after it was alleged that his sons escaped military draft by failing the army medical exam due to deliberate weight loss.

Government efforts to revive suspicions that Mr Kim is a radical with sympathies for communist North Korea have badly backfired among a cynical public.

Mr Kim may now have a chance to remove lingering doubts about his patriotism and clinch the election in the process. Kim Jong-pil, the most conservative of the presidential candidates, might soon form an alliance with Kim Dae-jung as part of a deal to introduce a parliamentary system to replace a strong executive government in the next administration.

Although Mr Kim Jong-pil's support is only 4 per cent, his endorsement would assure conservative voters of Mr Kim Dae-jung's qualifications to govern - a secret police established by Mr Kim Jong-pil twice tried to kill Mr Kim Dae-jung in the 1970s when he was an opponent of the military government.

Many believe backing by the former spy chief could well lift Mr Kim's support to more than 40 per cent, making his campaign unstoppable.

Day of high drama as Prodi battles to hang on

By James Bütz in Rome

Romano Prodi, the Italian prime minister, was last night fighting to save his 17-month-old administration from collapse after the neo-Communist party on which he depends for a majority said it would definitely not support his 1998 budget.

In a day of high drama in the Italian chamber of deputies, Fausto Bertinotti, the leader of Reconstructed Communism (RC), said during a confidence debate that six days of negotiations with the government had failed to produce an agreement.

"We will vote against this budget," said Mr Bertinotti, whose party represents the hard-left group created after the Italian Communist party broke up in the early 1990s.

As the debate progressed into the evening, deputies were waiting to see whether parliament would be forced into a vote of no confidence in the Prodi administration. Such a vote could trigger elections later this year.

However, some Italian commentators speculated that Oscar Luigi Scalfaro, the Italian president, who has ultimate power over the creation or dissolution of governments, could still ask Mr Prodi to try one more time to reach a budget deal with RC.

Mr Prodi would have to leave open a small window of hope that a deal could be reached, saying that he did not want the government to accept all RC's proposals, "but just one that indicates the government's position has changed".

Financial markets continued to take the view throughout the day that Mr Prodi would ride out the crisis, although their mood was dampened by signs of a tougher position from RC near the end of trading. The main Milan stock exchange index closed 0.17 per cent lower after volatile trading.

Earlier Mr Prodi warned deputies in an impassioned speech that the government would not turn back from the course it had set to join European economic and monetary union next year.

At the heart of Mr Bertinotti's objections to the budget is the proposal that spending on pensions should be cut to ensure that Italy's application to join Euro is sustainable.

But Mr Prodi said: "We cannot turn back, and we do not have the right to abandon the objectives we have set ourselves. What we do not want is that, as a result of the misunderstandings we have in this place, the country ends up paying a price that is too high and unjustified."

A political dwarf, Page 14

Chinese whispers

THE LEX COLUMN

Remember the fanfare with which Cable and Wireless announced its China Telecom deal in June? Not only did C&W sell 5.5 per cent of its Hongkong Telecom stake for cash; more importantly, it held out the prospect of swapping an even larger chunk of HKT shares for shares in China Telecom (HK), China Telecom's soon-to-be-floated Hong Kong vehicle. All this to cement a good relationship with Beijing after the handover of the British colony and prepare the way for C&W to get its hands on juicy opportunities inside China.

Well, last month it became apparent that C&W would not be taking a stake in China Telecom (HK) in its flotation. Never mind; the UK group held out the prospect of taking part in a second round. Now, though, it looks like there may not even be a second round. Under a Chinese rule, foreign interests are limited to a collective 25 per cent stake in China Telecom (HK). Following the flotation, they will be hunkering up against that limit - so there is not obviously room for C&W. Meanwhile, some of HKT's rivals, notably Hutchison Whampoa, are taking stakes in China Telecom (HK).

It is possible C&W will find some other route into China. It could even find a way into China Telecom (HK). But everything is far less definite than the impression given in June. What has happened? There are two main explanations: either C&W hyped the original deal or, since then, relations with China have cooled. Neither looks good.

News Corporation

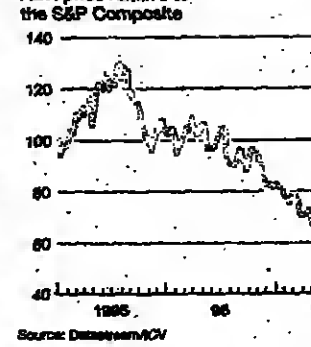
Rupert Murdoch is fond of describing News Corporation, which held its annual meeting yesterday, as a very small company. In relation to the huge growth opportunities in the worldwide media business he may be right. To everyone else News Corp is one of a handful of media titans, alongside Walt Disney, Time Warner, Viacom and Seagram. Moreover, Mr Murdoch is more of a global thinker. While all the big media groups are scrambling to marry content and distribution, News Corp is doing so across four continents.

So far, investors have had little joy from this strategy. Though most big media stocks have underperformed the US stock market over the past year, News Corp has done worse than all but Viacom. There are good reasons. With so many balls in the air, there are concerns

FTSE Eurotop 300 index
1004.5 (-1.2)

News Corp

ADR price relative to the S&P Composite



Source: DataStream/ICF

that some may drop. News Corp has suffered some setbacks to its ambitions, particularly in US pay television. Meanwhile, heavy investment in everything from Latin American satellites to the new Fox News channel will probably hold earnings per share flat this year.

By early next century, that could change. Most of the strategic assets are in place and once News Corp turns from building to harvesting it could produce juicy returns. The trouble is that by then the question of management succession, which already dogs the stock, will come into even sharper relief. Though investors seem happy with Rupert Murdoch running the family-controlled group, many worry whether the next generation of Murdochs is up to the task.

UK utilities

Is there a further £15bn (\$24.90bn) in cash to come out of undergeared UK utilities? SBC Warburg Dillon Read reckons so, and the investment bank is on to a solid point. The heart of the argument is that debt is cheaper than equity, simply because interest payments can be offset against tax. Borrowing to buy back shares, in short, is one of the few ways in which a utility's management can add real value - courtesy of the taxman. Moreover, the mooted abolition of advance corporation tax should remove a residual obstacle to such shareholder-friendly operations.

The scope for financial engineering in this way is not, of course, limitless. There comes a point when an optimum capital structure has been reached - because the increased riskiness of the share-

holders' earnings stream and higher interest costs from loading ever riskier debt on to a balance sheet would offset the tax benefit. But this is still a long way off. According to SBC's calculations, the optimum debt level for the average utility would be reached at about 50 per cent of enterprise value. At present, the figure is just 23 per cent. Moving from one to the other would cut utilities' cost of capital by around 0.7 per cent - increasing the companies' theoretical values by 10 per cent.

Yet the mere thought of theoretically optimum debt levels tends to give utility managers the heebie-jeebies. Partly this is just innate caution. Partly it reflects a lingering fondness for meaningless measures of balance sheet gearing. And partly it reflects an enthusiasm to "keep powder dry" to finance future diversification. But none of these instincts deserves much patience from investors.

What, though, of regulators? Should they not be nervous about utilities pushing borrowings to such aggressive levels? Well, no. For a start, borrowings on the scale suggested by SBC would still give companies a credit rating on the border between single-A and triple-B - comfortably investment-grade. And even if an incompetent utility messed up and ultimately went bust, there is no real reason for regulators to fret. The lights would not go out. Investors should beware, however, of leaping to the conclusion that big cash outflows to come necessarily mean utility stocks are cheap. On the contrary, the shares are mostly already trading in line with, or above, the companies' regulatory asset bases. This is only justified if the companies can also get their cost of capital down to what regulators assume.

Yet on SBC's numbers, even adopting an ideal capital structure would achieve only a 9 per cent post-tax, nominal cost of capital - still a little higher than regulators habitually assume. Part of the reason, as utility managements frequently moan, is splendidly ironic: that regulators probably underestimate the effect of regulatory risk on the cost of capital. But utilities themselves are also at fault. It is not just that their balance sheets are still not efficient; their enthusiasm for high-risk diversification is also to blame.

Additional Lex comment on Arjo Wiggins, Page 22

European carriers in protest over US aircraft service plan

By Michael Skapinker, Aerospace Correspondent

European airlines have asked Brussels to protest against proposed US legislation which would limit the number of foreign companies allowed to service US aircraft.

The bill, the Aircraft Repair Station Safety Act, proposes that the Federal Aviation Administration be empowered to grant certification to foreign repair stations only if aircraft need to be serviced there as part of their international travel.

This would mean that repair companies at busy international airports, such as London's Heathrow and Frankfurt, could be certified because they are dealing with aircraft which need to be serviced so that they can fly back to the US.

However, certification might not be granted, for example, at Shannon airport in Ireland, which has a busy aircraft servicing business even though it is not an important international destination.

The Association of European Airlines has written to Neil Kinnock, the EU transport commissioner, saying the proposed legislation aims to preserve American jobs rather than improve aircraft safety.

Legislators in Washington say the law is necessary to ensure the safety of US air passengers. Senator Arlen Specter said: "This legislation would change current regulations so that US aircraft are repaired to the maximum extent possible by professional US mechanics, properly trained and supervised, using certified parts."

He said the legislation would help US aircraft to avoid being fitted with uncertified or "bogus" parts.

Mr Specter said the legislation was designed to close a loophole created by FAA rules promulgated in 1988. He said: "The 1988 rules have resulted in a situation where FAA certification - the highest seal of approval in the world - is much too easy to obtain."

"Prior to those changes, a foreign repair facility had to

demonstrate that there was a need to service aircraft engaged in international travel before they could get certified. But now a station can receive FAA certification for the simple goal of attracting US business." He said these foreign stations were "stealing US jobs and could potentially jeopardise aviation safety".

The European association told Mr Kinnock its members were "highly irritated by these statements which imply, inter alia, that European aircraft mechanics are neither professional nor properly trained". The association added: "The hidden agenda clearly comprises job protection and economic protectionism."

The Commission said it was studying the association's letter. The FAA declined to comment on the legislation but said it would make its position known when it gives evidence to a public hearing on the bill, due to take place in Washington tomorrow.

A political dwarf, Page 14

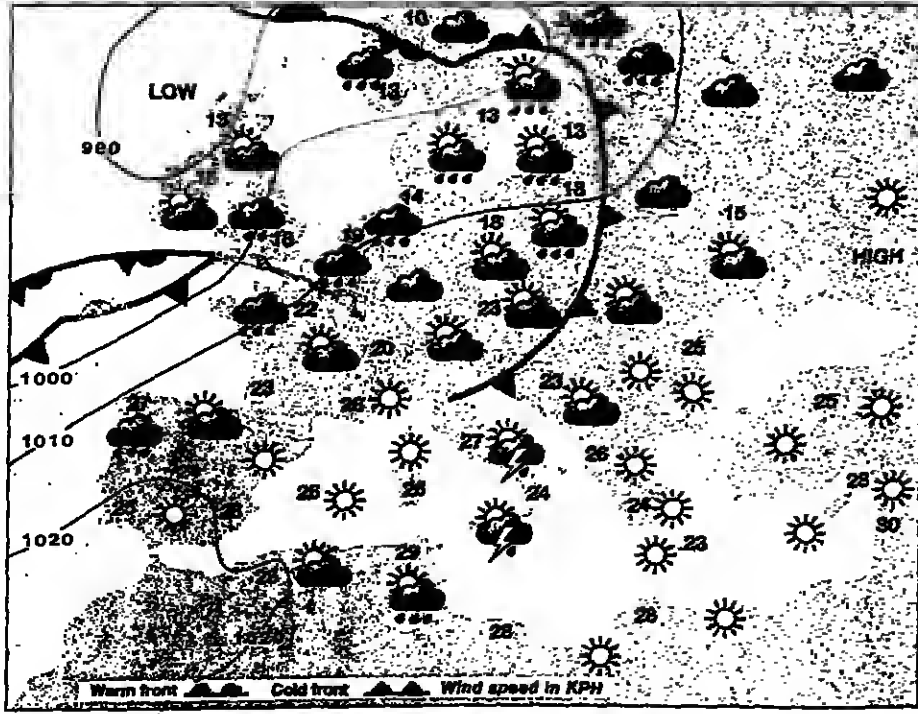
FT WEATHER GUIDE

Europe today

Southern Scandinavia and the Baltic states will start cloudy and wet, but the region will become showery with occasional sunny spells from the south-west. Northern Scandinavia will be cold, but it will be dry with some sunny periods. Northern France, southern England, Wales and the Low Countries will be cloudy, with rain moving in from the west. The rain will be heavy for a time and there will also be strong to gale force winds. The Mediterranean will generally be very warm and sunny, but southern Italy and Tunisia will have some thundery rain. The rest of Europe will be dry with spells of sunshine.

Five-day forecast

A series of rapidly moving systems will sweep eastwards across much of western, central and eastern Europe over the next few days, bringing periods of rain and blustery winds, with brief dry spells. Northern Scandinavia and the Mediterranean will remain largely settled and dry.



Situation at midday. Temperatures maximum for day. Forecasts by FA Weather-Centre

TODAY'S TEMPERATURES

Madrid	sun 21	Cardiff	thunder 16	Frankfurt	rain 22	Madrid	sun 24	Rangoon	thunder 32
Cebu	fair 15	Casablanca	fair 23	Geneva	fair 24	Geneva	fair 24	Manila	rain 8
Belgrade	fair 38	Chicago	fair 33	Gibraltar	fair 27	Manila	rain 8	Manila	rain 8
Algiers	fair 31	Cologne	fair 21	Glasgow	showers 15	Manila	rain 8	Manila	rain 8
Amsterdam	rain 19	Dakar	fair 32	Hamburg	rain 10	Manila	rain 8	Manila	rain 8
Bombay	thunder 24	Doha	fair 33	Helsinki	rain 8	Manila	rain 8	Manila	rain 8
Brussels	cloudy 19	Dubai	sun 40	Hong Kong	showers 30	Manila	rain 8	Manila	rain 8
Buenos Aires	sun 21	Dubai	sun 40	Hong Kong	showers 30	Manila	rain 8	Manila	rain 8
Bahia	sun 17	Dubai	sun 40	Hong Kong	showers 30	Manila	rain 8	Manila	rain 8
Bangkok	thunder 33	Dubai	sun 40	Hong Kong	showers 30	Manila	rain 8	Manila	rain 8
Barcelona	sun 24	Dubai	sun 40	Hong Kong	showers 30	Manila	rain 8	Manila	rain 8

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FINANCIAL TIMES COMPANIES & MARKETS

Wednesday October 8 1997

Week 41

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INSIDE

Russian market the top performer

Several bull markets have thundered around the world this year but none has matched Russia. For the second year running, Russia is likely to emerge as the world's best performing stock market. It has surged 185 per cent this year to add to the 140 per cent gain in 1996. Page 36

Industry bullish on farm machinery

Robert Ratliff (left), chairman and chief executive of Agco, the US company which is one of the world's big five tractor makers, is confident about the prospects for his industry. "We're not projecting any decline in demand for the next three years," Mr Ratliff says. "The industry is looking pretty strong." Similar sentiments are voiced by others in the world's \$42bn-a-year farm machinery industry. Page 19

Nikko looks to international partners
Nikko Securities has become the latest Japanese broker to reshuffle its management after becoming involved in the country's *sokaiya* scandals. Now, says Masashi Kaneko, Nikko's new president, the group is planning to "open the door" to international partners. Page 18

Finland plans Postipankki merger
The Finnish government joined the consolidation wave sweeping the Nordic financial services industry by announcing plans to merge Postipankki, the country's third-largest bank, with Finnish Export Credit, the state-controlled commercial lender. Page 20

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Chief price changes yesterday

FRANKFURT (DM)	PARIS (FF)
Rhône	172 + 3.0
Lafayette	17.5 + 3.0
Alcatel	119.0 + 9.5
Suez	145 + 10
Deutsche Bank	101.5 + 8.4
Wolfsburg	490 + 35
NEW YORK (\$)	TOKYO (¥)
Amgen	50 + 34
Amgen A	504 + 24
Amgen B	504 + 24
Amgen C	504 + 24
Amgen D	504 + 24
Amgen E	504 + 24
Amgen F	504 + 24
Amgen G	504 + 24
Amgen H	504 + 24
Amgen I	504 + 24
Amgen J	504 + 24
Amgen K	504 + 24
Amgen L	504 + 24
Amgen M	504 + 24
Amgen N	504 + 24
Amgen O	504 + 24
Amgen P	504 + 24
Amgen Q	504 + 24
Amgen R	504 + 24
Amgen S	504 + 24
Amgen T	504 + 24
Amgen U	504 + 24
Amgen V	504 + 24
Amgen W	504 + 24
Amgen X	504 + 24
Amgen Y	504 + 24
Amgen Z	504 + 24

Frontline opposes ICB plans

By Tim Burt in Stockholm

Frontline, the Bermuda-based tanker operator bidding SKR3.22bn (\$2.22bn) for its Swedish rival, ICB Shipping, is taking legal action to prevent ICB pursuing a friendly \$300m merger with Greek-owned Astro Tankers.

John Fredriksen, the Norwegian shipping entrepreneur who heads Frontline, yesterday appointed lawyers in Stockholm to seek an injunction against the proposed deal.

Mr Fredriksen, who last year acquired Frontline for \$455m, said the company had been advised it had a strong case

Rival seeks injunction against Astro merger

under Swedish company law to block ICB's plans to issue 11.85m shares to the Angelicoussis shipping family, which owns Astro.

Lawyers acting for Frontline are expected to argue that the ICB board has acted against the interest of its shareholders - of which Frontline is the largest with 51.7 per cent of the share capital - by seeking a merger with Astro.

In doing so, they will cite a clause in Swedish company law that precludes a company from signing a deal that "gives

unreasonable advantage" to one set of shareholders.

ICB said it had been advised that the proposed Astro deal did not breach company law.

The move is the latest stage of an increasingly bitter takeover battle, where both sides have asked the Stockholm stock exchange to investigate dealings by the other.

Frontline, which has also acquired 31.4 per cent of ICB voting rights, was dismayed when ICB announced this week that shareholders with 52 per cent of the votes would

support the Astro merger.

Mr Fredriksen yesterday said ICB had only won majority support for the merger after the intervention of John Angelicoussis - chairman of Angelicoussis Group, Astro's parent company. According to Frontline, Mr Angelicoussis acquired 474,000 ICB voting A shares at SKR180 a share - compared with a market price yesterday of SKR125.

An ICB spokesman confirmed that Mr Angelicoussis had "topped" Frontline's own offer of SKR130-a-share for the

A shares, but declined to comment further.

Frontline, which has offered SKR115 a share in cash for ICB's most traded B shares, said it was still considering whether to make an increased offer for the company.

It is expected to reach a decision following the publication this Friday of ICB's offer document for Astro, which will include a detailed valuation of the Astro fleet.

The takeover battle follows a wave of mergers in the tanker industry. Large shipping operators believe greater size will let them exploit the cyclical upturn in chartering rates.

Dresdner dogged by fresh board upheavals

By Graham Bowley in Frankfurt

Dresdner Bank, Germany's second highest, was yesterday beset by fresh management upheavals after a board member resigned and its chairman unexpectedly announced he would not be joining the supervisory board.

Dresdner Bank, which has been plunged into uncertainty by ongoing tax evasion investigations, announced that Hans-Günther Adenauer, who had been a member of the bank's board for 11 years, had decided to step down from the board and would probably leave the bank.

Separately, it revealed that Jürgen Sarrazin, who is due to retire as chairman of the executive board in May, would no longer put himself up for election to the bank's supervisory board, as had been announced.

Dresdner Bank was last month rocked after Wolfgang Röller, the head of its non-executive board and one of Germany's best-known bankers, resigned over allegations that he had sought to evade taxes by sending funds to Switzerland.

Mr Röller, formerly a management board chairman of the bank, rejected the claims, insisting that the investigation being carried out by state prosecutors would show they were not true.

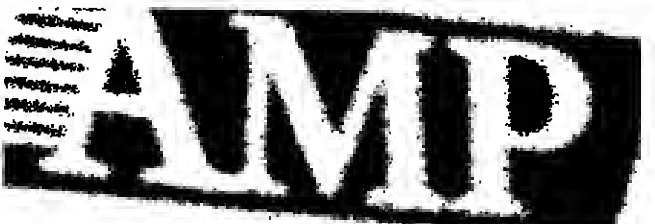
Mr Röller said he stepped down to spare Dresdner any further damage, but his resignation has failed to stem speculation about further investigations at the bank.

Mr Sarrazin, whose announcement will surprise the banking community, is due to be succeeded as management board chairman in May by Bernhard Walter, 55, a fellow director.

Dresdner has been under investigation by state prosecutors since 1994 over allegations that it advised clients to send funds to Luxembourg and other foreign centres to evade tax. Germans must declare income from accounts held abroad.

Dresdner refused to link the tax investigations and the developments involving Mr Sarrazin and Mr Adenauer - a distant relation of Konrad Adenauer, the former German chancellor. A Dresdner statement shed no light on Mr Adenauer's departure, noting only that the bank owed him "special thanks".

Qualifying members to receive \$4,300 windfall if plans to demutualise are approved



George Trumbull, AMP chief executive, said the group was keen to make acquisitions, particularly in the UK and US

Australian Mutual on course for \$8bn IPO

By Christopher Brown-Humes in London

Australian Mutual Provident, Australia's biggest life insurer, yesterday started the countdown to its initial public offering next summer, saying it could be valued at more than \$1.1bn (\$80m).

As it began sending out details of its demutualisation plans in an "explanatory memorandum", it said its 1.6m policyholders would receive about 1.07bn free shares.

Credit Suisse First Boston, adviser to the issue, estimated the shares were worth between A\$8.81 and A\$10.37 on September 10, valuing the group at between A\$9.4bn and A\$11.1bn.

At A\$10 per share, qualifying members would get an average windfall worth A\$5,944 (US\$4,300) with everyone guar-

anteed at least 100 shares. A member with a 20-year endowment policy maturing this year would receive 1,259 shares, worth A\$12,690; someone with a 30-year whole of life policy would receive 1,845 shares worth A\$18,450.

In the UK, about 171,000 policyholders with London Life, an AMP subsidiary, and AMP UK will receive free shares. Policyholders with Pearl Assurance, also owned by AMP, will not qualify because they belong to a shareholder-owned company rather than a mutual.

AMP members have until November 18 to vote, ahead of a general meeting in Sydney on November 20. The move must be approved by 75 per cent of the votes cast.

George Trumbull, AMP chief executive, said the group

remained keen to make acquisitions, particularly in the UK and US, although he indicated current prices were expensive.

AMP was one of the unsuccessful bidders for Scottish Amicable earlier this year, losing out to Prudential Corp.

AMP plans to list on the Australian and New Zealand stock exchanges next summer. It would rank as Australia's 10th-largest Australian company by market value, accounting for 46 per cent of the insurance sector. The group predicted its 1997 net profit would "at least equal" last year's A\$2.1bn.

To qualify, members must have held policies on December 11 1996, the date the board decided to recommend demutualisation, and on September 10 1997, when the explanatory memorandum was approved.

News Corp Indian TV channel to go public

By John Gapper, Media Editor

News Corporation, the global media group, is to make an initial public offering on the New York Stock Exchange next year of an Indian television channel in which it holds a 50 per cent stake.

The plan was announced yesterday by Rupert Murdoch, chairman, at News Corp's annual general meeting in Adelaide. He said Zee Television, a 24-hour Hindi entertain-

ment channel, was already "very profitable". News Corp has a 50 per cent stake in Asia Today, Zee TV's parent.

Zee TV is not connected with ISkyB, a satellite television venture News Corp is trying to launch in India.

Mr Murdoch, who called the past year "difficult" for News Corp, said he thought hostility in China towards Star TV, the satellite venture, was easing. He said News Corp's Japanese satellite television service, which it owns jointly

with three companies, including Sony Corporation, faced "great difficulties", but the company did not "see a great cash commitment being required".

Mr Murdoch said ISkyB, the satellite television company in which it holds a 40 per cent stake, might have a "flatish" year for one or two years "because of moving to digital services, but had a brilliant future".

News Corp intends to broadcast Fox News, a 24-hour news

service launched to rival Cable News Network in the US, across Latin America, Japan and Europe networks, and will distribute Sky News internationally. He said setting up Sky News had been "a tremendous task, not only to get its standards very high but to get its costs under control". After seven years, Sky News is now in profit.

HarperCollins, News Corp's US book publishing arm, was likely to be "moderately profitable" during the current year

with revenues of well over \$700m. News Corp took a \$270m restructuring charge at HarperCollins for 1997.

Mr Murdoch also called on newspaper publishers to resist calls for privacy legislation in the wake of the death of Diana, Princess of Wales.

First quarter results for newspaper operations of News Corp were up 30 per cent in Australia and 20 per cent in the UK.

Lex, Page 16

Barry Riley European funds drift back to the US



Is late better than never? We may soon find out. There are clear signs that foreign investors are being drawn back into the US stock market after years of standing on the sidelines while Wall Street soared.

The US Treasury has reported that foreign net buying of US equities suddenly soared in the second quarter, hitting an annual rate of \$90bn. Whether that is a sustainable rate over several quarters remains to be seen, because US stocks offered unusual value in April before a remarkable 30 per cent price surge. All the same, net buying of equities seems certain to beat the previous annual record of \$22bn in 1993.

But British pension funds, one of the biggest groups of international equity investors, were still selling US stocks in April-June, to the extent of more than \$1bn, according to the WM Company's database. Continental European institutions appear to have been more enthusiastic.

Why have the foreigners got Wall Street so badly wrong during the 1990s? According to Mike Wolf, the senior institutional portfolio manager at American Express Asset Management in Minneapolis, you have to sense the impact of the Friday 401(k) paycheck deductions pouring into stocks on Mondays to understand the source of the power of this bull market. Even in August, a relatively bad month for mutual

fund sales (and for share prices), net inflows to equity funds were running at almost \$15bn, down from a peak of \$26bn in July.

Instead, foreign investors have tended to look at historical valuation yardsticks, which have proved to be very misleading. They were also burdened at the start of the decade by historical prejudices traceable to the poor relative performance of Wall Street since the early 1970s.

The collapse of confidence in Japan and the reinvention of corporate America were phenomena that were scarcely understood. Too often the Tokyo market was judged cheap by its own unrealistic standards while Wall Street

attacked the "Noddynamics" of Malaysia, is warning that the Hong Kong market may be the next to go wrong. But he is negative on the US too.

The problems of the Far East have sharpened the asset allocation challenge. Can global funds be seriously short of both the US and the Far East when together these regions account for 67 per cent of the World Index? One answer came yesterday from Scottish Equitable, the Edinburgh life company is shifting \$200m in equities from Japan to the US, conquering its fears about high valuations.

For US-based managers such as Mike Wolf a business opportunity is opening up in Europe. For years, he says, European clients were scared by the weakness of the dollar and the US budget deficit, but such excuses are now irrelevant. American managers are picking up specialist US equity accounts in continental Europe as well as the UK. Their simple sales spiel is that only Americans understand the American stock market.

I have often commented here on the extreme bearishness of UK pension funds about the US. The latest WM figures (for end-June) show an exposure of only 3.5 per cent of their portfolios to US equities, which amounts to a collective under-exposure to the extent of some \$65bn compared with a "neutral" or indexed position in their foreign equity portfolios.

Frustrated London managers have not seen the Wall Street crash which would have justified their prolonged stand-off. Many of them may not be able to wait much longer.

was regarded as dear, although objectively it offered much better value.

Early in the 1990s, Europe-based global strategists looked at history and decided that the future was in the east. But now the east has more or less crumbled: first Japan and more recently the Tiger economies, with the exception of China.

Albert Edwards, Dresdner Kleinwort Benson's global strategist, who last year

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Issued Share Capital and Share Values as at 23rd September, 1997

Class	Number	Net Asset Value per Share
1c Participating Shares	286,298	US\$373.29
US\$1 Management Shares	100	Nil

Manager:
RHR Fund Managers Limited
19/21 Circular Road
Douglas
Isle of Man
IM1 1AF

Isle of Man Legal Advisers:
Cains
15-19 Athol Street
Douglas
Isle of Man
IM1 1LB

Sponsoring Broker:
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8th October, 1997

COMPANIES AND FINANCE: ASIA-PACIFIC

Securities losses hit Japanese banks

By Paul Abrahams in Tokyo

Japanese banks and trading houses have announced a flurry of profits warnings after being hit by unexpected losses on their stock market investments.

Daiwa Bank and Marubeni, the trading house, yesterday slashed their half-year profits forecasts after booking losses on their securities portfolios of ¥118.8bn (\$976m) and ¥17.5bn, respectively. The move follows a

similar warning last week by Dai-ichi Kangyo Bank, which booked losses of ¥230bn.

"These losses have caught everyone on the hop. But given what we now know, we should expect the majority of the big banks to announce sharp downward revisions in their first-half profits forecasts," said Brian Waterhouse, banking analyst at HSBC James Capel in Tokyo.

Japanese banks had been

expected to post poor first-half results as they attempted to resolve their bad debt problems by making substantial provisions.

However, Mr Waterhouse said he still expected the results to be poor, but that would now probably be because of losses on securities portfolios. These might delay the ability of the banks to clear their bad debts efficiently.

The banks' and trading houses' losses on securities

holdings are a surprise because, during the first half of the financial year ending September 30, the Nikkei 225 average fell only 0.64 per cent and the Topix index of all first section stocks actually rose 1.1 per cent.

But within these averages, there were large differences in performance between the so-called "blue-chip" export-led stocks, which outperformed, and more domestically-oriented shares. The latter, in which the banks

and many trading houses are heavily invested, underperformed badly over the period following the collapse of the Japanese economy in the second quarter.

Companies are obliged to value their stock-market holdings at the lower of either cost or market value, and at the close of the six months they have been forced to realise the losses. Although many also own shares in better performing stocks, they would need to

sell their investments to realise their gains.

Daiwa blamed sharp falls in some Japanese stocks for its losses. The Osaka-based bank forecast its net half-year profits would be only ¥5bn, compared with a previous estimate of ¥10bn. However, revenues would be ¥380bn, compared with its earlier forecast of ¥330bn. The announcement was made after the market closed, and Daiwa's shares finished up ¥3 at ¥538.

US sales chief resignation shakes Nissan

By Michio Nakamoto in Tokyo

Nissan, the Japanese car maker, faces a period of uncertainty in its US operations after the departure late last week of Robert Thomas, head of US sales.

The sudden resignation of Mr Thomas, president and chief executive of Nissan's sales company in the US, comes amid a downturn in Nissan's sales in that market in recent months, including a sharp 33 per cent fall in September sales.

Nissan said the departure of Mr Thomas was not linked to its recent weak performance in the US, but the carmaker has faced a difficult period at a time when many of its Japanese competitors are increasing US market share.

Mr Thomas had presided over US sales operations since 1993, a period in which Nissan strongly increased sales. He will not be replaced immediately, but his responsibilities will be assumed by Minoru Nakamura, head of Nissan North America, the US parent company.

Nissan attributed its decline in September sales to a disappointing performance by the Altima, its basic model, which was remodel-

led and launched in the US recently.

Contrary to expectations, the Altima sold only 9,500 units in September, against a company forecast of more than 10,000 units.

Nissan has not offered much in the way of incentives for the Altima, which was aggressively priced. The company said it was reconsidering this policy.

However, Nissan's performance has been marked by "weakness across the board", according to Ed Brogan, industry analyst at Salomon Brothers in Tokyo. Sales have been down not only for the Altima but for other models as well, including its sports utility vehicle and minivan.

Part of Nissan's problem in the US was its exposure to the passenger car segment of the market, which has been shrinking, and its lack of participation in some of the hottest areas of the market, such as smaller sports utility vehicles, Mr Brogan noted.

Due to its lack of strong product, Nissan has had to spend much more than its competitors on sales promotion. Mr Brogan said, adding that Nissan was in danger of becoming a second-tier company among Japanese vehicle makers in the US.

Nikko opens its doors

International partners are central to 'big bang' strategy

Masashi Kaneko, the new president of Nikko Securities, cups his hands to form a square.

"Imagine this is Nikko - the company is like a house," he explains in rapid English, barely pausing to draw breath. "Nikko might be at the top, like a roof, but what we want to do now is open the window - no, better, say, the door - to international partners."

He throws open his hands. "Perhaps we are a little different from other Japanese banks and brokers in that way."

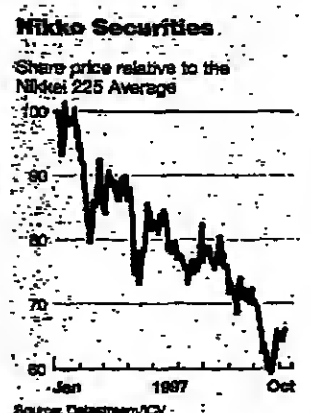
He might be right. Nikko has become the latest Japanese broker to reshuffle its senior management after becoming sucked into the country's *sokaiya* scandals. As a result, a striking line of thinking appears to be emerging.

If Mr Kaneko is to be believed, the company is intent on turning itself into one of the more internationally-oriented of Japan's brokers.

The shift may partly be presentational. Mr Kaneko, 58, has extensive overseas experience; he was chairman of Nikko's European operations, has worked in New York and studied at Columbia University.

He speaks with a flair and clarity that is unusual in traditional Japanese circles - and highly attractive to any non-Japanese listener.

But the changes may be



more than linguistic. For though most Japanese brokers include globalisation as an ambition, Nikko appears to be turning some of its rhetoric into action.

The company is making London, not Tokyo, the centre of its international operations and is giving non-Japanese staff more responsibility.

"We have come to the conclusion that with globalisation we cannot manage our operations just by Japanese people - we want to learn from international investment bankers," he says.

This partly reflects Nikko's recognition of its own vulnerability. With total assets of ¥8,450bn (\$72.7bn), it cannot seriously aspire to become a top global investment bank. Within Japan, it lacks the business muscle of the giant Nomura and its traditional broking business is already



Masashi Kaneko, Nikko president turning words into action

facing a business squeeze which "big bang" liberalisation is likely to exacerbate.

"Our equity broking business will be substantially reduced in the coming years," admits Mr Kaneko, and he adds that the company may "have to get out of plain vanilla broking business".

But his solution is twofold. Nikko must refocus on asset management and investment advice, rather than plain broking. It must also boost its international skills so that it can offer new products back in Japan through its large network of retail outlets and corporate clients.

"Big bang means that Japanese investors are looking to diversify their portfolios more into international markets, so we have to strengthen our capability in that area," he says.

In some areas, such as eurobonds and Asian equities, the company has the skills it needs, he says. "But in the new product areas that will grow out of big

bang we cannot do this alone - we don't have the skills."

Mr Kaneko hopes to acquire these skills by promoting non-Japanese into positions of influence. Indeed, its offices in Europe, the US, Australia, Canada and Mexico are all now headed by non-Japanese.

But Mr Kaneko also wants to strengthen partnerships with non-Japanese companies.

Nikko has already gone further than most Japanese brokers in this direction. It has a successful pension fund joint venture with Barclays, of the UK, and recently concluded a joint venture with Smith Barney, of the US, to develop products in Japan.

Whether these aspirations will be enough to turn Nikko into a real big bang winner remains uncertain. But they highlight the scale of reflection that big bang is provoking in Japanese financial circles.

Gillian Tett

ASIA-PACIFIC NEWS DIGEST

Indofood issues profits warning

PT Indofood Sukses Makmur, Indonesia's largest listed food concern, should report at least 13 per cent less net profit this year compared with last year's Rp351bn (\$96.4m) due to the rupiah's sharp depreciation against the US dollar, the company said yesterday. It added revenue growth was also expected to be below expectations.

The world's largest instant noodle producer must import most of its ingredients, while exports remain at a negligible 3 per cent of total sales. The official news agency Antara quoted Eva Riyanti Hutapea, a senior Indofood executive, as saying the company also had an outstanding offshore debt of \$1bn, which will mature next year. However, she did not say whether the debt was hedged.

"The rupiah's depreciation will hit hard our company this year as operating costs and costs of goods sold will increase sharply along with the increases in prices of raw materials and the debt burden," she was quoted as saying. Earlier this year, Indofood targeted net profit growth at around 45 per cent this year to above Rp500bn. Its net profit rose 15 per cent to Rp351bn rupiah in 1996 from Rp305bn the year before.

AP-DJ, Jakarta

CURRENCY SWAPS

NCB, Bankers Trust offer service

Nippon Credit Bank and Bankers Trust New York have begun a currency swap service for Japanese companies operating in south-east Asian countries with volatile currencies, the Japanese bank said yesterday. Under the service, Japanese companies' local-currency denominated credits to local vendors are swapped for US dollars, enabling the companies to repay US-dollar denominated loans received from a bank for local operations without exchange rate risk.

Contracts for the new service can run up to seven years, compared with one to three years for conventional currency swap contracts, NCB said. The fee for the new service will be less than 0.1 per cent of the principal of a loan. Until recently, Japanese companies operating in South-East Asian countries had been able to borrow US dollars at low interest rates without worrying about currency risks. But because of the recent sharp devaluations of local currencies, Japanese companies have become worried about the mismatch between dollar-denominated debts and revenues denominated in local currencies.

Reuters, Tokyo

ZHONG HUA LAND

HK property IPO oversubscribed

Zhong Hua Land Holdings, the Hong Kong property developer, said yesterday its initial public offering of shares in Hong Kong was 6.5 times subscribed. The company said it received applications for a total of 879,980 shares, compared with 135m shares available for public subscription. A further 15m shares reserved for employees were fully allotted.

Dealing in the company shares is expected to begin on October 13. Zhong Hua Land, a property developer concentrating on the Chinese market, issued 150m new shares at HK\$2.08 each. The company's emphasis is on the cities of Guangzhou, Chongqing, Beijing and Shanghai. It said it would use the proceeds to fund its projects.

Reuters, Hong Kong

FOOD INDUSTRY

Woo Sung files for protection

Woo Sung Foods, of South Korea, has filed for special court protection after defaulting on Won17.3bn (\$18.9m) worth of promissory notes. Woo Sung entered into a first default on Monday after failing to meet payments on the notes. When it missed its final deadline for repayment yesterday it was declared in final default. A company official said Woo Sung's financial difficulties began when it lost an exclusive distributor's licence for Coca-Cola in April. The court application, if approved, would allow management to stay in place while rescheduling the debts.

Reuters, Seoul

TENDER NOTICE
UK GOVERNMENT
ECU TREASURY BILLS

For tender on 14 October 1997

1. The Bank of England announces the issue by Her Majesty's Treasury of ECU 1,000 million nominal of UK Government ECU Treasury Bills, for tender on a bid-yield basis on Tuesday, 14 October 1997. An additional ECU 50 million nominal of Bills will be allotted directly to the Bank of England for the account of the Exchange Equalisation Account.
2. The ECU 1,000 million of Bills to be issued by tender will be dated 16 October 1997 and will be in the following maturities:
ECU 200 million for maturity on 13 November 1997.
ECU 500 million for maturity on 15 January 1998.
ECU 300 million for maturity on 16 April 1998.
3. All tenders must be made on the printed application forms available on request from the Bank of England. Completed application forms must be lodged, by hand, at the Bank of England, Customer Settlement Services, Threadneedle Street, London not later than 10.30 a.m., London time, on Tuesday, 14 October 1997. Payment for Bills allotted will be due on Thursday, 16 October 1997.
4. Each tender at each yield for each maturity must be made on a separate application form for a minimum of ECU 500,000 nominal. Tenders above this minimum must be in multiples of ECU 100,000 nominal.
5. Tenders must be made on a yield basis (calculated on the basis of the actual number of days to maturity and a year of 360 days) rounded to two decimal places. Each application form must state the maturity date of the Bills for which application is made, the yield bid and the amount tendered for.
6. Notification will be despatched on the day of the tender to applicants whose tenders have been accepted in whole or in part. For applicants who have requested credit of Bills in global form to their account with ESO, Euroclear or CEDEL, Bills will be credited in the relevant systems against payment. For applicants who have requested definitive Bills, Bills will be available for collection at Customer Settlement Services, Bank of England after 1.30 p.m. on Thursday, 16 October 1997 provided cleared funds have been credited to the Bank of England's ECU Treasury Bills Account No. 59005516 with Lloyds Bank Plc, Bank Relations, St George's House, PO Box 787, 6-8 Eastcheap, London EC3M 1LL. Definitive Bills will be available in amounts of ECU 10,000, ECU 50,000, ECU 100,000, ECU 500,000, ECU 1,000,000, ECU 5,000,000 and ECU 10,000,000 nominal.
7. Her Majesty's Treasury reserves the right to reject any or part of any tender.
8. The arrangements for the tender are set out in more detail in the Information Memorandum on the UK Government ECU Treasury Bill programme issued by the Bank of England on behalf of Her Majesty's Treasury on 28 March 1998, and in supplements to the Information Memorandum. All tenders will be subject to the provisions of the Information Memorandum (as supplemented) and to the provisions of this notice.
9. The ECU 50 million of Bills to be allotted directly to the Bank of England for the account of the Exchange Equalisation Account will be for maturity on 16 April 1998. These Bills may be made available through sale and repurchase transactions to the market makers listed in the Information Memorandum (as supplemented) in order to facilitate settlement.
10. Copies of the Information Memorandum (and supplements to it) may be obtained at the Bank of England. UK Government ECU Treasury Bills are issued under the Treasury Bills Act 1877, the National Loans Act 1968 and the Treasury Bills Regulations 1968 as amended.

Bank of England
7 October 1997The Financial Times plans
to publish a Survey onPrivate
Finance
Initiativeon Friday,
November 14

For further information

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or your usual Financial
Times representative

FT Surveys

Forecasts
cut for
JR Tokai
debut

By Gwen Robinson in Tokyo

The Japanese government's latest privatisation will be put to the test today with the stock market debut of Central Japan Railway, known as JR Tokai.

The company is one of six railways spun off in the 1987 break-up of the government's Japanese National Railway group, and the third to be listed.

Brokers have lowered their expectations of demand for JR Tokai stock on its first trading day, and are predicting the stock will fetch between ¥359,000 and ¥400,000 a share.

The company is not as profitable as JR West and JR East, its two listed counterparts, and is likely to trade at lower values. The public subscription price of ¥359,000 a share is significantly lower than those of its predecessors, both of which have fared relatively poorly since listing.

Concerns about the Tokyo stock market's dismal performance prompted the government to consider postponing the JR Tokai listing. But officials believe investors are still attracted by the perception that former public enterprises carry government backing and implicit guarantees against bankruptcy.

However, a fall of nearly 1.8 per cent in the Nikkei 225 average yesterday highlighted growing concerns among Japanese investors that the listing will put further strains on the market's supply-demand balance. JR West closed yesterday at ¥395,000, down ¥5,000, and JR East finished at ¥551,000, down ¥17,000.

Thai Military to more
than double capital base

By Ted Bardacke in Bangkok

Thai Military Bank, the country's sixth largest commercial bank, is more than doubling its capital base, joining the growing list of banks forced by Thailand's economic crisis to raise additional capital.

Chaiyavat Wibulswasdi, central bank governor, said yesterday he expected more commercial banks to announce capital increases in the next few days.

Thai Military, 33 per cent owned by Thailand's armed forces, said yesterday it would issue 687m new shares, increasing registered capital from Bt5.13bn to Bt12.2bn (\$30m).

Current shareholders will be offered 200m of the new shares in a rights issue. The remainder, equivalent to a 40

per cent stake, will be offered to institutional investors in a private placement.

The bank said it was raising equity to improve its capital to risk asset ratio. According to ING Barings, that ratio stood at 8.3 per cent at the end of June, below the central bank's 8.5 per cent requirement.

After the announcement, Thai Military shares fell their maximum 10 per cent limit, to close at Bt21.25. The banking sector overall closed down 4.62 per cent.

Some commercial banks, such as Siam City Bank and Bangkok Metropolitan Bank, have announced significant capital increases and intend to offer big stakes to foreign investors.

In addition to needing extra provisions to cover a rising level of non-performing loans, Thai banks are

expected to be hit again next week when long-term measures are announced to restructure Thailand's financial system.

These measures could include an increase in the minimum capital to risk asset ratio to 12 per cent, a cut in the time before loans become non-performing from six months to three, and an increase in provisioning for substandard loans from 15 per cent to 25 per cent.

Analysts immediately questioned whether the country's armed forces, training under budget cuts, would have the funds to subscribe to the rights issue.

The bank said that unanticipated third-quarter net profits fell from Bt1.2bn to Bt900m, while provisions for bad debt in the first nine months had risen from Bt400m to Bt1.71bn.

Bakrie Finance in rights
issue to fund shake-up

By Sander Thoenes in Jakarta

Bakrie Finance, an affiliate of the Indonesian diversified conglomerate Bakrie & Brothers, is planning a Rp722.25bn (\$198.4m) rights issue to finance restructuring of the Bakrie group.

The company is awaiting approval from Bepeppam, supervisor of the Jakarta Stock Exchange, for listing 1.44bn new shares, at Rp500 each, in a three-for-one rights issue.

Bakrie Finance will use part of the proceeds to buy 53.3 per cent of Bank Nasional from Nirwan D.

Bakrie, a member of the Bakrie family, it will also buy 93.3 per cent of Satria Perkasa Multi Finance from Bakrie Capital Indonesia, which is to become the parent of Bakrie Finance.

The remainder would be used to increase equity capital in subsidiaries and affiliates, including Bank Nusa, Bakrie Securities and write the issue.

Bakrie Finance reported net profits for the first half of Rp1.9bn, against Rp7.1bn in the first six months of last year.

Eumi Modern, a Bakrie property company, announced last month it

planned to raise Rp297m. Some analysts said the group would find it difficult to sell two issues on the heels of a sharp fall in the rupiah and stock prices, and a government freeze on numerous infrastructure projects. Bakrie has insisted its foreign debt was 90 per cent hedged.

Bakrie Finance last month said it planned to increase the capital base of Bank Nusa by Rp600m and Bank Nasional by Rp500m but denied that either bank had run into liquidity problems due to the fall of the rupiah and a sharp rise in interest rates.

مكتبة الأمل

COMPANIES AND FINANCE: INTERNATIONAL

Tractor makers set sights on further growth

As worldwide demand for agricultural equipment strengthens, the industry leaders are bullish about prospects

Robert Ratliff, the 66-year-old chairman and chief executive of Agco, the US company which is one of the world's big five tractor makers, is full of enthusiasm about prospects for his industry.

Having recently agreed a contract to stay in his job until 2003, Mr Ratliff spends much of his time travelling the world scouting for the \$1bn worth of acquisitions he says he is ready to make to add to Agco's recent rapid growth.

"We're not projecting any decline in demand [in agricultural machinery] for the next three years," says Mr Ratliff. "The industry is looking pretty strong."

Similar sentiments are voiced by others in the world's \$43bn-a-year farm machinery industry, of which about half is tractors and the rest other equipment, including combine harvesters and baling systems.

Apart from Agco, the big five include Deere and Case, of the US; New Holland, of Italy; and Claas, of Germany. Between them they account for about 40 per cent of the farm machine business.

Helped by trade liberalisation and the generally benign conditions worldwide for agriculture, the five last year turned in combined net income of some \$1.5bn, against a combined loss of nearly \$1bn in 1993, when the industry was among the sufferers from the world economic slowdown.

Since then, the sector has cut surplus capacity, changed work practices and turned in handsome returns for investors.

The stock price of both Agco and Deere has roughly doubled since 1993, measured against the rest of Wall Street, while shares in Case - which was spun off from the Tenneco conglomerate in 1994 - have since risen 70 per cent compared

Farm equipment industry

Sales breakdown	1996 \$bn	2000* \$bn
North America	11.5	14.5
W Europe	16.2	14.5
E Europe	1.5	2.5
India	2.5	5.0
East Asia and China	2.5	4.0
Central America	2.4	4.9
Algeria	0.8	1.1
Australia/New Zealand	1.1	1.1
Others	4.3	5.0

* projections include Pakistan, Turkey

with the rest of the market. Although the farm equipment industry has in the past been heavily cyclical, few are expecting an imminent downturn even at this stage in the cycle.

"The industry is looking positive for the next 10 years," says Umberto Quadri, chief executive of New Holland - in which Fiat holds the majority stake with the rest being floated on the New York stock market last year.

This bullish view is shared by James McCann, of Merrill Lynch in New York, who says the business seems in "good shape", while Charles Harris, of the investment bank Oppenheimer, says: "The industry is well positioned to

take advantage of a sustained upturn world-wide." Of the five big industry leaders, only Deere and Claas existed in their current form at the start of this decade.

Agco started in 1990 and New Holland is the result of the merger in 1991 of the then-lossmaking tractor businesses of Fiat and Ford, of the US.

The reshaping of much of the industry has allowed executives to borrow ideas in "lean manufacturing" from the Japanese car industry, cutting the number of their plants and people and placing more reliance on suppliers to make components on a "just-in-time" basis.

The industry has gone through an "accelerating process of change" says Bernard Hardie, president of Deere's agricultural equipment division - the largest group in the industry, with sales last year of \$6.1bn.

As for Case, it has cut its factory space by half since the early 1990s, with a corresponding drop in employees to about 17,000. Agco spent heavily \$1.5bn



Ploughing on: Agco's Robert Ratliff is seeking acquisitions

in the past five years on acquisitions, including the takeover earlier this year of Fendt, of Germany, for \$321m - one of the biggest purchases of a German business by a US group.

Mr Ratliff has his sights on doubling the company's \$2.1bn annual turnover in the next three to four years, helped by purchases of smaller competitors around the world, particularly in Europe.

gramme of change, both New Holland and Case have started five-year schemes - each costing about \$600m - to renew completely their product ranges to bring out new tractors with features such as new suspension and drive systems.

While sales of tractors and other agricultural hardware are stable in much of Europe and North America, the outlook for sales to emerging economies in Asia, eastern Europe and Latin America is much brighter than it was a few years ago, according to Eckart Kottkamp, chief executive of the privately-owned Claas.

Up to now, most of Claas's DM1.5bn (\$851m) a year sales have come from Europe, but it has high hopes of expanding outside this region with the help of a strategic alliance with Caterpillar, of the US, the world's biggest maker of excavators. Caterpillar will use its marketing network to sell Claas machines outside the German company's main sales areas.

Peter Marsh

German purchases by Case

By Nikki Tait in Chicago

Case Corporation, the US maker of agricultural equipment, has announced a series of small acquisitions in Germany, which it said would expand its line of harvesting products in Europe.

It is buying the Fortschritt company and the assets of Karl Mengel & Sohne, and MDW Mahdrescherwerke. The first company specialises in hay and forage equipment, while the MDW deal will give Case the rights to the German company's new combine.

Case said it would use the Fortschritt facility in Neustadt, near Dresden, as its centre for European harvesting equipment. The US company currently makes low and mid-horsepower range tractors and agricultural sprayers in Europe.

No price was disclosed for the acquisitions, but Case said the products being purchased had combined sales of about \$10m last year.

The acquisitions would give Case its third manufacturing base in Europe for agricultural machinery, adding to plants in the UK and Austria.

German bank sets rights issue price

By Graham Bowley in Frankfurt

Bayerische Vereinsbank yesterday set a price of DM85 a share for the first stage of its DM31m (\$1.7bn) capital increase to push through the merger that will create Germany's second-biggest bank.

The bank, which is merging with Bayerische Hypothek- und Wechsel-Bank, said it would offer 19m shares to existing shareholders, at a ratio of one for every 14 held.

The move is the first step in a planned total issuance of 36m new shares, which is aimed at bolstering the bank's balance sheet for the merger.

A second tranche of shares, worth a nominal DM85m, are to be sold in a global offering. There will also be a green-shoe, or over-subscription option, of a further 3m shares, representing about DM15m in nominal capital.

Vereinsbank said a price for the second tranche would be fixed at the beginning of November. The shares in the first offering would be entitled to a full 1997 dividend, the bank said. The subscription period would run from October 17 to October 30, it added.

Vereinsbank's combined rights issue and global share offering is larger than originally planned. It comes after a share exchange which formed the first step of the merger with Bayerische Hypo.

Software groups in database link-up

By Paul Taylor in San Diego

NCR, the computer and computer software maker, and SAS Institute, the big private software group, are to integrate their data warehousing and data mining technologies which are used by companies, such as banks and retailers, to analyse sales and customer information.

The partnership was announced by Lars Nyberg, NCR's chief executive, at the group's annual customers conference in San Diego, where he emphasised NCR's determination to become "the undisputed thought leader in data warehousing". NCR is the leader in the high end of the data warehouse market, but is aiming to extend its penetration of the growing market for data warehouses among smaller and mid-sized companies.

Under the terms of the agreement, the two companies will more tightly integrate their products. NCR will resell SAS products, which are used by companies for data mining - the analysis of database information - and will conduct joint marketing.

NCR said the agreement should reduce the time needed to build data warehouses and enable customers to get business answers from their data more quickly.

Meanwhile, NCR announced two new models to its range of WorldMark computer servers, designed as the new hardware foundation for the group's Teradata data warehousing products.

Kemira urges tightening of import controls

By Roger Taylor in London and Tim Burt in Stockholm

Kemira, the Finnish chemicals group, yesterday called for greater controls on cheap imports of Russian fertilisers into Europe.

The company, one of Europe's largest fertiliser makers, said European measures introduced last year to set minimum import prices on Russian ammonium nitrate, had become out of date as a result of currency movements. In particular, in the UK, one of the largest users of the fertiliser, the rise of the pound had made the import price, set in Euros, unrealistically low.

The company also called for better policing of the arrangements. The UK's Fertilisers Manufacturers Association said it had made representations to Brussels and expected action this year.

Esa Tirkkonen, Kemira executive vice-president, said the company wanted to expand its pulp and paper and its pigment divisions through acquisitions, but regarded the prices at which

such businesses were selling as too high. He added that the company was considering making a bid for ICI's US titanium dioxide businesses, which are up for sale.

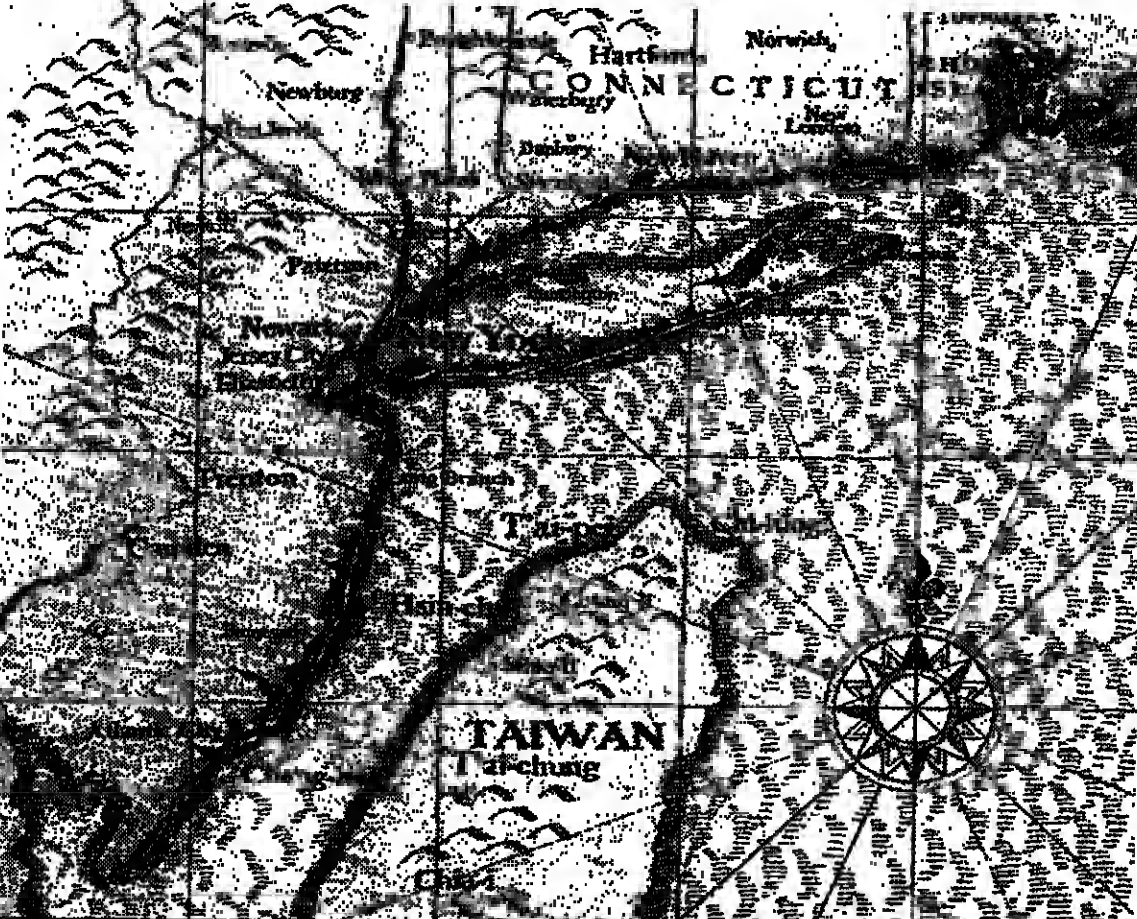
The comments came as the company reported a 3.26 per cent rise in pre-tax profits for the first eight months amid steady demand for its pulp and paper, agro-chemicals and colour processing products.

The company saw pre-tax profits rise from FM612m to FM632m (\$120m) on sales up from FM9.04bn to FM9.78bn in the period to August 31.

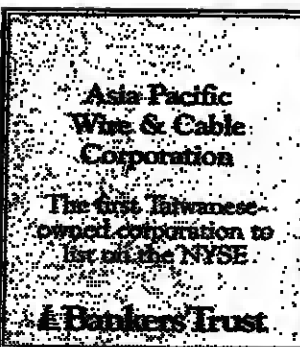
However weaker prices for fertilisers are expected to hit full-year profits in the agro-chemicals business. The company said its net income for the 12-month period would slightly lower than FM261m achieved in 1996.

Growth in the chemicals, agro-chemicals and Tikkurila colour processing divisions offset losses of FM65m in the pigments business.

Earnings per share fell from FM3.6 to FM3.4. Kemira's shares rose FM1.1 to FM54.4 in Helsinki.



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COMPANIES AND FINANCE: EUROPE

Finland plans Postipankki merger

By Tim Burt in Stockholm

The Finnish government yesterday joined the consolidation wave sweeping the Nordic financial services industry by announcing plans to merge Postipankki, the country's third-largest bank, with Finnish Export Credit, the state-controlled commercial lender.

The new group will overtake Okobank, the group of 288 co-operative banks, to become Finland's second largest financial services business, after Merita, the market leader.

Industry analysts suggested the move could be a precursor to a possible privatisation of the banking group.

"In view of the consolidation taking place elsewhere, this looks like a defensive move in many ways and may be the first step towards a disposal by the government," said one banking analyst in London.

In Helsinki, however, the ministry of finance played down expectations of an early sale, saying the merger would not be completed for several months.

"No actual plans for privatisation exist yet, but this creates the possibility in the future," said a ministry official. "The state clearly sees a better value under this model than the old one."

The announcement follows increasing competition in the Finnish banking sector, where Sweden's Svenska Handelsbanken and Skandinaviska Enskilda Banken have established a presence in the past two years - as have Unibank and Den Danske Bank, of Denmark.

Under the terms of the deal, the enlarged group will have a balance sheet of about Fm180bn (\$34bn), with deposits of Fm57bn and debt securities of Fm67bn.

The ministry of finance said a new state-controlled parent company would take over the strategic planning, risk management, group accounting and business development of the bank.

It would oversee a two-tier structure, in which the day-to-day operations of Postipankki and Finnish Export Credit would remain separate. Their functions, however, are likely to be heavily restructured.

The ministry said Postipankki's corporate banking operations would be transferred to Finnish Export Credit, while it concentrated on retail banking services and small business lending.

In turn, a new investment bank will be formed within the group to handle corporate finance, mergers and acquisitions.

The proposal follows months of talks between the ministries of finance, and trade and industry. Together, they will boast a total loan book of more than Fm70bn.

Accor upbeat as profits surge

By Andrew Jack in Paris

Accor, the French hotels, tours and car rentals group, yesterday announced a four-fold increase in interim net income to FF448m (\$77.3m) in spite of substantial provisions, and expressed optimism over the prospects for the rest of the year.

Jean-Marc Espalloux, who was appointed chairman in January, said: "There has been a very significant and rapid increase in results, which shows the potential of Accor at the end of last year."

He said the group was on target to achieve its objective of a 15 per cent return on capital, and predicted net income of FF1.4bn for the full year against FF1.1bn in 1996.

Return on capital stood at 9.7 per cent across the group for the first half, compared with 9 per cent for the 1996 year. The highest return came from its restaurant divisions at 18.2 per cent, followed by 15.3 per cent in its casino division.

A FF1.3bn capital gain on the sale of Accor's stake in Compass, the contract catering business, was offset by FF1.2bn in provisions for the "reallocation of resources", creating an exceptional gain for the period of FF98m.

The reallocation will include the sale and lease-back of Accor's less profitable hotels, covering an estimated \$1bn in its economy US Motel 6 chain and FF80m elsewhere.

It took property provisions of FF908m in its hotels division and a further FF376m against other assets.

Mr Espalloux said Accor planned to increase its hotel capacity by 10 per cent a year through organic and external growth in Europe, franchises in the US and the development of national chains in Poland, Brazil, Argentina and Indonesia.

He said the group was developing pilot computer programs which would show occupancy and availability in any of its hotels around the world, and an experimental "online" bedroom with full multimedia facilities for clients.

Turnover at the group rose 8 per cent to FF15bn, and the operating result was up nearly a third to FF1.5bn. The largest growth in revenues came from its European rental business, up 27 per cent to FF12.5bn.

It is to sell a large proportion of its stake in Parc Asterix, the leisure park north of Paris which is to be listed on the second market this month.

EUROPEAN NEWS DIGEST

SAP buoyed by rapid growth

Shares of SAP hit a record high yesterday after the German business software group said it had continued to register rapid growth in the third quarter, traditionally a weak period for the company, and that sales were ahead of expectations. The share price, which has more than doubled since the beginning of the year, initially rose to an all-time high of DM516.50, but fell back to DM503.70 at the close of floor trading, up 1.1 per cent.

The group, which is enjoying one of the fastest growth periods in its 25-year history, attributed the sales gains to the weaker D-Mark and brisk demand for its core R/3 business application software. "The favourable business developments seen in the first half continued in the third quarter," it said. However, it warned that third-quarter costs had risen at almost the same pace as sales. It did not provide specific details.

In the first half, SAP reported a 51 per cent rise in sales to DM2.4bn (\$1.36bn), although at the time it expected a slowdown in the second half.

SAP, which has said it will seek a listing on a US stock exchange next year, is due to release full results for the first nine months on October 22.

Sarah Althaus, Frankfurt

INDUSTRIAL GASES

Air Liquide seeks partner

Air Liquide, the French industrial gases group, is looking for a European partner to help develop the so-called "wet" chemicals side of its business. The group has expanded in this sector over the past two years in an effort to improve the service it offers to the semiconductor industry, an important part of its client base. "Wet" chemicals include products such as hydrogen peroxide, ammonium hydroxide and acids which semiconductor makers use mainly for cleaning purposes.

The news emerged as the group gave analysts a geographic breakdown highlighting the extent to which its recently announced 12 per cent increase in interim profits was driven by the strength of American markets.

Net profits from the Americas rose almost 50 per cent from FF1.85m to FF2.74m (\$46.2m) on turnover ahead by one-fifth to FF75.12bn. Elsewhere, only Africa achieved growth of more than 10 per cent, with profits up 20.8 per cent to FF41m.

David Owen, Paris

CONSTRUCTION

Exceptionals help lift Bouygues

Changes in accounting methods and a big increase in exceptional profits enabled Bouygues to report sharply improved interim results. The French construction group yesterday reported first-half net attributable profits of FF529m (\$89.1m) on turnover of FF42.36bn, against a loss of FF1.46m on turnover of FF34.18bn a year ago. Part of the advance in turnover was due to the integration of Cise, a water treatment company.

The latest figures include an exceptional profit of FF650m, due principally to the entry of Italy's Stet into the capital of Bouygues Telecom, which operates France's third mobile phone network.

The company's switch from the "contract completion" to the "percentage of completion" method of accounting for results in the building and public works sector means that profits on long-term contracts are now recorded as work progresses, rather than on completion.

Bouygues said the change was "in order to comply with international standards and to improve the clarity and transparency of its accounts for the financial markets". On a comparable basis to 1996, the company's net attributable profit would have been FF172m.

David Owen

BREWING

Grolsch names new chief

Grolsch, the Dutch brewer of premium beers, yesterday appointed as chairman Jacques Troch, a Belgian who has been on its board only since May. Mr Troch, 54, will next month take over from Paul Snoep, who said in June he was stepping down after 10 years at the head of the company. The succession comes as profits are declining as a result of price competition amid a shrinking beer market in north-west Europe.

Mr Troch, a lawyer, joined the company in 1980 after more than 20 years at Belgium's Interbrew, which brews Stella Artois.

Gordon Crabb, Amsterdam

Telefónica shares reverse recent falls

By Tom Burns in Madrid

Shares in Telefónica rallied yesterday after sharp falls as investors questioned the Spanish telecommunications group's international strategy.

Volatility in the group's share price was sparked by WorldCom's bid for MCI last week. Telefónica had chosen Concert, the joint venture between British Telecommunications and MCI, to bolster its Latin American expansion.

Juan Villalonga, Telefónica chairman, is due to meet institutional investors in Boston and Chicago today as part of a week-long series of transatlantic presentations. He is telling investors that he is on "standby" awaiting the outcome of the WorldCom bid.

Mr Villalonga will travel to Los Angeles tomorrow for keynote presentations to Latin American fund managers. He has already held meetings in London and New York.

Telefónica said Mr Villalonga would be stressing the group's fundamentals as well as the increasing value of its profitable assets in Latin America.

The underlying message is that Telefónica's ambitions, as the dominant foreign operator in the Spanish-speaking world, could be strengthened by an agreed takeover of MCI.

Mr Villalonga argues that the group is poised to consolidate its position in Latin America by participating in the lucrative Brazilian market through a pact with Portugal Telecom.

The volatility in the shares - a heavily traded blue-chip stock on Madrid's Bolsa - was further fuelled by multi-media plans recently unveiled by Mr Villalonga, which prompted the hostility of a Spanish media group and a bout of profit-taking among small investors which makes up the bulk of equity-holders.

On Monday, the group's share price fell 2.83 per cent, dragging down the Bolsa's index by 1.81 per cent and bringing the overall fall in Telefónica's share price since last Thursday - when the Madrid market learnt of WorldCom's bid - to 5.72 per cent.

Yesterday, the shares recovered 1.01 per cent to close at Pta4,496, up from Monday's Pta4,450, but still



Juan Villalonga is telling investors he is on 'standby' pending the outcome of WorldCom's bid for MCI. *Anthony Newman*

well down on an historic high of Pta4,760 on September 24.

Analysts said the share price had also been hit by small investors taking advantage of new fiscal breaks for equity investments and were switching to buying shares in Endesa, the profitable domestic power group which is being partially privatised.

BT and MCI yesterday reaffirmed their "strategic" commitment to the partner-

ship with Telefónica. "We expect this partnership to have long-term benefits for both companies, their customers and shareholders," said Sir Iain Vallance, chairman of BT.

Bert Roberts, chairman of MCI, said: "The strategic relationship with Telefónica is important for MCI. MCI is working successfully with Telefónica in Latin America and regards Telefónica as the best possible partner in that region."

France Telecom oversubscribed

By Vincent Boland

Investors who applied for shares in France Telecom, which is being partly privatised, are expected to have their orders diluted after heavy subscription by institutions.

Paribas and BNP, joint global co-ordinators for the flotation, closed the book-building process for institutional investors early yesterday. By then an estimated FF400bn (\$67.5bn) of orders for shares had flooded in -

about 17 times the size of the entire institutional offering.

"We have a nicely oversubscribed deal and we will be very selective in allocation," said a senior syndicate official. "Allocations [of shares] are going to be very tight."

Allocations will be made on October 17, ahead of France Telecom's flotation in Paris and New York on October 20.

Analysts said the main reasons for the level of subscription were its status as

the world's fourth biggest telecoms company, the share issue's relatively small size, and the fact that it was the first from the company.

Institutional investors are being offered France Telecom shares at FF187 each, while private individuals can apply for shares at FF182 each. Some 2.5m individuals pre-registered to buy shares without knowing the offer price, which was announced on Monday.

Those who have pre-registered stand to get a better

allotment ratio than buyers who emerged after the issue price was announced. Few of those who had pre-registered were expected to withdraw their orders.

Private investors can place orders up to FF50,000 each, but traders said yesterday that many stood little chance of getting any shares at all because of the level of demand.

France Telecom's shares were trading at FF210-FF211 on the grey market yesterday.

REPUBLIC OF TURKEY
PRIME MINISTRY PRIVATIZATION ADMINISTRATION100 % Public Share in
ETİBANK Bankacılık A.O.
Will be Privatized

Paid-up Capital TL 2.300.000.000.000
Number of Branches 124
Temporary Collateral USD 3.000.000

- 100 % public share in Etibank Bankacılık A.O. (Bank) shall be privatized, through "block sale" method, by the Privatization Administration, Prime Ministry, the Republic of Turkey (Administration).
- Tender shall be performed by the bargaining method consisting of receiving the bids in closed envelopes and negotiations afterwards. In case Tender Commission deems so necessary, the tender might be finalized by open auction method through participation of bidders with which bargaining negotiations are continued.
- Specifications for Tender and Promotion Document issued for the Bank subject to privatization may be obtained, against TL 75.000.000 (seventy five million), from the address of the Administration stated below as from 15 October 1997. Specifications for Tender and Promotions Document must be obtained in order to participate in the Tender concerned.
- Bids shall be prepared in consideration with terms and conditions stated in the specifications for Tender and Promotion Document, and submitted to the address of the Administration stated below not later than 3 November 1997 by 17.00 hours. Bids which shall be delivered to the Administration after the latest date and time of bidding will not be considered.
- Administration is not subject to the Law on State Tenders No. 2886, and it is free whether or not to execute the tender or to award the tender on any body it deems so or to extend the period granted for bidding.



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Pool Prices resulting from Electricity Pool Auction

Trading Day 25.10.97

1/2 hour period	Pool selling price (€/MWh)	Pool buying price (€/MWh)
0000	14.87	20.88
0100	14.87	20.88
0200	14.87	20.88
0300	14.87	20.88
0400	14.87	20.88
0500	14.87	20.88
0600	14.87	20.88
0700	14.87	20.88
0800	14.87	20.88
0900	14.87	20.88
1000	14.87	20.88
1100	14.87	20.88
1200	14.87	20.88
1300	14.87	20.88
1400	14.87	20.88
1500	14.87	20.88
1600	14.87	20.88
1700	14.87	20.88
1800	14.87	20.88
1900	14.87	20.88
2000	14.87	20.88
2100	14.87	20.88
2200	14.87	20.88
2300	14.87	20.88
2400	14.87	20.88

Prices are determined for every half-hour in each twenty-four hour period. Prices are in pounds per megawatt-hour, rounded to two decimal places. To convert prices to dollars per megawatt-hour the decimal point should be moved one place to the left, eg £15.00/MWh becomes \$150.00/MWh.

Provision for the determination of pool prices is made in the Pooling and Settlement Agreement which governs the operation of the electricity pool in England and Wales. The Pool Purchasing Price is the basis of the majority of payments made to generators in respect of electricity traded through the pool. The calculation of pool prices is a highly complex process the product of which is subject to revision or correction (and sometimes major alterations) until final pool prices are determined approximately twenty-four hours after the day of trading. Accordingly, due to the possibility of their revision and/or correction, no reliance should be placed upon provisional pool prices for any day being the same as final pool prices for that day. Final pool prices are also capable of revision. Further information on pool prices is provided on behalf of the Pool by Energy Settlements and Information Services Limited. Anyone wishing to receive such information should telephone 0115 945 8788 between 8.30am and 5.15pm Monday to Friday.

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0700	14.87	20.88
0800	14.87	20.88
0900	14.87	20.88
1000	14.87	20.88
1100	14.87	20.88
1200	14.87	20.88
1300	14.87	20.88
1400	14.87	20.88
1500	14.87	20.88
1600	14.87	20.88
1700	14.87	20.88
1800	14.87	20.88
1900	14.87	20.88
2000	14.87	20.88
2100	14.87	20.88
2200	14.87	20.88
2300	14.87	20.88
2400	14.87	20.88

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Prices for electricity generated by the

Trading Day 25.10.97

1/2 hour period	Pool selling price (€/MWh)	Pool buying price (€/MWh)
0000	14.87	20.88
0100	14.87	20.88
0200	14.87	20.88
0300	14.87	20.88
0400	14.87	20.88
0500	14.87	20.88
0600	14.87	20.88
0700	14.87	20.88
0800	14.87	20.88
0900	14.87	20.88
1000	14.87	20.88
1100	14.87	20.88
1200	14.87	20.88
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1500	14.87	20.88
1600	14.87	20.88
1700	14.87	20.88
1800	14.87	20.88
1900	14.87	20.88
2000	14.87	20.88
2100	14.87	20.88
2200	14.87	20.88
2300	14.87	20.88
2400	14.87	20.88

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The Financial Times plans to publish a Survey on

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مكتبة النجف

COMPANIES AND FINANCE: THE AMERICAS

J.P. Morgan leads in Latin America

By William Lewis in New York and Geoff Dyer in São Paulo

J.P. Morgan, the US investment bank, was the leading mergers and acquisitions adviser in Latin America during the first nine months of this year. According to Securities Data, the M&A data consultancy, J.P. Morgan ranked top based on the number and volume of announced and completed transactions.

The investment bank announced 28 transactions during the first nine months totalling \$10.9bn, and advised on 30 completed transactions with a total volume of \$12.2bn. In 1996, it advised on \$5.7bn worth of announced transactions and \$5.1bn in completed deals.

Rothschild ranked second in terms of announced Latin American M&A deals done in the first nine months of 1997. It advised on 12 deals worth \$4.7bn. Industry-wide, a total of \$56 deals were announced worth \$49.2bn.

In terms of deals completed, Salomon Brothers, which is being taken over by Travelers Group, ranked second. It advised on nine completed deals, worth a total of \$6.2bn. In total, 381 deals were completed worth \$47bn.

Timothy Parcell, co-head of Latin American banking for J.P. Morgan, said that while the level of M&A activity in Latin America was "relatively small" in comparison with the US "it is growing very rapidly", driven primarily by European and

US multinational companies. However, M&A activity was also being boosted by intra-regional takeovers.

Takeover activity has been growing strongly in Latin America as multinational companies have invested heavily in the region to take advantage of the high growth rates that macro-economic stabilisation has brought.

This restructuring process has been particularly deep in Brazil over the last year, where the liberalisation of the economy has exposed the largely family-owned corporate sector to competition from imports and new entrants.

As a result, many of these companies have been willing sellers to foreign buyers trying to enter the

Brazilian market. Brazil has also launched a massive privatisation programme, with assets worth \$30bn expected to be sold to the private sector over the next three years. This has provided a number of big deals for investment banks.

Looking forward, Mr Parcell said that most M&A activity was likely to centre on Brazilian privatisation. "The levels of activity will be influenced by how quickly the Brazilian government decides to press ahead with privatisation," he said.

In Brazil, J.P. Morgan advised Southern Energy, the US group which was part of a consortium that bought a 33 per cent stake in Cemig, an electricity company, for \$1.1bn earlier this year.

Peugeot poised to expand in Brazil

By David Owen in Paris

Peugeot-Citroën, the French car group, is poised to announce a long-awaited investment in a new Brazilian car plant as part of a drive to step up its international presence.

The company has decided to locate its first Brazilian plant in the state of Rio de Janeiro. The factory will involve an investment of some \$600m and produce 70,000 vehicles a year.

The move will continue a trend which has seen leading carmakers pump billions of dollars of investment into the sub-continent, attracted by the region's size, population and potential for economic growth.

AMERICAS NEWS DIGEST

Amoco Chemical in Indonesian link

Amoco Chemical, part of the Chicago-based energy and petrochemicals group, said yesterday that it was teaming up with Salim Chemicals, Indonesia's biggest producer of chemical products and largest conglomerate, to look at developing a 200,000-ton a year polypropylene plant in Merak.

A joint feasibility study is due to be completed in the first half of 1998, and the aim would be to bring on the facility by early 2001, in conjunction with a previously announced Salim-BP cracker.

The cracker, costing between \$500m and \$1bn, will be Indonesia's second such facility. When the venture was announced in January this year, the partners said that it was likely to start processing in 2000.

No figure was disclosed for the likely cost of the polypropylene project, should it go ahead, but similar plants would cost in the \$200m range. Amoco, the world's third largest producer of polypropylene, already has manufacturing facilities in the US and Europe, but this would represent its first such investment in the Asia-Pacific region.

Nicki Tait, Chicago

INSURANCE

AIG enters Polish property

AIG, the international insurer and financial services company, working in conjunction with the Lincoln Property Company, a US property developer, has moved into central Europe's real estate market with an \$80m warehouse project in Warsaw, the Polish capital.

The Diamond Business Park's \$30m first phase, due to be completed next March, will add 30,000 sq m of western-standard storage and office space to Warsaw's underdeveloped warehousing market - which is currently estimated to total a mere 52,000 sq m.

The warehouse, which is being built by Black and Veatch, a US construction company, is sited on 22 hectares of land near the Janki shopping centre on Warsaw's southern rim. The Diamond Business Park will provide a total of 100,000 sq m of storage space at completion.

The AIG partnership with Lincoln is also planning to build housing in Poland and is considering the construction of commercial and office buildings in Prague, the Czech capital. AIG/Lincoln have already built 260 housing units in Berlin.

Christopher Bobinski, Warsaw

TECHNOLOGY

Unisys moves to reduce debt

Unisys, moving to reduce its debt load, yesterday called for redemption of \$345m in convertible notes. "This is the first step toward our goal of reducing the company's debt load by \$1 billion by the year 2000," said Lawrence Weinbach, newly appointed chairman and chief executive of the computer and computer services company.

"We are focused on making major improvements in our capital structure," he added. The debt conversion would save approximately \$28m a year in interest payments, Unisys said. The notes are convertible into Unisys shares at a price of \$10.24. Yesterday, Unisys shares were trading at \$14.45 in mid-session.

Louise Kehoe, San Francisco

Comments and press releases about international companies coverage can be sent by e-mail to international.companies@ft.com

Tricon aims to grow with a smile

There's good news if you want to eat on the hoof in the US: there have never been as many fast food restaurants, and the competition between them is cut-throat.

But this is not such good news for the fast food operators themselves - among them Tricon, the fast food spin-off from PepsiCo that started trading on the New York Stock Exchange yesterday.

The number of fast food restaurants has been growing at 4 per cent a year in the US for the last two years, easily outpacing population growth.

So although Americans are eating out more, restaurant operators have been struggling: even the mighty McDonald's has seen US profits tumble.

As owner of the Pizza Hut, Taco Bell and KFC chains, Tricon has more fast food outlets than any other company in the world.

But about 80 per cent of its operating profits come from the US, leaving it heavily exposed to the world's most competitive market.

The company's financial results are muddled by so many special items that they are difficult to interpret.

But the company's letter to shareholders about the spin-off says operating profits fell by \$91m, or 13 per cent, on an on-going basis last year.

Much of the decline was attributable to poor performances in the US from Pizza Hut, which suffered a 4 per cent decline in stores open more than a year, and Taco Bell, which suffered a 2 per cent decline. Only KFC did better, increasing same-store sales by 6 per cent.

The declines at Pizza Hut and Taco Bell were caused largely by their inability to come up with attractive new products. Pizza Hut in particular suffered from a comparison with the previous year's successful introduction of the Stuffed Crust Pizza.

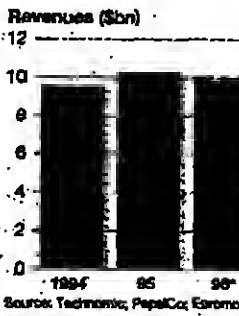
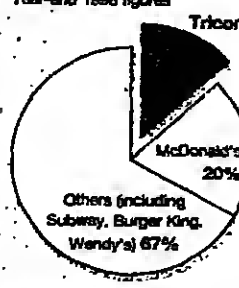
The first half of this year has shown signs of a turnaround. Although Pizza Hut's same-store sales fell another 7 per cent, KFC's were up 4 per cent and Taco Bell's were up 3 per cent. Overall, operating profits on an on-going basis rose by \$78m, or 22 per cent.

However, much of the profit increase came not from higher restaurant sales, but from Tricon's policy of franchising out restaurants to owner-operators.

At the end of last year, some 44 per cent of Tricon's restaurants were company-owned, compared with 21 per cent for McDonald's, and Tricon is trying to even the numbers up. Tricon receives an initial licence fee from each franchising deal, and usually realises a gain on the sale of the restaurant.

Tricon: fast food fast-track

Restaurant sales Year-end 1996 figures



In addition, its annual franchising income from each property often exceeds the profit it was previously making from the same property.

Thanks to the expected increase in franchising income, Tricon's shareholders can look forward to rising profits in the short-term in spite of a \$4.8bn debt burden imposed by the company by PepsiCo as a farewell gift.

Further ahead, however,

they will be looking for underlying growth in the business.

Mr Andrall Pearson, chairman and chief executive, says much of that growth will come from expansion outside the US. Half the company's revenues and profits, he predicts, will come from outside the US "in the not too distant future."

But Mr Pearson stresses that he sees his opportunities for expansion in the US, too.

People have been talking about market saturation in the fast food business for 20 years, he says, just as they have on the rest of the retail business.

"But there is always somebody doing a heck of a lot better than everybody else, and that's because they know how to manage the business."

Mr Pearson says Tricon is at an advantage in the US because, unlike the Hamburger chains, it dominates its three main market segments - Mexican food, chicken products and pizza.

"So when people want those kind of products, they pretty well have to come to us."

The key to Tricon's growth in the US, says Mr Pearson, will be good products, good value, consistent innovation, so that people have a reason to come back to the restaurants more often, and most importantly, superior execution.

"That's the challenge: when somebody comes in, somebody says 'hi' and smiles at them, takes their order and hands it to them, and says thanks for coming to Pizza Hut or Taco Bell or KFC, and that's what it's about."

"This business is not about concepts, it's about superior execution."

Richard Tomkins

WORMS & CIE



The Supervisory Board of Worms & Cie met on Thursday, 2 October 1997 to discuss the terms and conditions of the tender offer made by Evron, a subsidiary of Artémis (Pinault group).

Following on exchange of views, the Supervisory Board unanimously decided that the offer made by Evron was not in the best interests of Worms & Cie and its shareholders.

The Supervisory Board unanimously rejects Evran offer.

The Supervisory Board considers that the offer price is inadequate and does not properly reflect the potential for growth in the value of Worms & Cie's assets.

The Supervisory Board has therefore unanimously decided to recommend that Worms & Cie shareholders and holders of Worms & Cie convertible bonds reject Evran's offer.

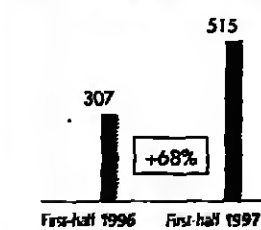
All the members of the Supervisory Board confirmed their decision not to tender their shares to the offer.

1997 interim results Net profit up 55% to FF 1.2 billion

Contribution by company, in millions of French francs

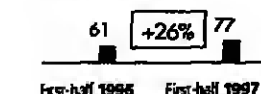
Athena Assurances

Athena Assurances confirmed its position as one of the most profitable insurers, with an annual return on equity of more than 10%.



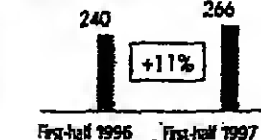
Permal Group

A world specialist in international fund management



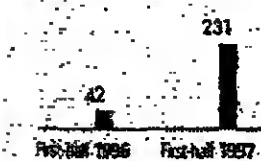
Générale Sucrière

One of the highest productivity rates in Europe



Arjo Wiggins Appleton

No. 1 in paper merchandising in Europe
No. 1 worldwide for carbonless and thermal papers



Compagnie Nationale de Navigation

Europe's leading oil shipping company



On 2 October, the Supervisory Board reviewed the Group's interim consolidated financial statements, as presented by the Management Board. Consolidated net profit surged by 55% to FF 1.2 billion, without any increase in exceptional income and despite a FF 62 million increase in taxation.

In millions of French francs	First-half 1997	First-half 1996	Change 1997/1996
		pro forma	pro forma
Insurance and Financial Services	592	376	+57%
Industry and Industrial Investments	528	288	+83%
Holding companies	59	97	-39%
Consolidated net profit	1,179	761	+55%
Earnings per share (in French francs)	20.99	13.58	+55%

NS: As a result of the Worms & Cie/Saint Louis merger carried out in June 1997, with retroactive effect at 1 January 1997, pro forma interim financial statements have been prepared for 1996 to permit meaningful comparisons.

INSURANCE AND FINANCIAL SERVICES NET PROFIT UP 57%

Athena Assurances' contribution to interim consolidated net profit rose 68% to FF 515 million. The unallocated assets of the French businesses increased by 9% from FF 54.5 billion at year-end 1996 to FF 59.2 billion. At 30 June 1997, unrealised gains totalled FF 8.5 billion versus FF 6.9 billion at 31 December 1996, representing an increase of 23%.

Permal Group's first-half net profit was 26% up at FF 77 million. Excluding exceptional items recorded in 1996, the increase was 83%. Assets under management advanced from FF 29.6 billion at year-end 1996 to FF 37.8 billion.

INDUSTRY AND INDUSTRIAL INVESTMENTS NET PROFIT UP 83%

Générale Sucrière maintained its record of earnings growth, with interim net profit of FF 266 million versus FF 240 million in first-half 1996. During the period, the group made further advances on the international front, acquiring an 18.5% stake in Ebro, Spain's leading sugar producer, for some FF 900 million and doubling its interest in the Kaba sugar plant in Hungary. In France, the highlight of the period was the integration of the former CFS sugar mill in Marle.

Arjo Wiggins Appleton (AWA) contributed FF 231 million to consolidated net profit versus FF 42 million in first-half 1996. The paper group's very strong earnings growth reflected the benefits of the restructuring programme initiated in 1996 and improved trading conditions, which together drove a two-fold increase in operating profit. During the period, AWA consolidated its leadership position in specialty papers and merchandising.

Compagnie Nationale de Navigation returned to profit at the operating level and also benefited from a sharp fall in interest expense. It contributed FF 22 million to consolidated net profit, as opposed to a negative contribution of FF 2 million in first-half 1996. During the period, the group and its joint-venture partner Compagnie Maritime Belge pursued the renewal of the oil shipping fleet which now comprises 17 ships including 11 new or modern vessels.

Activity levels for the year to date are ahead of forecasts and the Management Board expects Worms & Cie Group's full-year consolidated net profit to be significantly in excess of 1996 pro forma profit.

WORMS & CIE



COMPANIES AND FINANCE: UK

BTR sales could attract £480m bill

By Ross Tieman

BTR could face a bill of £480m (\$777.6m) for tax and advisers' fees arising from its plan to turn itself from a conglomerate into a focused engineering group.

Brokers estimate that the bill for capital gains tax arising from the UK conglomerate's £3.1bn worldwide disposal programme is likely to reach £340m. Up to £140m more is likely to be spent on sale-related costs, including fees for investment bankers,

solicitors and accountants, they say.

Ian Strachan, the BTR chief executive, revealed the second-round restructuring last month - and disappointing half-year results.

He is believed to have appointed Schroders to find buyers for the group's portfolio of packaging, materials, building products and polymer engineering businesses.

In addition, Goldman Sachs, the US investment bank, has apparently been retained to assist in finding

buyers for the packaging and materials businesses, which, with annual sales totalling £1.45bn, are the largest operation earmarked for disposal.

Some analysts believe BTR may float the packaging operation in a public offering. But most believe a trade sale to a rival is more likely.

The glass packaging business, with sales last year of £572m, is expected to attract the attention of rivals, including Owens Illinois with which it has licensing

agreements.

Possible buyers for the Pet bottles and other plastic packaging operations, with annual sales of £445m, could include peers such as Johnson Controls, Constar and Southcorp. Also on the sale list is Formica, the US-based laminates business (annual sales £438m).

BTR's building materials manufacturers - largely based in Australia - which have annual sales of £618m, are expected to attract keen bidding from local rivals.

Polymer products, based in the UK, continental Europe and Australia, are believed to be a strong candidate for a management buy-out.

Analysts estimate that receipts from the disposals could range from about £2.7bn to £4.2bn. But the company has settled at £3.1bn, including a further £125m of receipts expected from sell-offs announced last year.

Part of the sale proceeds, some £345m, is expected to be applied to redeem debt.

That would leave the group with interest cover of 5 to 6 times, a level with which Kathleen O'Donovan, finance director, has indicated she would feel comfortable. Up to £1.28bn is expected to be used in a share buy-back to bolster the value of shares and reduce the dividend distribution.

The remaining funds, some £1.5bn, are likely to be set aside to invest in the company's on-going engineering businesses or reinforce them by acquisitions.

Critics base their attack on the margins

Ross Tieman takes a look at the conglomerate's efforts to become an engineer

The bears have their claws into BTR. Since the conglomerate announced a £3.1bn (\$5.02bn) disposal programme last month, a string of brokers' circulars has highlighted the dilution of earnings expected to flow from its decision to reshape itself into an engineering group.

The problem stems, as ever, from the high profit margins earned in the past by the group's portfolio of manufacturing operations, which range from car parts to plastic packaging.

Selling them off will bring in cash, which earns a lower return. Yet it could be several years before the group

is able to reinforce its core engineering operations by acquiring businesses that enjoy comparable profit margins to those of the companies sold - albeit with better growth prospects.

The sharpest criticisms, however, have focused upon two perceived weaknesses in management performance.

The first is the purchase price paid for the businesses, which BTR did not own in BTR Nylex, its Australian arm.

BTR ended up paying £2bn for the minority, a premium of more than 25 per cent to the BTR Nylex valuation before the plan was announced.

Yet according to the latest estimates, on the basis of turnover, BTR Nylex operations account for about 80 per cent of the group of businesses now earmarked for disposal. These include all the packaging and materials operations, most of BTR's building products, and a minority of its polymers business.

Allowing for interest on borrowings, and central costs, the deal valued the entire BTR Nylex operations at about £3.5bn at today's exchange rates. That suggests that just two years ago the entire group of businesses for sale was worth £4.4bn to £4.9bn.

Yet most leading analysts

believe the company is likely to raise only about £3.1bn from its latest disposal programme.

If that proves correct, "the process of buying into BTR Nylex and then selling most of it on has been shockingly dilutive, to the tune of 30 per cent over two years", according to one broker.

Another report says: "It is difficult to escape the conclusion that the £2bn Nylex minority purchase represented a significant depletion of value for BTR shareholders."

The second point of concern is the performance of the engineering businesses upon which BTR has now decided to focus. During the

first half, these achieved underlying sales growth of 5 per cent. Brokers say underlying growth in operating profits from these businesses was 1 per cent or even less.

When the strategy was unveiled, Ian Strachan, BTR's chief executive, said that by focusing on sales growth, and cutting costs, BTR would be able to lift earnings "at least as fast as the wider market".

In spite of the criticisms, some brokers are prepared to back that promise with buy recommendations. Bruce McDonald, of NatWest Securities, believes that with the support of a new heavyweight chairman, Robert

Baumann, Mr Strachan may yet trump his critics.

"They are selling at the bottom, having bought at the peak," he says. "But it is something they had to do to take the company forward."

"In five years' time we may look back and see it was exactly the right thing to do."

But on one point all agree. The transformation of BTR into a group capable of sustained outperformance is likely to take longer than most investors imagined when Mr Strachan was appointed almost two years ago. And the ride is proving more uncomfortable, and more unpredictable, than any would have wished.

LEX COMMENT

Arjo Wiggins

Arjo Wiggins Appletton

Share price relative to the FTSE All-Share Index

Arjo Wiggins Appletton investors should take heart from news that Ili, the Agnelli holding company, is proposing a friendly takeover of its 40 per cent shareholder, Worms & Compagnie. A change in ownership could end the clash between French and British interests which has prevented the group from playing a full part in the industry's consolidation in recent years.

But the real question is what the Agnellis would do with the stake if they succeeded in winning Worms. Break-up valuations for Arjo range from 230p to 250p per share, a 15-25 per cent premium to the current share price. But it would be difficult for Ili to prompt a break-up. It would require either finding a buyer prepared to bid for the whole group or buying out the balance of Arjo at a cost of more than £1.2bn (\$1.94bn).

Ili could place the stake. The snag is that placing 40 per cent would require a heavy discount on the current price. So why not do a deal with Arjo itself? It could easily afford to buy half the stake - perhaps at a discount to the market - allowing Ili to place the rest. A 20 per cent share buy-back, of about £300m at yesterday's price, would leave interest cover at a strong 5.6 times, and enhance earnings by an estimated 16 per cent next year. Moreover, it would go a long way towards rewarding long-suffering shareholders whose interests appear to have been buffeted by the shareholding structure of recent years.

NEWS DIGEST

R Dutch/Shell in Caspian move

Royal Dutch/Shell, the Anglo-Dutch oil and natural gas group, yesterday confirmed that it was trying to catch up with its competitors in the southern Caspian Sea region, which is expected to become an important source of the world's oil in the coming decades.

The company, which has been noticeably absent from the growing line-up of big international oil companies which have flocked to Azerbaijan over the past few years, said it was "interested" in taking a stake in the Kyurdashi field, located in the southern Caspian Sea.

But Shell would not confirm reports that it was trying to secure a 25 per cent stake in a \$2.5bn project, which also involves Agip, the Italian oil company. Other international energy groups which are said to be interested in the field include Texaco and Chevron of the US, Total of France and TPAO of Turkey.

Shell has not missed out entirely in the rush to secure positions in the Caspian region. It is a member of a consortium negotiating with Kazakhstan to drill in an offshore area of the northern Caspian. *Robert Corzine*

P&O forges Norwegian link

P&O, the shipping and property group, yesterday unveiled a partnership with Farstad Shipping of Norway, to operate their offshore supply vessels internationally. The partnership is expected to become operational by the end of the year.

P&O and Farstad will own equal stakes in the business which will take over virtually all of P&O's existing offshore supply business currently included in its Australia subsidiary. The partnership, which will have its headquarters in Norway, will initially operate seven ships, five of which will come from P&O. P&O will contribute vessels worth \$59.2m, and Farstad \$32.5m. P&O said the move was part of its strategy to focus on core businesses. Its shares rose 16p to 686p. *Chris Gresser*

Abbott takes Biorex stake

Abbott Laboratories, the US pharmaceuticals group, has agreed to take a stake in Biorex, a Hungarian biotechnology company, and license its lead products.

The deal, which has yet to be signed, will see Abbott make a significant investment in the company, and provide funding for at least two years.

Biorex, which is 63 per cent owned by the Jersey-based First Hungary Fund, had been planning to list on the UK stock market. That plan was now on hold, but First Hungary managers said it might still be considered in the longer term, although a sale to Abbott was also a possibility.

Abbott, which has been negotiating the deal for several months, is paying 40 per cent over Biorex's value on First Hungary's books, set at \$65m last December. *Roger Taylor*

THE KOREA-EUROPE FUND LIMITED

International Depositary Receipts

issued by

Morgan Guaranty Trust Company of New York

Notice of Annual General Meeting of Shareholders

NOTICE is hereby given that the Annual General Meeting of The Korea-Europe Fund Limited will be held at 12 noon on Friday, 24 October 1997 at 33 Gutter Lane, London EC2V 6AS, to consider and, if thought fit, pass resolutions 1 to 11, which will be proposed as Ordinary Resolutions:

1. That the Report of the Directors and the Accounts be adopted.
2. To declare a final foreign income dividend of 3 cents for the year ended 30 June 1997.
3. That Dr Un-Chang-Chung be re-elected as a Director of the Company.
4. That Mr John Darr be re-elected as a Director of the Company.
5. That Mr Peter Godwin be re-elected as a Director of the Company.
6. That Mr Jeremy Hill be re-elected as a Director of the Company.
7. That Mr Bernard Simon-Barboux be re-elected as a Director of the Company.
8. That Mr Jung-San Park be elected as a Director of the Company.
9. That Mr Seung-Hoon Hong be elected as a Director of the Company.
10. That KPMG Audit plc be re-appointed as Auditors of the Company.
11. That the Board be authorised to agree the Auditors' remuneration.

Registered Office:

Barfield House

St Julian's Avenue

St Peter Port

Guernsey

Yielding Arrangements for IDR-Holders

IDR-Holders who wish to vote must follow the following procedure: If the IDRs are held in an account with Euroclear and CEDEL, IDR-Holders must contact EUROCLEAR or CEDEL, instructing them to block the IDRs in the IDR-Holder's account until completion of the meeting and specify the manner in which the votes attributable to the IDRs should be cast.

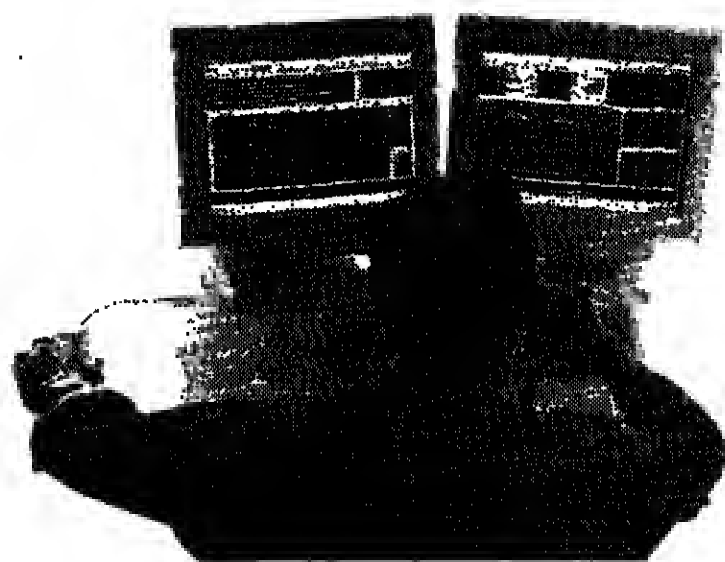
If the IDRs are not held through Euroclear or CEDEL, IDR-Holders must ensure that their voting instructions, together with either their IDRs or their bank's confirmation of deposit (including IDR serial numbers), reach the Depositary at the latest on 12 noon on 21 October, 1997 at the address given below (American Securities Depositary - telephone 322 908 94 44).

Copies of the Annual Report are available from the Company's registered office and the Depositary at the address indicated below.

Depository: Morgan Guaranty Trust Company of New York, 35, Avenue des Arts, 1040 Brussels, Belgium.

JP Morgan

Any financial tool ready in the future is too late



The markets change instantaneously. That's why you need the market data terminal of the future today, **BridgeStation**. BRIDGE is already installing **BridgeStation** at sites worldwide. These users know that **BridgeStation** gives them the edge in the marketplace that others only dream about. So see for yourself, at BRIDGE we deliver products while our competitors are only issuing press releases.



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Cobham poised for sales take-off

By Peter Marsh

Cobham said yesterday it was poised for strong sales growth, as the specialised engineering group announced a 20 per cent rise in first-half profits.

Gordon Page, chief executive, said the company hoped to raise annual turnover 50 per cent to about £450m (\$725m) within three years, helped by a number of small acquisitions.

Mr Page said that the company was in a "healthy" state with an order book of £60m, above the figure of a year ago.

In the six months to June 30, pre-tax profits were £24.9m (\$20.8m) on sales up 15 per cent to £151.1m.

The company's activities include the manufacture of flight refuelling systems and microwave communications networks, and operating training services to military users in fields such as elec-

tronic warfare.

Mr Page said the company was benefiting from being in a number of "niche" areas. For instance, in flight refuelling it was involved in projects with both Boeing and Lockheed Martin, the two US companies competing for large contracts with the US Defence Department in the Joint Strike Fighter aircraft programme.

The company is also optimistic about its efforts in non-aerospace activities, built around its acquisition in 1995 of Westwind, a world leader in novel types of air bearings for industries such as electronics, machine tools and textile systems. Westwind generates about 10 per cent of Cobham's sales.

According to Mr Page, its revenues could triple in the next five years.

Cobham said it planned to spend small sums in the next year or so on acquisitions.

Scrip benefit for T&N investors

By Andrew

Edgcliffe-Johnson

The rise in T&N's share price since Federal-Mogul's £1.25bn (\$2.02bn) takeover approach could increase the value of T&N's latest dividend by almost 60 per cent, it emerged yesterday.

Robert Speed, engineering analyst at Henderson Crosthwaite, said shareholders could raise the value of their dividends by more than £10m by opting for the scrip dividend rather than the 3.2p per share cash payment offered as T&N's second interim.

PDFM, the fund manager which holds a near 25 per cent stake, could make almost £2.5m from the quirk in the dividend arrange-

ments, as well as a large profit on its holding should the takeover go through.

The scrip dividend offers investors shares rather than cash. The number of shares is calculated on the assumption that each share is worth 182.7p - roughly the shares' level at the time of the interim results in August.

Federal-Mogul's approach, which investors expect it may have to raise from the 235p per share level it indicated, has lifted T&N's shares to 243.5p.

There was renewed speculation yesterday that Dana Corporation of Ohio could still be interested in a bid for T&N. Dana said: "We don't issue any comment on our current or potential acquisition activity."

مكتبة النهر

INFORMATION TECHNOLOGY

Language processing • George Cole
and Louise KehoeWise words
make machines
see senseMicrosoft researchers have embarked on an
ambitious project to help computers
understand their users

Computers may have infallible memories and the ability to process quickly vast quantities of data, but when it comes to understanding plain English – or any other human language, for that matter – they are really dumb.

By asking a computer to search the internet for documents on "romance," and its results will inevitably convince you it has been

searching for love in all the wrong places.

Yet if we humans are ever to interact naturally with computers, the machines must learn our languages.

That is the ultimate goal of researchers in "natural language processing" (NLP), a science that is on the brink of producing technological breakthroughs that could make computers much easier to use and much more useful.

Already, there are several applications of NLP in commercial use. These include computer speech recognition, text-to-speech translation and automated language translation systems.

To date, however, most are designed for use in specialist applications.

International Business Machines, for example, offers speech recognition systems for use by doctors

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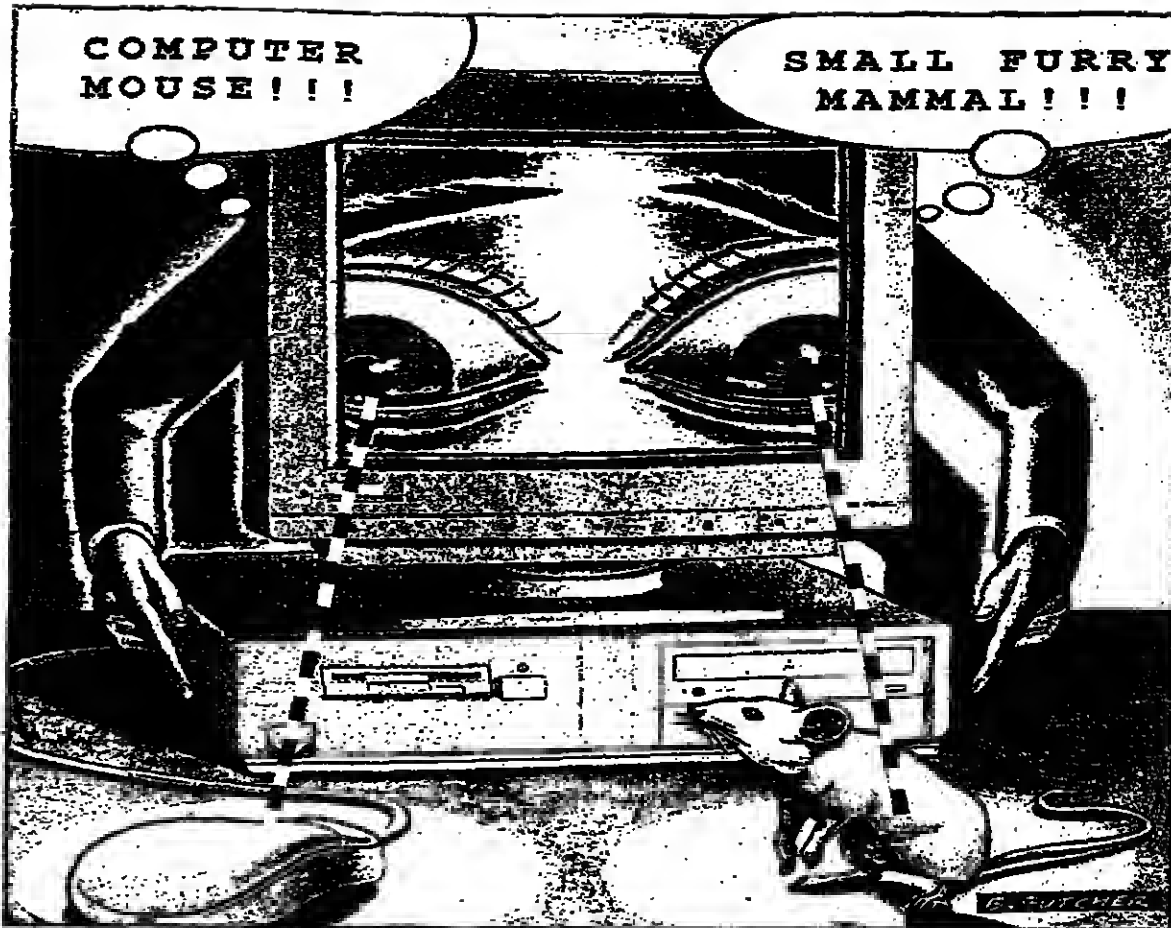
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"a bird is a creature", "wings are part of a bird", "a bird is not a plant", and so on.

The links help to build a "semantic network" that enables the computer to understand the rules of grammar, and how phrases are related to each other, says Ms Jensen.

By using the links created by MindNet, a computer can even discern ambiguous phrases such as: "I saw the Grand Canyon flying to Arizona". And when MindNet technology was used to answer the above query on the fastest chip maker, six of the first 10 internet sites retrieved were relevant.

This is big improvement over the performance of today's internet search services which typically yield just two or three relevant documents among the top 10 that they present as the result of a search of the world wide web.

Despite this achievement, MindNet has only mastered a fraction of the English language, and much work lies ahead. Another team at Microsoft is applying the work to other widely-used languages.

Within two or three years, Microsoft aims to incorporate NLP features in its Office personal computer applications and one day a NLP search system will no doubt become part of a future version of Windows.

Perhaps computers will never understand all of the nuances of human language, but developments like MindNet should at least result in them understanding us a little better.

In contrast, MindNet uses NLP to analyse the links between a vast number of words culled from dictionaries – there are now over 7m links and the number is growing – and applying syntactic, context and other linguistic analysis methods to clarify the real meaning of the computer user's question.

This method involves the computer analysis of thousands of sentences, such as,

also be used by the millions of people who find it difficult to operate a computer keyboard or mouse.

Although vision recognition technology is probably six or seven years away from reaching the mass market, Dr Rashid predicts that more and more PCs will be offering some form of vision technology.

"Within three years it will be unusual to buy a new computer that isn't equipped with a built-in camera," he says.

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also be used by the millions of people who find it difficult to operate a computer keyboard or mouse.

Giving PCs 'the vision thing'

Imagine a computer that recognises your face, understands your gestures, and can be turned off simply by a shake of the head. Workers at Microsoft Research's Vision Technology Group are aiming to develop PCs that will do all this.

Despite their amazing processing power, most of today's PCs are essentially blind, deaf and dumb devices – they cannot "see" their users, nor can they recognise speech or talk to a person.

More and more PCs are offering speech recognition and speech synthesis

systems, but vision recognition technology is still based firmly in the laboratory.

Many PCs use video conferencing systems from companies such as Intel, Sony and PictureTel, but these do not use vision recognition technology.

A video conferencing system uses a camera to capture a digital still or moving image of the PC user, which is then transmitted via a telephone line to another PC user. The

PC simply processes and displays the video image – it does not recognise the users nor understand what they are doing.

Microsoft, which has been developing vision recognition systems since 1986, has recently started showing them to a public audience.

In one demonstration, Steve Shafer, senior researcher at the vision technology group, programmed a PC to recognise when he was

present. A camera mounted on the PC captured his image, which was displayed inside a rectangular box or "vision zone" on the PC screen. The PC uses the vision zone to detect whether anyone is present.

When Mr Shafer moved inside the vision zone, the PC automatically displayed his work screen. The system uses sophisticated vision processing software, which Microsoft says could be refined to recognise individuals and deny access

to unauthorised users.

In another demonstration, Mr Shafer played a game of noughts and crosses simply by moving his hands in front of the PC.

The long-term objective is to develop software that can recognise eye movements. For example, someone playing a computer game could control the action with their eyes.

The technology can also be used for "playing" musical instruments on a PC by using gestures, such

as a hand clap to create a cymbal sound. A PC can also be programmed to recognise a nod or a shake of the head.

The most obvious users of vision recognition technology are people with physical disabilities. The technology could also be used to enhance speech recognition systems, by enabling PCs to "lip-read".

But Rick Rashid, vice-president of Microsoft Research, believes vision recognition systems will

Electrons to
beam down
on chips

Researchers have long dreamed of using electron beams to write patterns on integrated circuits, rather than conventional optical technologies. This is because light has too large a wavelength to produce patterns much smaller than the 10 millionths of an inch possible today.

But unfortunately an electron-based lithography system fast enough to be used economically has proved elusive.

In 1989, a technique to overcome this known as Scalpel (for "scattering with angular limitation projection electron lithography") was invented by Murray Gibson, a professor at the University of Illinois, and Steven Berger of Integrated Solutions.

Both were then employed at AT&T Bell Laboratories (now Lucent Technologies), where a Scapell proof of concept machine has recently been built to demonstrate the feasibility of manufacturing features with widths of less than three millionths of an inch.

The machine also demonstrated the feasibility of the method to reach production within the next decade, although that would take some \$1bn (\$600m) of investment, says Prof Gibson.

University of Illinois, US: tel 217/244-1065, fax 217/244-1061, e-mail usnews@uiuc.edu

A feature article by Louise Kehoe on the future of chip making appeared in the FT on October 3.

Thin 'coats'
add more
data to disks

As researchers seek to cram increasing amounts of data onto a hard disk, they face a problem: the disk surface and slider or reader head will have to move so close together that it will almost be a matter of semantics whether they are touching.

Normally, they are protected with "overcoats" made of sputtered-on, hydrogenated carbon 12 to 15 nanometers (thousandths of a metre) thick. But higher data

densities require reduced magnetic spacing between heads and disks, so the coatings must be thinner and even harder.

Researchers at Lawrence Berkeley National Laboratory in California and IBM have achieved this with a technique called cathodic arc deposition, used for decades by toolmakers for putting hard coatings on cutting edges. The result is an ultra-thin layer of diamond-like carbon armour.

Lawrence Berkeley: e-mail paul_preuss@lbl.gov

Watching brief



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Further details in the October edition of Data Storage magazine.

Net security
products set
to expand

The worldwide market for internet security products – firewalls, authentication and encryption, anti-virus tools and services – is forecast this week to expand from about \$900m (\$555m) last year to nearly \$7bn in 2001.

The prediction comes in a report from the consultants Datamonitor, which says growth will be rapid in all product segments driven by

consumer and business security applications and the uptake of remote internet access.

Internet/Intranet Security: Safeguarding the Path into the Network Age: £1,995. Fax UK (0171) 625 5080, or US 212/6963626.

Finding the
best route
to the shops

MapInfo, the North Carolina-based producer of business mapping tools, is introducing MapXSite, which enables web developers and internet service providers to embed "where's the nearest" capabilities quickly and effectively into websites.

WallMart Stores in the US is already using the tool to help customers find the nearest store via the net, receiving the information on a detailed map.

Unlike many similar products, MapXSite does not require the use of "hosting services" for the data, control of which is retained by the site operator. It costs \$4,995 in the US (\$3,495 in the UK) per application, per server.

MapInfo, UK: tel (0)1753

643200. A free 30-day trial can be downloaded from www.mapinfo.com.

End-to-end
printing for
limited runs

Traditional offset printers are very effective for print runs of 2,000 or more, but high set-up costs often make it uneconomical to produce a few copies of a book or other document.

A solution has been developed by Océ, the Dutch-based office equipment group. Its Print on Demand system is claimed to be the first end-to-end approach that is fast enough and of sufficient high quality to attract short-run bookpublishers.

With little or no set-up costs and a fixed cost per unit, the just-in-time printing system is aimed at everything from books (test runs, review copies, late copies needed after the main print run) to technical or training manuals.

Inch-thick handbooks for PCs and other equipment could be replaced by short versions produced in parallel with the equipment they describe.

Océ (UK), tel (0)181 498 6241, web www.oco.com

Workflow to
pick up pace
on intranets

The power of the Internet as a communications tool is beginning to make its mark in the world of workflow management software.

Austrian-based CSE Systems has launched version 5.0 of its CSE/Workflow product with enhancements designed to improve ease of use and to manage web- and intranet-based processes.

Using a standard web browser, a wide range of end users outside a main organisation will be able to interact with its workflow management system.

CSE International, UK: tel (0)1483 453900, fax (0)1483 457145, web www.csesystems.com

Compiled by Andrew Baxter. Information for the column can be sent via e-mail to info@tech.page@FT.com

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FINANCIAL TIMES
Diaries

D-Mark gains against lira and yen

MARKETS REPORT

By Simon Kuper in Amsterdam and Richard Adams in London

The D-mark rose yesterday as the continuing Italian political crisis raised the prospect of Italy missing the start of European economic and monetary union.

The Communist Refoundation Party, the government ally in the Italian parliament, has said it will vote down the country's 1998 budget. Most market analysts still expect talks between the two sides to result in compromise, so the lira fell only modestly against the D-mark yesterday.

After hitting a low around 1655 to the D-mark, it closed at 1653.3, just 1.7 down on Monday's London close. The lira weakened even further against sterling, which gained nearly 1.0 in rising to 1.2, 796.57.

Were Italy to miss the

start of Emu, that would raise beliefs that the putative euro would be a strong currency, said Gerard Lyons, chief economist with DKB International in London.

The D-mark, which is traded as a proxy for the euro, rose against the dollar, thanks partly to the crisis in Italy. The D-Mark gained from DM1.7622 on Monday, to DM1.7639 yesterday.

The D-mark rose further against the yen, to set a six-month high when it reached Y69.84 during trading in Europe. It closed at Y69.48, a rise of 0.41.

Because of a leak the previous day, the D-mark was able to shrug off weak German unemployment figures, which showed a seasonally adjusted rise of about 30,000.

■ Pound in New York

Oct 7	Oct 6	Oct 5	Oct 4
1.2000	1.2000	1.2000	1.2000
1.2000	1.2000	1.2000	1.2000
1.2000	1.2000	1.2000	1.2000
1.2000	1.2000	1.2000	1.2000

in the already high jobless total. Economists said the increase occurred mainly because many subsidised jobs in Eastern Germany had come to an end, rather than because of a further economic slowdown.

The Bundesbank council yesterday left Germany's repo rate unchanged. However, most strategists believe that the German economic recovery will prompt a rate rise soon.

The pound also rose against the dollar after UK retail price data showed a slight rise in the annual rate of headline inflation.

The dollar advanced only fractionally against the yen even though Japanese shares fell sharply as the markets' view of Japan's economy grew even more bearish. The dollar, held back by fears of trade tensions between Tokyo and Washington, rose just 0.15 against the yen to Y121.86.

The Singapore dollar hit

CURRENCIES AND MONEY

Guider

Against sterling (P per £)

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The tension has raised oil prices to about \$21 a barrel. That has helped the Norwegian krone, because Norway is a leading oil exporter. The krone stood at Nkr7.042 against the dollar, compared with Nkr7.048 on Monday.

However, traders know that Norway's central bank has a mandate to maintain a stable currency. That stops them from sending the krone too high, for they know the bank might cut interest rates in response.

Over the last week market, Norway's domestic rates have dropped. The spread

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over three-month German rates is now just 30-35 basis points. Paul Meggyesi, senior currency economist at Deutsche Morgan Grenfell in London, said: "If tension abates and the oil price falls, that could leave the krone looking exposed."

The D-Mark's rise against the yen continued on course yesterday. Unlike the US dollar, the D-Mark has been free to make gains against the yen, unencumbered by trade issues.

Patricia Elbaz, at MMS International in London, said the latest technical outlook for the D-Mark was a move above Y70 after yesterday's six-month intra-day high.

"The long-term charts show that the rate has broken above a key indicator, the 200-day moving average, at Y69.40," Ms Elbaz said. "A full range above that level is likely to confirm sharper D-Mark gains."

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COMMODITIES AND AGRICULTURE

Renewed Middle East tension rattles oil

MARKETS REPORT

By Robert Corzine, Nikid Tait and Kenneth Gooding

Oil markets were rattled by reports of renewed tensions in the Middle East and the possible impact of Iraq's compliance with international inspectors investigating the extent of its programme to build weapons of mass destruction.

The troubling reports from the region helped to steady the price of

Brent Blend for November delivery, which on Monday tumbled by 77 cents to \$20.84 a barrel.

At one stage Brent showed renewed strength, although it drifted lower in late trading on London's International Petroleum Exchange, when it was quoted at about \$20.72 a barrel.

Crude oil futures clawed back some of Monday's losses on the New York Mercantile Exchange, amid continued worries that heightened tensions in the Middle East could affect supplies. The

near-term November contract had recouped about 7 cents by midday, to \$20.80 a barrel, while the February contract was 13 cents higher at \$21.58.

Corn futures rose strongly yesterday morning on the Chicago Board of Trade, amid rumours that the Chinese government would stop exporting old-crop corn - at least temporarily - because such trade was no longer profitable. By midday, the December contract was 10 cents higher at 273.2 cents a bushel.

This bullish trend was also reinforced by an increase in soybean prices, with the November contract gaining around 13 cents, to 660.4 cents a bushel, and the March contract adding a similar amount, to 669.4 cents. Analysts said the rally was largely technical, coupled with a lack of significant selling interest.

Trading on the London Metal Exchange was very quiet ahead of the highlight of the metal world's year, the LME's annual dinner last night. "People are just playing

around this afternoon. There is not really that much interest and most people are away from their desks," a ring dealer said.

Few noticed a relatively bearish view of the copper market expressed by Doug Yearley, chairman of Phelps Dodge, the biggest US producer of the metal. While demand for copper was growing at an annual 3 per cent, he said, supply this year would be up by 5 per cent, followed by a 6 per cent increase in 1993 and one of 4 per cent in 1994.

Independent directors to join LME

By Kenneth Gooding, Mining Correspondent

The London Metal Exchange is responding to widespread criticism about the composition of its board by recruiting two more independent directors with no previous connection with any metals business. They are Lord Fraser of Carmyllie QC and Sir Tim Lankster.

Lord Fraser was UK minister for energy at the Department of Trade and Industry and recently was director of the Think Twice campaign against Scottish devolution. He is also a director of the International Petroleum Exchange.

Sir Tim, an academic economist, served at the International Monetary Fund, the World Bank and the UK Treasury. He was permanent secretary at the Department of Education before becoming director of the School of Oriental Studies at the University of London.

During the inquiry into the LME last year after the Sumitomo copper scandal, nearly every respondent to the Securities and Investments Board questionnaire raised concerns about the governance of the exchange, in particular the composition of the board, which is made up of broker members.

This year the LME added to the board Art Miele of Phelps Dodge, the biggest US copper producer, and John Pizzey of the Aluminum Company of America, the world's biggest aluminium producer.

Announcing at the LME's annual dinner last night that Lord Fraser and Sir Tim would shortly join the board, Lord Fraser, chairman, said their presence would ease the burden for "our two hardworking independent

directors", Phillip Crowson, who retired recently as chief economist at Rio Tinto, the world's biggest mining group, and Kit Farrow, a former Bank of England official who is now director-general of the London Investment Bankers' Association.

Lord Fraser also revealed that the LME is shortly to appoint an executive director of corporate affairs and an executive director responsible for regulation and compliance.

Lord Fraser said there had been an "unhealthy increase in market aberrations" during the past 12 months, when there had been squeezes in the copper, aluminium and zinc markets.

"Excessive volatility, especially engineered to create short-term aberrations, is very damaging to our market and its users by limiting the capacity of legitimate traders to hedge, causes great concern to those who use the LME's reference prices and creates excessive regulatory, commercial and moral burdens for the exchange," he said.

He promised that changes being made to the LME's reporting systems and improvements in transparency "are one important line of defence against market abuse". However, the LME was only one part of a global metals market and "the co-operation between regulators from different jurisdictions is not yet adequate and comprehensive enough to eliminate totally systematic market abuse".

Lord Fraser also hoped a new UK Financial Services Act would make the LME better placed to have some control over big users of the exchange, who were non-members, such as Simtom, as well as over the counter business.

Report warns on coffee volatility

By Alison Maitland

The extreme volatility that was seen in coffee futures three years ago could recur if financial institutions return to the market to try to repeat gains of as much as \$910m, industry representatives were told yesterday.

A report delivered at the F.O. Licht's world coffee conference in London said the extraordinary rise in futures in 1994 was different from typical coffee market speculation.

Speculation in commodities had originated from financial institutions and other investors diversifying out of falling bond and equity markets at that time, said Professor Christopher Gilbert and Celso Brunetti, of London University's Queen Mary and Westfield colleges in the report.

The coffee market was the most dramatic performer among commodities, with prices tripling, they said. The gains to large speculators were estimated in the report at between \$300m and \$810m on the New York coffee market in the second and third quarters of 1994 alone.

"The financial institutions who did very well out of coffee in 1994 will continue to monitor this and other primary markets," said the authors of the report.

They warned that coffee could again become exceptionally volatile, although renewed interest from the funds did not appear "imminently likely".

The report said several factors led to the market's rise in 1993 and early 1994, which was sharply extended following the mid-1994 frosts in Brazil.

The "retention scheme" agreed in mid-1993 by producing countries to shore up prices by withholding exports had an impact that year.

"But the effects of retention were entirely associated with the announcement of the scheme and not with retention itself," the report found. The effects were already anticipated in prices around the time the scheme was announced.

With New York the main focus for speculation and the London International Financial Futures Exchange more of a hedging market, the report said volatility in London would tend to increase when hedgers had departed from normal levels of cover and were anxious to return to them.

Palm oil push by Indonesia

Lower costs are giving growers the chance to catch Malaysia

The thick smoke blanketing many parts of south-east Asia does not obscure fundamental changes taking place in the world's palm oil industry. In fact, it is evidence of a new future for the crop.

The belief that Malaysia, the world's top producer of crude palm oil, is losing its competitive edge to Indonesia, the second-largest producer, has precipitated a rush by Malaysian plantation companies to put down roots in their near neighbour.

Some 27 large Malaysian companies had agreed to joint ventures with Indonesian counterparts by March this year, when Jakarta shut the door on foreign plantation investments.

The new joint ventures plan to develop about 1.5m hectares, compared with a total existing area of oil palm groves in Indonesia of 2.2m hectares.

The fires billowing smoke from the rainforests of Sumatra and Kalimantan, the Indonesian part of Borneo island, were started primarily by Malaysian and Indonesian plantation companies. The economic incentives for forest clearing are powerful.

oil in Malaysia is roughly US\$250 but in Indonesia it is US\$150, plantation analysts say.

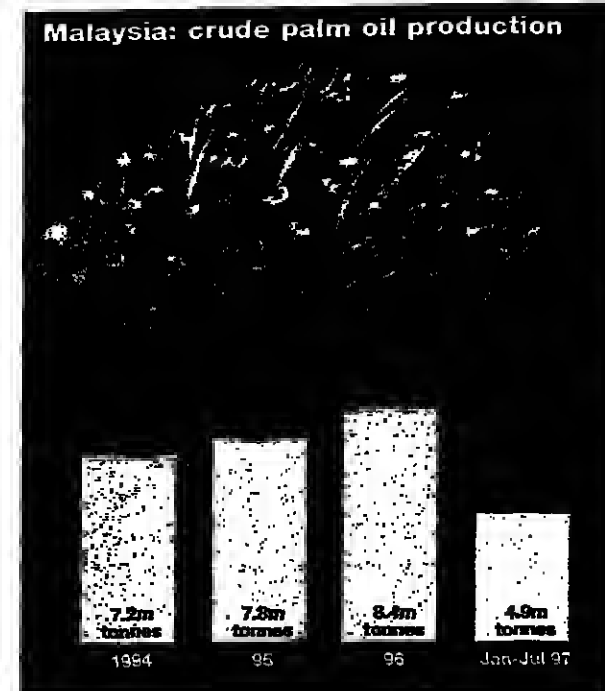
Many observers predict Indonesia will supplant Malaysia - which is beset by shortages of labour and suitable land - as the world's top producer in the first few years of next century.

The imperative to plant in Indonesia is hardened by the fact that several plantation companies have plans for imminent stock market listings, executives say.

They are keen to convince potential shareholders that an earnings stream is assured through plantation expansion.

But corporate ambition aside, more ephemeral forces are at work and have caused a recent surge in crude palm oil prices to record levels in local currency terms.

The El Niño weather effect, which normally lasts between 12 and 15 months, has already brought drought to some parts of Indonesia and appears to be the cause of dry spells in Malaysia.



analyst at ABN Amro Hoare Govett in Kuala Lumpur, forecasts that the lower yields could persist for a year or two from 1998. The result, Mr Feldberg says, will be to raise palm oil prices and plantation company profits.

Indeed, ABN Amro Hoare Govett this week raised its estimate for the average price of crude palm oil in 1998 from US\$500 to US\$520 a tonne. Taking into account the fact that the ringgit, Malaysia's currency, has depre-

ciated 25 per cent against the US dollar since July, the predicted US dollar price rise would generate very attractive returns for local plantation companies.

The pall of smog could also exert a direct influence on yields. One plantation owner in Indonesia says the ripening of fruit could be delayed by the smoke blotting out the sun.

James Kynge and Sander Thoenes

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Amsterdam Metal Trading)

ALUMINIUM, 99.7 PURITY (\$ per tonne)

Cash 3 months

Close 1635.5-1635.5 1642-43

Previous 1631.5-1631.5 1638-39

High/Low 1631.5/1637 1638-39

AM Official 1645-46 1645-46

Kerb close n/a 1645-46

Open int. n/a

Total daily turnover n/a

ALUMINIUM ALLOY (\$ per tonne)

Close 1435-45 1480-70

Previous 1440-50 1470-75

High/Low 1440-50 1470-75

AM Official 1430-40 1460-70

Kerb close n/a 1465-67

Open int. n/a

Total daily turnover n/a

LEAD (\$ per tonne)

Close 595.5-595.5 612-13

Previous 595.5-595.5 609-10

High/Low 595.5-595.5 609-10

AM Official 599-600 609-10

Kerb close n/a 609-10

Open int. n/a

Total daily turnover n/a

NICKEL (\$ per tonne)

Close 6545-65 6630-60

Previous 6505-65 6670-70

High/Low 6545-65 6670-70

AM Official 6545-65 6670-70

Kerb close n/a 6630-65

Open int. n/a

Total daily turnover n/a

ZINC, special high grade (\$ per tonne)

Close 1298-97 1309-10

Previous 1293-5 1307-8

High/Low 1293-5 1307-8

AM Official 1295-96 1309-10

Kerb close n/a 1307-08

Open int. n/a

Total daily turnover n/a

COPPER, grade A (\$ per tonne)

Close 2052-54 2078-80

Previous 2038-4 2090-92

High/Low 2038-4 2090-92

AM Official 2047-48 2078-77

Kerb close n/a 2080-84

Open int. n/a

Total daily turnover n/a

LME AM Official 2 1/2 rates: 1.6245

LME Closing 2 1/2 rate: 1.6235

Spot: 1.6204 3 mths: 1.5742 6 mths: 1.6374 9 mths: 1.6313

HIGH GRADE COPPER (COMEX)

Sett. Day's price change High Low Vol

Oct 33.70 -0.35 34.00 92.20 879 1,392

Nov 34.40 -0.55 34.40 94.40 210 2,445

Dec 34.15 -0.45 34.15 93.30 18 1,075

Jan 35.15 -0.45 35.15 94.30 24 1,120

Mar 35.50 -0.40 35.50 94.40 464 5,174

Total 5,912 51,610

PRECIOUS METALS

LONDON SILVER MARKET

(Prices supplied by N M Rothschild)

Gold (Troy oz) \$ price 5 equivalent 5FR equiv

Close 331.40-331.80 332.80

AM Official 331.40-331.80 332.80

Morning fix 331.50 204.60 479.15

Afternoon fix 331.80 204.17 477.51

Day's High 332.00-332.80 332.80

Day's Low 330.70-331.00 331.00

Previous close 332.10-332.60 332.60

Local Loan Mean Gold Lending Rates (US \$)

1 month 2.75 6 months 2.77

2 months 2.75 12 months 2.85

3 months 2.85

Spot 331.40-331.80 332.80

5 months 332.80 332.80

6 months 332.80 332.80

1 year 333.80 333.80

Gold Coins 3 price 2 equiv.

Vancouver 331-333 204-205

Maple Leaf n/a

New Sovereign 77-79 47-48

Precious Metals continued

GOLD COMEX (100 Troy oz; \$/troy oz)

Sett. Day's price change High Low Vol

Oct 331.0 -1.3 331.0 330.0 25 189

Nov 331.8 -1.3 - - - 1

Dec 333.3 -1.3 334.8 332.8 17,306 56,078

Jan 334.5 -1.4 336.0 334.2 172 21,795

Feb 336.1 -1.4 337.0 336.0 26 5,620

Mar 337.9 -1.5 339.0 338.2 23 9,328

Total 17,763 182,388

PLATINUM NYMEX (50 Troy oz; \$/troy oz)

Sett. Day's price change High Low Vol

Oct 427.4 +4.2 428.0 423.0 143 875

Nov 427.4 +4.2 430.5 422.5 781 12,383

Dec 428.4 +4.7 422.5 416.5 36 841

Jan 416.4 +4.7 - - - 1

Total 969 13,798

PALLADIUM NYMEX (100 Troy oz; \$/troy oz)

Sett. Day's price change High Low Vol

Oct 198.75 +4.00 199.00 194.50 187 3,333

Nov 194.75 +4.00 - - - 338

Dec 194.25 +4.00 - - - 1 109

Total 187 3,781

SILVER COMEX (5,000 Troy oz; \$/troy oz)

Sett. Day's price change High Low Vol

Oct 516.2 -0.5 - - - 2

Nov 518.4 -0.5 - - - 1

Dec 520.2 -0.5 524.0 516.0 9,767 73,569

Jan 521.6 -0.5 - - - 1

Feb 525.5 -0.5 529.0 524.0 254 17,213

Mar 529.7 -0.5 530.0 530.0 0 3,206

Total 18,211 163,634

ENERGY

CRUDE OIL NYMEX (1,000 barrels; \$/barrel)

Sett. Day's price change High Low Vol

Oct 22.05 +0.12 22.27 21.80 50,495 99,738

Nov 21.95 +0.17 22.20 21.75 30,586 97,943

Dec 21.83 -0.18 21.95 21.63 14,028 43,532

Jan 21.83 -0.18 21.75 21.40 4,660 25,117

Feb 21.40 +0.13 21.44 21.27 2,834 14,267

Mar 21.15 -0.06 21.20 21.10 1,117 11,214

Total 121,176 656,567

CRUDE OIL LIP (\$/barrel)

Sett. Day's price change High Low Vol

Nov 20.87 +0.03 20.85 20.50 18,327 55,650

Dec 20.82 +0.12 20.78 20.44 11,833 46,306

Jan 20.53 +0.18 20.80 20.28 2,878 30,754

Feb 20.36 +0.18 20.50 20.13 2,359 12,277

Mar 20.32 +0.22 20.32 18.85 344 5,336

Apr 20.10 +0.30 20.10 18.84 210 2,536

Total 34,858 159,822

HEATING OIL NYMEX (42,000 US gal; \$/gal)

Sett. Day's price change High Low Vol

Nov 58.85 +0.28 60.35 59.10 20,497 50,860

Dec 58.85 +0.27 61.35 60.85 3,256 34,376

Jan 61.40 +0.27 61.75 61.10 3,381 22,232

Offshore Funds and Insurances

* FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (444 171) 873 4378 for more details.

FT MANAGED FUNDS SERVICE

American Phoenix Investment Portfolio (a)			Foreign & Colonial Portfolio (b)			Morgan Stanley Select - Cont.			ACM Offshore Funds - Cont.			Dahua Japan Small Equity Fd (a)			Merrill Lynch Asset Management - Cont.			Tenneco Reserve Value Funds			General International Ltd.		
Fund Name	Assets	YTD	Fund Name	Assets	YTD	Fund Name	Assets	YTD	Fund Name	Assets	YTD	Fund Name	Assets	YTD	Fund Name	Assets	YTD	Fund Name	Assets	YTD	Fund Name	Assets	YTD
Phoenix Growth	\$100.00	10.00	Colonial Growth	\$100.00	10.00	MS Select Growth	\$100.00	10.00	ACM Offshore	\$100.00	10.00	Dahua Japan	\$100.00	10.00	ML Asset Mgmt	\$100.00	10.00	Tenneco Reserve	\$100.00	10.00	General Int'l	\$100.00	10.00
Phoenix Income	\$100.00	10.00	Colonial Income	\$100.00	10.00	MS Select Income	\$100.00	10.00	ACM Offshore	\$100.00	10.00	Dahua Japan	\$100.00	10.00	ML Asset Mgmt	\$100.00	10.00	Tenneco Reserve	\$100.00	10.00	General Int'l	\$100.00	10.00
Phoenix Bond	\$100.00	10.00	Colonial Bond	\$100.00	10.00	MS Select Bond	\$100.00	10.00	ACM Offshore	\$100.00	10.00	Dahua Japan	\$100.00	10.00	ML Asset Mgmt	\$100.00	10.00	Tenneco Reserve	\$100.00	10.00	General Int'l	\$100.00	10.00
Phoenix Divd	\$100.00	10.00	Colonial Divd	\$100.00	10.00	MS Select Divd	\$100.00	10.00	ACM Offshore	\$100.00	10.00	Dahua Japan	\$100.00	10.00	ML Asset Mgmt	\$100.00	10.00	Tenneco Reserve	\$100.00	10.00	General Int'l	\$100.00	10.00
Phoenix Int'l	\$100.00	10.00	Colonial Int'l	\$100.00	10.00	MS Select Int'l	\$100.00	10.00	ACM Offshore	\$100.00	10.00	Dahua Japan	\$100.00	10.00	ML Asset Mgmt	\$100.00	10.00	Tenneco Reserve	\$100.00	10.00	General Int'l	\$100.00	10.00
Phoenix Asia	\$100.00	10.00	Colonial Asia	\$100.00	10.00	MS Select Asia	\$100.00	10.00	ACM Offshore	\$100.00	10.00	Dahua Japan	\$100.00	10.00	ML Asset Mgmt	\$100.00	10.00	Tenneco Reserve	\$100.00	10.00	General Int'l	\$100.00	10.00
Phoenix Europe	\$100.00	10.00	Colonial Europe	\$100.00	10.00	MS Select Europe	\$100.00	10.00	ACM Offshore	\$100.00	10.00	Dahua Japan	\$100.00	10.00	ML Asset Mgmt	\$100.00	10.00	Tenneco Reserve	\$100.00	10.00	General Int'l	\$100.00	10.00
Phoenix LatAm	\$100.00	10.00	Colonial LatAm	\$100.00	10.00	MS Select LatAm	\$100.00	10.00	ACM Offshore	\$100.00	10.00	Dahua Japan	\$100.00	10.00	ML Asset Mgmt	\$100.00	10.00	Tenneco Reserve	\$100.00	10.00	General Int'l	\$100.00	10.00
Phoenix Africa	\$100.00	10.00	Colonial Africa	\$100.00	10.00	MS Select Africa	\$100.00	10.00	ACM Offshore	\$100.00	10.00	Dahua Japan	\$100.00	10.00	ML Asset Mgmt	\$100.00	10.00	Tenneco Reserve	\$100.00	10.00	General Int'l	\$100.00	10.00
Phoenix Oceania	\$100.00	10.00	Colonial Oceania	\$100.00	10.00	MS Select Oceania	\$100.00	10.00	ACM Offshore	\$100.00	10.00	Dahua Japan	\$100.00	10.00	ML Asset Mgmt	\$100.00	10.00	Tenneco Reserve	\$100.00	10.00	General Int'l	\$100.00	10.00
Phoenix Global	\$100.00	10.00	Colonial Global	\$100.00	10.00	MS Select Global	\$100.00	10.00	ACM Offshore	\$100.00	10.00	Dahua Japan	\$100.00	10.00	ML Asset Mgmt	\$100.00	10.00	Tenneco Reserve	\$100.00	10.00	General Int'l	\$100.00	10.00
Phoenix Energy	\$100.00	10.00	Colonial Energy	\$100.00	10.00	MS Select Energy	\$100.00	10.00	ACM Offshore	\$100.00	10.00	Dahua Japan	\$100.00	10.00	ML Asset Mgmt	\$100.00	10.00	Tenneco Reserve	\$100.00	10.00	General Int'l	\$100.00	10.00
Phoenix Tech	\$100.00	10.00	Colonial Tech	\$100.00	10.00	MS Select Tech	\$100.00	10.00	ACM Offshore	\$100.00	10.00	Dahua Japan	\$100.00	10.00	ML Asset Mgmt	\$100.00	10.00	Tenneco Reserve	\$100.00	10.00	General Int'l	\$100.00	10.00
Phoenix Health	\$100.00	10.00	Colonial Health	\$100.00	10.00	MS Select Health	\$100.00	10.00	ACM Offshore	\$100.00	10.00	Dahua Japan	\$100.00	10.00	ML Asset Mgmt	\$100.00	10.00	Tenneco Reserve	\$100.00	10.00	General Int'l	\$100.00	10.00
Phoenix Real	\$100.00	10.00	Colonial Real	\$100.00	10.00	MS Select Real	\$100.00	10.00	ACM Offshore	\$100.00	10.00	Dahua Japan	\$100.00	10.00	ML Asset Mgmt	\$100.00	10.00	Tenneco Reserve	\$100.00	10.00	General Int'l	\$100.00	10.00</

OTHER
PLANS

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LONDON STOCK EXCHANGE

Footsie manages to cling on to 5,300 level

By Steve Thompson,
UK Stock Market Editor

After one day of mild profit-taking, London's equity market moved back on to the buy back yesterday, jostling with new records in the morning session.

Londoo's performance was all the more impressive given the uncertain showing by gilts, which slipped away in mid-session in a belated response to the September inflation report.

That showed headline inflation up 0.5 per cent on the month for an annual rate of 3.6 per cent and core inflation rising 2.7 per cent

over the 12 months, slightly higher than consensus forecasts. Dealers said the inflation figures would not cause too many worries for the monetary policy committee which will announce its decision on whether to change UK interest rates at noon on Thursday.

With gilts looking tired and only a handful of corporate news items on the agenda, it was Wall Street's latest muscle-flexing that was the main catalyst for London's early advance.

The Dow Jones Industrial Average followed up Monday's storming performance with a choppy opening display yesterday.

On Monday, the Dow pushed up 61 points, its fourth consecutive rise, bringing the average to within 160 points of its all-time high, reached on August 6.

Early uncertainty over Wall Street gave way to a fresh burst of optimism regarding US stock. The Dow posted a 44-point gain an hour after London closed for the day, helped by good corporate news.

The FTSE 100 index ended with a 5.6 gain at 5,305.6, well below the session high of 5,340.5. That figure pierced the previous closing high of 5,330.8, but fell well short of the all-time intra-day record of 5,367.3.

The second-line stocks held up

well all day, the FTSE 250 index finishing 8.6 ahead at 4,876.0, having hit a day's best of 4,880.4, less than four points off its intra-day record.

The FTSE SmallCap's game of catch-up continued yesterday, with that index, which has underperformed the market since the middle of last year, creeping ever higher and closing up 6.8 at 2,371.6, tantalisingly close to its previous closing high of 2,374.2.

Marketmakers conceded that they were increasingly trying to avoid taking on the positions in the market, ahead of the October

20 shift to order-driven trading. "We're trying desperately to stay with flat books," said one dealer.

The head of trading at one big European securities house concurred with that view. "Some in the market are still being caught out by erratic moves and they will increasingly try to avoid large lines of stock. In the background, the market still feels fine running up to Big Bang mark two."

Turnover at the 6pm mark leapt to 961.4m shares, a figure hugely inflated by a single trade of 182m, said to have been the 11.5 per cent stake in Signet, the jewellery retailing group, held by Credit Suisse First Boston.



2,200		Aug		Sep		Oct		Nov		Dec	
Security Index											
Indices and ratios											
FTSE 100	5305.6	+5.6	FT 30	3402.0	+4.1						
FTSE 250	4876.0	+8.6	FTSE Non-Fin p/s	20.77	20.74						
FTSE 350	2544.7	+3.0	FTSE 100 Div Dec	5387.0	+16.0						
FTSE All-Share	2483.9	+3.20	10 yr Gilt yield	5.39	6.36						
FTSE All-Share yield	3.14	3.14	Long gilts/equity yld ratio	2.06	2.04						
Best performing sectors						Worst performing sectors					
1 Property	+1.5					1 Paper	-0.6				
2 Transport	+1.3					2 Banks	-0.5				
3 Household Goods	+1.1					3 Extractive Inds	-0.5				
4 Food Producers	+0.9					4 Pharmaceuticals	-0.4				
5 Life Assurance	+0.8					5 Engineering	-0.3				

US broker boost for Zeneca

By Peter John, Alexander Stevenson and Martin Brice

Zeneca managed to avoid the overall weakness among leaders in the pharmaceuticals sector as Salomon Brothers published a positive recommendation on the stock.

The US broker has released a hefty review of the company in which it points out that the shares have been virtually flat all year, while its peers Glaxo Wellcome and SmithKline Beecham have enjoyed 20 per cent rises.

Salomon has raised its price target for the stock from \$21 to \$23 in anticipation of a strong nine-month sales statement at the end of the month and, more significantly, a positive research and development presentation later in the year.

The market also latched on to some comments by Fritz Gerber, the departing chief executive of Roche of Switzerland. Mr Gerber had spoken about the strong cash flow resulting from the recent \$11bn acquisition of Boehringer Mannheim and the possibility of future opportunities. Some dealers immediately revised old speculation of Zeneca as a takeover target. The shares were marked up 36% to \$21.19.

US broker boost for Zeneca

Pearson, the media conglomerate which owns the Financial Times, rose to a new high on a mixture of rumour and recommendation.

NatWest Securities reiterated its "add" recommendation on the stock and raised its valuation on the shares from 830p to 860p. Merrill Lynch was also recommending the shares, having set a positive note to institutional clients late last week.

Stories circulating around the market focused on the potential outcome of a briefing to analysts scheduled for yesterday afternoon.

The briefing was to provide more detail on Pearson's recent acquisition of All American, the Los Angeles-based television production company that specialises in game shows. There were hopes that the company might give hints about disposals, because of its perceived need to reduce gearing.

Some dealers pointed out that the company had set its sights on the US arm of Penguin books and the final undisclosed hit

US broker boost for Zeneca

might have been substantially lower than the £100m charge originally taken against profits. The shares ended up 25% at 824p.

Courtauld Textiles fell 9% to 385p following falls in the share price of M&S, one of its biggest customers.

There were also rumours that the textile group might be on the acquisition trail. Some sector specialists suggested it might have Claremont Garments - another M&S supplier - in its sights. However, Claremont shares were unresponsive, holding steady at 95p.

Marks & Spencer shed 18% to 647p to make it the biggest faller in the FTSE 100 after UBS reiterated its preference for GUS, up 14 to 718p and Next, up 11% to 730p. The broker remains a "holder" of all three stocks.

Strong interim results from JJB Sports powered the

US broker boost for Zeneca

shares up 5 to 504p although a note of pessimism was injected by some analysts who pointed out that the second half produced a slow-down in like-for-like sales.

Hope that P&O would gain approval from the EU for its cross-channel merger with Stena Line yesterday led to the shares gaining 17% to 697p, the third-highest rise in the Footsie. There was talk that negotiations between P&O and the EU were coming to a close but no announcement was made before the end of the trading day. The stock was also helped by positive sentiment for property issues, since the company plans to float its Bovis Homes unit.

The property sector swam against the tide and put in a strong performance yesterday, helped by the expectation that the monetary policy committee would not

increase interest rates this week. Land Securities rose 20% to £10.55, and British Land gained 14% to 703p, both appearing near the top of the list of Footsie risers.

British Telecommunications was again the most heavily traded stock. The shares dipped 7 to 451p on volume of 33m amid fears that it could still try to push on with its merger with MCI, despite the counter-bid from WorldCom of the US. There was also heavy trading in the options market where the equivalent of 12m shares were traded.

Blue Circle, which has underperformed the FTSE All-Share index by 25 per cent in the past year, housed to 37p in volume of 6m, one of the stock's dozen busiest days of the past year. One European house is said to have told clients that the shares have fallen to an attractive level, and should be bought at this price.

Rolls-Royce surrendered 4% to 238p, adding to its underperformance during the past year. Over that period, it has lagged the Footsie by about 30 per cent, partly on bearish fears that it may be losing money on its aerospace activities.

However, Martin Smith at Flemings has published a note that focused on aerospace margins and told clients: "The bearish assumption of zero margins on new civil deliveries is not justified."

A note from NatWest Markets focused attention on the engineering sector. John Pearson at the broker told clients: "Decisions on strategy and capital allocation are the principal drivers of value."

He refers companies able to grow in core businesses, such as TI Group, which rose 1% to 673p, or those that can release value via a restructuring, such as BAE.

FUTURES AND OPTIONS

■ FTSE 100 INDEX FUTURES (LFFE) £25 per full index point (AFT)

	Open	Sell price	Change	High	Low	Est. vol	Open int.
Dec	5301.0	5307.0	+16.0	5441.0	5355.0	10685	7070
Mar		5456.0	+18.0			0	1988

■ FTSE 250 INDEX FUTURES (LFFE) £10 per full index point

	Open	Sell price	Change	High	Low	Est. vol	Open int.
Dec	4820.0	4830.0	+10.0			0	6853

■ FTSE 100 INDEX OPTION (LFFE) £5000 £10 per full index point

	5100	5200	5300	5400	5500	5600	5700	5800
Call	225.18	183.25	125.48	85.15	51.25	32.15	19.15	11.15
Put	225.18	183.25	125.48	85.15	51.25	32.15	19.15	11.15

■ EURO STYLE FTSE 100 INDEX OPTION (LFFE) £10 per full index point

	5175	5225	5275	5325	5375	5425	5475	5525
Call	180.25	140.34	100.43	75.52	51.61	32.71	19.81	11.91
Put	180.25	140.34	100.43	75.52	51.61	32.71	19.81	11.91

■ LLOYD'S EURO 100 INDEX OPTION (LFFE) £10 per full index point

	5175	5225	5275	5325	5375	5425	5475	5525
Call	180.25	140.34	100.43	75.52	51.61	32.71	19.81	11.91
Put	180.25	140.34	100.43	75.52	51.61	32.71	19.81	11.91

■ LLOYD'S EURO 250 INDEX OPTION (LFFE) £10 per full index point

	4825	4875	4925	4975	5025	5075	5125	5175
Call	180.25	140.34	100.43	75.52	51.61	32.71	19.81	11.91
Put	180.25	140.34	100.43	75.52	51.61	32.71	19.81	11.91

■ LLOYD'S EURO 350 INDEX OPTION (LFFE) £10 per full index point

	2575	2625	2675	2725	2775	2825	2875	2925
Call	180.25	140.34	100.43	75.52	51.61	32.71	19.81	11.91
Put	180.25	140.34	100.43	75.52	51.61	32.71	19.81	11.91

■ LLOYD'S EURO 450 INDEX OPTION (LFFE) £10 per full index point

	4575	4625	4675	4725	4775	4825	4875	4925
Call	180.25	140.34	100.43	75.52	51.61	32.71	19.81	11.91
Put	180.25	140.34	100.43	75.52	51.61	32.71	19.81	11.91

■ LLOYD'S EURO 550 INDEX OPTION (LFFE) £10 per full index point

	5575	5625	5675	5725	5775	5825	5875	5925
Call	180.25	140.34	100.43	75.52	51.61	32.71	19.81	11.91
Put	180.25	140.34	100.43	75.52	51.61	32.71	19.81	11.91

■ LLOYD'S EURO 650 INDEX OPTION (LFFE) £10 per full index point

	6575	6625	6675	6725	6775	6825	6875	6925
Call	180.25	140.34	100.43	75.52	51.61	32.71	19.81	11.91
Put	180.25	140.34	100.43	75.52	51.61	32.71	19.81	11.91

■ LLOYD'S EURO 750 INDEX OPTION (LFFE) £10 per full index point

	7575	7625	7675	7725	7775	7825	7875	7925
Call	180.25	140.34	100.43	75.52	51.61	32.71	19.81	11.91
Put	180.25	140.34	100.43	75.52	51.61	32.71	19.81	11.91

■ LLOYD'S EURO 850 INDEX OPTION (LFFE) £10 per full index point

	8575	8625	8675	8725	8775	8825	8875	8925
Call	180.25	140.34	100.43	75.52	51.61	32.71	19.81	11.91
Put	180.25	140.34	100.43	75.52	51.61	32.71	19.81	11.91

■ LLOYD'S EURO 950 INDEX OPTION (LFFE) £10 per full index point

	9575	9625	9675	9725	9775	9825	9875	9925
Call	180.25	140.34	100.43	75.52	51.61	32.71	19.81	11.91
Put	180.25	140.34	100.43	75.52	51.61	32.71	19.81	11.91

■ LLOYD'S EURO 1050 INDEX OPTION (LFFE) £10 per full index point

	10575	10625	10675	10725	10775	10825	10875	10925
Call	180.25	140.34	100.43	75.52	51.61	32.71	19.81	11.91
Put	180.25	140.34	100.43	75.52	51.61	32.71	19.81	11.91

■ LLOYD'S EURO 1150 INDEX OPTION (LFFE) £10 per full index point

	11575	11625	11675	11725	11775	11825	11875	11925
Call	180.25	140.34	100.43	75.52	51.61	32.71	19.81	11.91
Put	180.25	140.34	100.43	75.52	51.61	32.71	19.81	11.91

■ LLOYD'S EURO 1250 INDEX OPTION (LFFE) £10 per full index point

	12575	12625	12675	12725	12775	12825	12875	12925
Call	180.25	140.34	100.43	75.52	51.61	32.71	19.81	11.91
Put	180.25	140.34	100.43	75.52	51.61	32.71	19.81	11.91

■ LLOYD'S EURO 1350 INDEX OPTION (LFFE) £10 per full index point

	13575	13625	13675	13725	13775	13825	13875	13925
Call	180.25	140.34	100.43	75.52	51.61	32.71	19.81	11.91
Put	180.25	140.34	100.43	75.52	51.61	32.71	19.81	11.91

■ LLOYD'S EURO 1450 INDEX OPTION (LFFE) £10 per full index point

	14575	14625	14675	14725	14775	14825	14875	14925
Call	180.25	140.34	100.43	75.52	51.61	32.71	19.81	11.91
Put	180.25	140.34	100.43	75.52	51.61	32.71	19.81	11.91

■ LLOYD'S EURO 1550 INDEX OPTION (LFFE) £10 per full index point

	15575	15625	15675	15725	15775	15825	15875	15925
Call	180.25	140.34	100.43	75.52	51.61	32.71	19.81	11.91
Put	180.25	140.34	100.43	75.52	51.61	32.71	19.81	11.91

■ LLOYD'S EURO 1650 INDEX OPTION (LFFE) £10 per full index point

	16575	16625	16675	16725	16775	16825	16875	16925
Call	180.25	140.34	100.43	75.52	51.61	32.71	19.81	11.91
Put	180.25	140.34	100.43	75.52	51.61	32.71	19.81	11.91

■ LLOYD'S EURO 1750 INDEX OPTION (LFFE) £10 per full index point

	17575	17625	17675	17725	17775	17825	17875	17925
Call	180.25	140.34	100.43	75.52	51.61	32.71	19.81	11.91
Put	180.25	140.34	100.43	75.52	51.61	32.71	19.81	11.91

■ LLOYD'S EURO 1850 INDEX OPTION (LFFE) £10 per full index point

4877.2	4878.0	4880.4	4898.1	United Electric	788	208	
2541.2	2542.7	2558.4	2536.8	Ind. News & Mktg.	580	784	10%
2370.33	2371.11	2371.84	2368.41	United Lumber	1,800	752	-7%
2480.17	2481.58	2485.79	2478.12	Vandome	258	447	1%
				Vandome	5,800	344	1%
				WFP	1,200	287	-2%
				Worces. Water	535	680	1%

WORLD STOCK MARKETS

Highs & Lows shown on a 52 week basis

EUROPE (Oct 7/94)	Country	Company	Price	Change	Country	Company	Price	Change	Country	Company	Price	Change	Country	Company	Price	Change	Country	Company	Price	Change																					

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ET/S&P ACTUARIES WORLD INDICES

* FT/S&P Actuarial World Indices are owned by FTSE International Limited, Goldman, Sachs & Co. and Standard & Poor's. The indices are compiled by FTSE International and are administered with the Society of Actuaries and the Institute of Actuaries. NatWest Securities Ltd. was a co-founder of the indices.

MONDAY OCTOBER 6 1987															FRIDAY OCTOBER 3 1987															DOLLAR INDEX		
COUNTRY and currency in parentheses	US Dollar Index	Days Change %	Round Index	Yen Index	DM Index	Local Currency	Local % chg on prev.	Great Brit. Div.	US Dollar Index	Local Starting Index	Yen Index	DM Index	Local Currency	52 week High	52 week Low	Year ago (approx)	Year ago (approx)															
Australia (A\$)	255.77	-0.5	216.72	181.39	218.00	214.61	0.1	3.53	236.80	217.45	188.07	217.07	216.84	243.87	209.26	209.26																
Canada (C\$)	251.93	-0.4	195.69	193.74	194.98	194.89	-0.4	1.68	213.98	186.68	185.07	185.71	185.62	219.59	174.18	181.09																
France (FF)	252.92	0.4	238.71	190.12	235.93	230.08	0.3	2.99	256.81	235.99	188.31	235.19	230.22	281.11	215.67	218.91																
Germany (DM)	252.07	0.7	216.78	228.21	227.24	221.08	0.7	1.54	202.57	217.48	192.49	192.39	202.57	217.84	188.94	188.94																
Italy (L\$)	252.07	1.2	213.73	202.42	202.42	202.42	1.1	1.54	220.35	210.92	177.25	210.15	227.80	222.07	174.29	174.29																
Netherlands (Gld)	252.07	1.2	213.73	202.42	202.42	202.42	1.1	1.54	220.35	210.92	177.25	210.15	227.80	222.07	174.29	174.29																
Denmark (DKr)	252.07	1.2	213.73	202.42	202.42	202.42	1.1	1.54	220.35	210.92	177.25	210.15	227.80	222.07	174.29	174.29																
Spain (Ptas)	252.07	1.2	213.73	202.42	202.42	202.42	1.1	1.54	220.35	210.92	177.25	210.15	227.80	222.07	174.29	174.29																
Sweden (Skr)	252.07	1.2	213.73	202.42	202.42	202.42	1.1	1.54	220.35	210.92	177.25	210.15	227.80	222.07	174.29	174.29																
Switzerland (Sfr)	252.07	1.2	213.73	202.42	202.42	202.42	1.1	1.54	220.35	210.92	177.25	210.15	227.80	222.07	174.29	174.29																
UK (Sterling)	252.07	1.2	213.73	202.42	202.42	202.42	1.1	1.54	220.35	210.92	177.25	210.15	227.80	222.07	174.29	174.29																
Hong Kong (HK\$)	252.07	1.2	213.73	202.42	202.42	202.42	1.1	1.54	220.35	210.92	177.25	210.15	227.80	222.07	174.29	174.29																
India (Rupee)	252.07	1.2	213.73	202.42	202.42	202.42	1.1	1.54	220.35	210.92	177.25	210.15	227.80	222.07	174.29	174.29																
Indonesia (Rp)	252.07	1.2	213.73	202.42	202.42	202.42	1.1	1.54	220.35	210.92	177.25	210.15	227.80	222.07	174.29	174.29																
Malaysia (RM)	252.07	1.2	213.73	202.42	202.42	202.42	1.1	1.54	220.35	210.92	177.25	210.15	227.80	222.07	174.29	174.29																
Philippines (P)	252.07	1.2	213.73	202.42	202.42	202.42	1.1	1.54	220.35	210.92	177.25	210.15	227.80	222.07	174.29	174.29																
Singapore (S\$)	252.07	1.2	213.73	202.42	202.42	202.42	1.1	1.54	220.35	210.92	177.25	210.15	227.80	222.07	174.29	174.29																
Taiwan (NT\$)	252.07	1.2	213.73	202.42	202.42	202.42	1.1	1.54	220.35	210.92	177.25	210.15	227.80	222.07	174.29	174.29																
Thailand (Baht)	252.07	1.2	213.73	202.42	202.42	202.42	1.1	1.54	220.35	210.92	177.25	210.15	227.80	222.07	174.29	174.29																
Chad (CFA franc)	252.07	1.2	213.73	202.42	202.42	202.42	1.1	1.54	220.35	210.92	177.25	210.15	227.80	222.07	174.29	174.29																
Comoros (CFA franc)	252.07	1.2	213.73	202.42	202.42	202.42	1.1	1.54	220.35	210.92	177.25	210.15	227.80	222.07	174.29	174.29																
Cote d'Ivoire (CFA franc)	252.07	1.2	213.73	202.42	202.42	202.42	1.1	1.54	220.35	210.92	177.25	210.15	227.80	222.07	174.29	174.29																
Guinea (CFA franc)	252.07	1.2	213.73	202.42	202.42	202.42	1.1	1.54	220.35	210.92	177.25	210.15	227.80	222.07	174.29	174.29																
Guinea-Bissau (CFA franc)	252.07	1.2	213.73	202.42	202.42	202.42	1.1	1.54	220.35	210.92	177.25	210.15	227.80	222.07	174.29	174.29																
Kenya (Shilling)	252.07	1.2	213.73	202.42	202.42	202.42	1.1	1.54	220.35	210.92	177.25	210.15	227.80	222.07	174.29	174.29																
Lesotho (Botswana Pula)	252.07	1.2	213.73	202.42	202.42	202.42	1.1	1.54	220.35	210.92	177.25	210.15	227.80	222.07	174.29	174.29																
Liberia (L\$)	252.07	1.2	213.73	202.42	202.42	202.42	1.1	1.54	220.35	210.92	177.25	210.15	227.80	222.07	174.29	174.29																
Madagascar (Ariary)	252.07	1.2	213.73	202.42	202.42	202.42	1.1	1.54	220.35	210.92	177.25	210.15	227.80	222.07	174.29	174.29																
Mali (CFA franc)	252.07	1.2	213.73	202.42	202.42	202.42	1.1	1.54	220.35	210.92	177.25	210.15	227.80	222.07	174.29	174.29																
Mauritania (Ouguiya)	252.07	1.2	213.73	202.42	202.42	202.42	1.1	1.54	220.35	210.92	177.25	210.15	227.80	222.07	174.29	174.29																
Morocco (Dirham)	252.07	1.2	213.73	202.42	202.42	202.42	1.1	1.54	220.35	210.92	177.25	210.15	227.80	222.07	174.29	174.29																
Niger (CFA franc)	252.07	1.2	213.73	202.42	202.42	202.42	1.1	1.54	220.35	210.92	177.25	210.15	227.80	222.07	174.29	174.29																
Nigeria (Naira)	252.07	1.2	213.73	202.42	202.42	202.42	1.1	1.54	220.35	210.92	177.25	210.15	227.80	222.07	174.29	174.29																
Rwanda (Franc)	252.07	1.2	213.73	202.42	202.42	202.42	1.1	1.54	220.35	210.92	177.25	210.15	227.80	222.07	174.29	174.29																
Senegal (CFA franc)	252.07	1.2	213.73	202.42	202.42	202.42	1.1	1.54	220.35	210.92	177.25	210.15	227.80	222.07	174.29	174.29																
Sierra Leone (Leone)	252.07	1.2	213.73	202.42	202.42	202.42	1.1	1.54	220.35	210.92	177.25	210.15	227.80	222.07	174.29	174.29																
Togo (CFA franc)	252.07	1.2	213.73	202.42	202.42	202.42	1.1	1.54	220.35	210.92	177.25	210.15	227.80	222.07	174.29	174.29																
Tunisia (Dinar)	252.07	1.2	213.73	202.42	202.42	202.42	1.1	1.54	220.35	210.92	177.25	210.15	227.80	222.07	174.29	174.29																
Zambia (Z\$)	252.07	1.2	213.73	202.42	202.42	202.42	1.1	1.54	220.35	210.92	177.25	210.15	227.80	222.07	174.29	174.29																
Zimbabwe (Dollars)	252.07	1.2	213.73	202.42	202.42	202.42	1.1	1.54	220.35	210.92	177.25	210.15	227.80	222.07	174.29	174.29																
World Index	267.27	0.4	245.88	205.82	244.86	240.40	0.4	1.74	268.18	244.77	205.69	243.88	249.53	267.27	218.05	217.77																

Emerging markets: FC investable indices

Dollar terms

Country	Days/1% Chg. above/below	Chg. above/below	1995-1996	1996-1997	1997-1998	1998-1999	1999-2000	2000-2001	2001-2002	2002-2003	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032	2032-2033	2033-2034	2034-2035	2035-2036	2036-2037	2037-2038	2038-2039	2039-2040	2040-2041	2041-2042	2042-2043	2043-2044	2044-2045	2045-2046	2046-2047	2047-2048	2048-2049	2049-2050	2050-2051	2051-2052	2052-2053	2053-2054	2054-2055	2055-2056	2056-2057	2057-2058	2058-2059	2059-2060	2060-2061	2061-2062	2062-2063	2063-2064	2064-2065	2065-2066	2066-2067	2067-2068	2068-2069	2069-2070	2070-2071	2071-2072	2072-2073	2073-2074	2074-2075	2075-2076	2076-2077	2077-2078	2078-2079	2079-2080	2080-2081	2081-2082	2082-2083	2083-2084	2084-2085	2085-2086	2086-2087	2087-2088	2088-2089	2089-2090	2090-2091	2091-2092	2092-2093	2093-2094	2094-2095	2095-2096	2096-2097	2097-2098	2098-2099	2099-2100	2100-2101	2101-2102	2102-2103	2103-2104	2104-2105	2105-2106	2106-2107	2107-2108	2108-2109	2109-2110	2110-2111	2111-2112	2112-2113	2113-2114	2114-2115	2115-2116	2116-2117	2117-2118	2118-2119	2119-2120	2120-2121	2121-2122	2122-2123	2123-2124	2124-2125	2125-2126	2126-2127	2127-2128	2128-2129	2129-2130	2130-2131	2131-2132	2132-2133	2133-2134	2134-2135	2135-2136	2136-2137	2137-2138	2138-2139	2139-2140	2140-2141	2141-2142	2142-2143	2143-2144	2144-2145	2145-2146	2146-2147	2147-2148	2148-2149	2149-2150	2150-2151	2151-2152	2152-2153	2153-2154	2154-2155	2155-2156	2156-2157	2157-2158	2158-2159	2159-2160	2160-2161	2161-2162	2162-2163	2163-2164	2164-2165	2165-2166	2166-2167	2167-2168	2168-2169	2169-2170	2170-2171	2171-2172	2172-2173	2173-2174	2174-2175	2175-2176	2176-2177	2177-2178	2178-2179	2179-2180	2180-2181	2181-2182	2182-2183	2183-2184	2184-2185	2185-2186	2186-2187	2187-2188	2188-2189	2189-2190	2190-2191	2191-2192	2192-2193	2193-2194	2194-2195	2195-2196	2196-2197	2197-2198	2198-2199	2199-2200	2200-2201	2201-2202	2202-2203	2203-2204	2204-2205	2205-2206	2206-2207	2207-2208	2208-2209	2209-2210	2210-2211	2211-2212	2212-2213	2213-2214	2214-2215	2215-2216	2216-2217	2217-2218	2218-2219	2219-2220	2220-2221	2221-2222	2222-2223	2223-2224	2224-2225	2225-2226	2226-2227	2227-2228	2228-2229	2229-2230	2230-2231	2231-2232	2232-2233	2233-2234	2234-2235	2235-2236	2236-2237	2237-2238	2238-2239	2239-2240	2240-2241	2241-2242	2242-2243	2243-2244	2244-2245	2245-2246	2246-2247	2247-2248	2248-2249	2249-2250	2250-2251	2251-2252	2252-2253	2253-2254	2254-2255	2255-2256	2256-2257	2257-2258	2258-2259	2259-2260	2260-2261	2261-2262	2262-2263	2263-2264	2264-2265	2265-2266	2266-2267	2267-2268	2268-2269	2269-2270	2270-2271	2271-2272	2272-2273	2273-2274	2274-2275	2275-2276	2276-2277	2277-2278	2278-2279	2279-2280	2280-2281	2281-2282	2282-2283
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US DATA

NYSE TRADING ACTIVITY									
■ MARKET ACTIVITY					■ BIGGEST MOVERS				
Volume (million)					NYSE				
	Oct 8	Oct 3	Oct 2		NYSE	Oct 8	Oct 3	Oct 2	
▲ Volume	498.029	526.981	470.078	NYSE	3,380	3,416	3,394		
▲ NYSE				NYSE	1,800	1,840	1,769		
▲ AMEX	31.773	32.986	23.884	Frank	1,102	1,089	1,168		
				London	497	488	508		
NASDAQ	730.754	778.976	741.341	New Hogs	469	641	362		
				Low Prices	8	6	12		
Volume: 502,770,000									
■ ACTIVE STOCKS					■ BIGGEST MOVERS				
Monday					Monday				
	Stocks traded	Close price	Day's change			Close price	Day's change	Day's % change	
Stocks	21,300	182	+8	Up					
Stocks	21,300	182	+8	Down					
Stocks	21,300	182	+8	Up	Gold Corp	32 1/2	+3 1/2	+11.2	
Stocks	21,300	182	+8	Down	New Corp	30 1/4	+3	+10.8	
Stocks	21,300	182	+8	Up	Occident Petroleum	28 1/2	+2 1/2	+10.0	
Stocks	21,300	182	+8	Down	Occident Petroleum	28 1/2	+2 1/2	+10.0	
Stocks	21,300	182	+8	Up	Occident Petroleum	28 1/2	+2 1/2	+10.0	
Stocks	21,300	182	+8	Down	Occident Petroleum	28 1/2	+2 1/2	+10.0	
Stocks	21,300	182	+8	Up	Occident Petroleum	28 1/2	+2 1/2	+10.0	
Stocks	21,300	182	+8	Down	Occident Petroleum	28 1/2	+2 1/2	+10.0	
Stocks	21,300	182	+8	Up	Occident Petroleum	28 1/2	+2 1/2	+10.0	
Stocks	21,300	182	+8	Down	Occident Petroleum	28 1/2	+2 1/2	+10.0	
Stocks	21,300	182	+8	Up	Occident Petroleum	28 1/2	+2 1/2	+10.0	
Stocks	21,300	182	+8	Down	Occident Petroleum	28 1/2	+2 1/2	+10.0	
Stocks	21,300	182	+8	Up	Occident Petroleum	28 1/2	+2 1/2	+10.0	
Stocks	21,300	182	+8	Down	Occident Petroleum	28 1/2	+2 1/2	+10.0	
Stocks	21,300	182	+8	Up	Occident Petroleum	28 1/2	+2 1/2	+10.0	
Stocks	21,300	182	+8	Down	Occident Petroleum	28 1/2	+2 1/2	+10.0	
Stocks	21,300	182	+8	Up	Occident Petroleum	28 1/2	+2 1/2	+10.0	
Stocks	21,300	182	+8	Down	Occident Petroleum	28 1/2	+2 1/2	+10.0	
Stocks	21,300	182	+8	Up	Occident Petroleum	28 1/2	+2 1/2	+10.0	
Stocks	21,300	182	+8	Down	Occident Petroleum	28 1/2	+2 1/2	+10.0	
Stocks	21,300	182	+8	Up	Occident Petroleum	28 1/2	+2 1/2	+10.0	
Stocks	21,300	182	+8	Down	Occident Petroleum	28 1/2	+2 1/2	+10.0	
Stocks	21,300	182	+8	Up	Occident Petroleum	28 1/2	+2 1/2	+10.0	
Stocks	21,300	182	+8	Down	Occident Petroleum	28 1/2	+2 1/2	+10.0	
Stocks	21,300	182	+8	Up	Occident Petroleum	28 1/2	+2 1/2	+10.0	
Stocks	21,300	182	+8	Down	Occident Petroleum	28 1/2	+2 1/2	+10.0	
Stocks	21,300	182	+8	Up	Occident Petroleum	28 1/2	+2 1/2	+10.0	
Stocks	21,300	182	+8	Down	Occident Petroleum	28 1/2	+2 1/2	+10.0	
Stocks	21,300	182	+8	Up	Occident Petroleum	28 1/2	+2 1/2	+10.0	
Stocks	21,300	182	+8	Down	Occident Petroleum	28 1/2	+2 1/2	+10.0	
Stocks	21,300	182	+8	Up	Occident Petroleum	28 1/2	+2 1/2	+10.0	
Stocks	21,300	182	+8	Down	Occident Petroleum	28 1/2	+2 1/2	+10.0	
Stocks	21,300	182	+8	Up	Occident Petroleum	28 1/2	+2 1/2	+10.0	
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Stocks	21,300	182	+8	Up	Occident Petroleum	28 1/2	+2 1/2	+10.0	

Low	Est. vol.	Open Int.	■ CAC-40 200 x	Open Index	Sett Pk
990.10	49,579	186,746	Cct	3084.0	3077
991.25	192	3,136	Nov	3082.0	3070
Low	Est. vol.	Open Int.	■ DAX		
17450.0	24,134	163,195	Dec	4352.0	4330
17475.0					

WORLD MARKETS AT A GLANCE

1987	Yield	P/E	Country	Index	Oct 1
18253/3 271	2.59	21.1	Hungary	Bta	7670/69
			Maribel 4 share (new, largely due to gains of		
2382/9 114	3.3	18.5	India	BSE S&P	3093/46
795/10 1919			Indus	CSX 500	730/24
			Large range of foreign and Indian in blue chips but		
304/40 9/1	1.81	17.1	Indonesia	Jakarta Comp.	513/94
11030/2 271			Rupiah continues climb early gains of over		
Verdant due in demand			Ireland	ISEQ Index	2885/77
187/85 271	2.26	16.7	Malawi	Malawi remained in negative territory as investors	
			Israel	Michelson 100	301/89
6955/50 271	0.4	na	Italy	First losses entered as market panicked to consolidate	
			Italy	Bci Credit 30	231/65
242/12 114	1.65	21.7		Borsa Comi 30	963/53
467/19 25/6				Milotti General	5540/1 8
589/39 14/4				Prices passed losses now close to day dominated	
294/82 11/4					
4916/12 271	3.21	17.7	Japan	Nikkei 225	17511/10
				Nikkei 200	177/17
				Tokai	1374/82
				2nd Section	1482/83
				Prices broadly moved as investors remained sceptical	
68/78 9/1	1.29	65	Jordan	Amman SE	1749/3
150/4 9/7				Stock purchases by investors of Healy's Bank 1990	
marked down				Almanac	803/45
94/41 271	na	na		Shares called in response to a letter signed and	
476/70 21/5	na	na	Malawi	IPC	5298/94
				Shareholder in the volume as local money	
403/34 271	1.29	21.1	Malawi	CEA	693/55
				Leading stocks led while right range on day	
	na	na		Investing	1157/0

2083.26 \$/1	2.03	16.9	Early demand still on up-spec-to-reduced making less
185.19 \$/1			CBS AM-News 652.4
185.19 \$/1	2.93	17.7	New Zealand Cap. 401 2991.07
2083.26 \$/1			Shares were lower in sluggish trade on negative news
2083.26 \$/1			SE AM-News 7053.00
980.21 \$/1	1.36	21.1	Germany SE AM-News 242.24
2083.26 \$/1			Poland SE 1324.18
2083.26 \$/1			Early index gains helped by selling of FTSE, as analysts
2083.26 \$/1	2.38	18.6	Peru SE 2015.76
95454 \$/1	2.82	15.1	Philippines Manila Cebu 1203.03
12553.77 \$/1			Philippines Manila Cebu 1203.03
1945.45 \$/1			Philippines Manila Cebu 1203.03

NATIONAL MARKET

Chng.	Stock	PY %	PY \$	Hgh	Lw	Last	Chng.	Stock	DIV.	PY %	\$H
+0.8	Fidelity	1.20	21	3637	109%	25	-0.4	Gold Fund	24	117	74
	PIMCO	0.84	24	2615	107%	27	25	Intl Bond	24	1020	65
								Intl High	17.98	11	11

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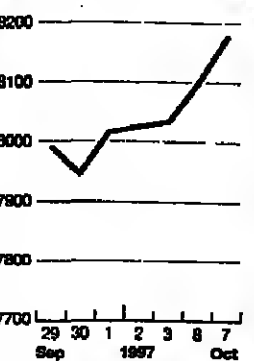
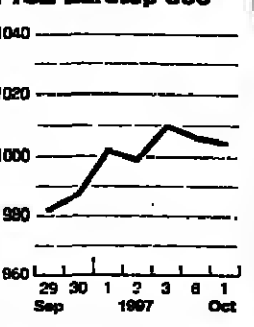
Variable	Mean	SD	Min	Max	Skewness	Kurtosis	Normality
Age	35.2	12.5	22	65	0.15	3.2	0.98
Gender	0.5	0.5	0	1	0.0	0.0	0.99
Education	12.5	2.5	9	16	0.2	3.5	0.97
Income	1500	500	500	3000	0.3	3.8	0.96
Marital Status	0.6	0.5	0	1	0.0	0.0	0.99
Religion	1.2	1.0	1	5	0.1	3.3	0.98
Occupation	2.5	1.5	1	5	0.2	3.6	0.97
Health Status	1.5	1.0	1	3	0.1	3.4	0.98
Life Satisfaction	4.5	1.5	1	7	0.2	3.7	0.96
Stress Level	3.0	1.0	1	5	0.1	3.5	0.97
Resilience Score	5.5	1.0	3	7	0.2	3.6	0.97
Emotional Stability	6.0	1.0	4	7	0.1	3.4	0.98
Life Satisfaction (Control)	4.5	1.5	1	7	0.2	3.7	0.96
Stress Level (Control)	3.0	1.0	1	5	0.1	3.5	0.97
Resilience Score (Control)	5.5	1.0	3	7	0.2	3.6	0.97
Emotional Stability (Control)	6.0	1.0	4	7	0.1	3.4	0.98

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	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404	2405	2406	2407	2408	2409	2410	2411	2412	2413	2414	2415	2416	2417	2418	2419	2420	2421	2422	2423	2424	2425	2426	2427	2428	2429	2430	2431	2432	2433	2434	2435	2436	2437	2438	2439	2440	2441	2442	2443	2444	2445	2446	2447	2448	2449	2450	2451	2452	2453	2454	2455	2456	2457	2458	2459	2460	2461	2462	2463	2464	2465	2466	2467	2468	2469	2470	2471	2472	2473	2474	2475	2476	2477	2478	2479	2480	2481	2482	2483	2484	2485	2486	2487	2488	2489	2490	2491	2492	2493	2494	2495	2496	2497	2498	2499	2500	2501	2502	2503	2504	2505	2506	2507	2508	2509	2510	2511	2512	2513	2514	2515	2516	2517	2518	2519	2520	2521	2522	2523	2524	2525	2526	2527	2528	2529	2530	2531	2532	2533	2534	2535	2536	2537	2538	2539	2540	2541	2542	2543	2544	2545	2546	2547	2548	2549	2550	2551	2552	2553	2554	2555	2556	2557	2558	2559	2560	2561	2562	2563	2564	2565	2566	2567	2568	2569	2570	2571	2572	2573	2574	2575	2576	2577	2578	2579	2580	2581	2582	2583	2584	2585	2586	2587	2588	2589	2590	2591	2592	2593	2594	2595	2596	2597	2598	2599	2600	2601	2602	2603	2604	2605	2606	2607	2608	2609	2610	2611	2612	2613	2614	2615	2616	2617	2618	2619	2620	2621	2622	2623	2624	2625	2626	2627	2628	2629	2630	2631	2632	2633	2634	2635	2636	2637	2638	2639	2640	2641	2642	2643	2644	2645	2646	2647	2648	2649	2650	2651	2652	2653	2654	2655	2656	2657	2658	2659	2660	2661	2662	2663	2664	2665	2666	2667	2668	2669	2670	2671	2672	2673	2674	2675	2676	2677	2678	2679	2680	2681	2682	2683	2684	2685	2686	2687	2688	2689	2690	2691	2692	2693	2694	2695	2696	2697	2698	2699	2700	2701	2702	2703	2704	2705	2706	2707	2708	2709	2710	2711	2712	2713	2714	2715	2716	2717	2718	2719	2720	2721	2722	2723	2724	2725	2726	2727	2728	2729	2730	2731	2732	2733	2734	2735	2736	2737	2738	2739	2740	2741	2742	2743	2744	2745	2746	2747	2748	2749	2750	2751	2752	2753	2754	2755	2756	2757	2758	2759	2760	2761	2762	2763	2764	2765	2766	2767	2768	2769	2770	2771	2772	2773	2774	2775	2776	2777	2778	2779	2780	2781	2782	2783	2784	2785	2786	2787	2788	2789	2790	2791	2792	2793	2794	2795	2796	2797	2798	2799	2800	2801	2802	2803	2804	2805	2806	2807	2808	2809	2810	2811	2812	2813	2814	2815	2816	2817	2818	2819	2820	2821	2822	2823	2824	2825	2826	2827	2828	2829	2830	2831	2832	2833	2834	2835	2836	2837	2838	2839	2840	2841	2842	2843	2844	2845	2846	2847	2848	2849	2850	2851	2852	2853	2854	2855	2856	2857	2858	2859	2860	2861	2862	2863	2864	2865	2866	2867	2868	2869	2870	2871	2872	2873	2874	2875	2876	2877	2878	2879	2880	2881	2882	2883	2884	2885	2886	2887	2888	2889	2890	2891	2892	2893	2894	2895	2896	2897	2898	2899	2900	2901	2902	2903	2904	2905	2906	2907	2908	2909	2910	2911	2912	2913	2914	2915	2916	2917	2918	2919	2920	2921	2922	2923	2924	2925	2926	2927	2928	2929	2930	2931	2932	2933	2934	2935	2936	2937	2938	2939	2940	2941	2942	2943	2944	2945	2946	2947	2948	2949	2950	2951	2952	2953	2954	2955	2956	2957	2958	2959	2960	2961	2962	2963	2964	2965	2966	2967	2968	2969	2970	2971	2972	2973	2974	2975	2976	2977	2978	2979	2980	2981	2982	2983	2984	2985	2986	2987	2988	2989	2990	2991	2992	2993	2994	2995	2996	2997	2998	2999	3000
Jump Ltd	0.32	16	14	13	12	11	10	9	8	7	6	5	4	3	2	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0																																																																																																																																																																																																																																																																																																																																																																																																																																																																																													

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Dow Jones

**FTSE Eurotop 30**

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GERMANY

	Oct 1	Oct 3	1997 High	Low	52-Week High	Low
AX	4307.39	4302.13	4438.93	2948.77	4638.93	3911.10
FRANKFURT TRADING ACTIVITY					Volume: 12,962,483	
ACTION STOCKS			IN BIGGEST MOVERS			
Company	Stocks traded	Close price	Day's change	Company	Close price	Day's change
Deutsche Bank	322,124	728.75	+0.8	Telecom Text	17.5	+0.1
Deutsche Telekom	876,825	34.9	-0.05	Midwest	17.4	+0.7
Deutsche Telekom	75,202	120.2	-0.5	Deutsche Bank	112.0	+0.8
Deutsche Telekom	782,398	73.6	-1.2	Deutsche Bank	112.0	+0.8
Deutsche Telekom	880,890	9.0	-0.10	Deutsche Bank	112.0	+0.8
Deutsche Telekom	782,398	73.6	-1.2	Deutsche Bank	112.0	+0.8
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Deutsche Telekom	782,398	73.6	-1.2	Deutsche Bank		

FRANCE

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UK

[illegible]**NASDAQ NATIONAL MARKET**

	17	20	25	30	35	40	45	50	55	60	65	70	75	80	85	90	95	100	105	110	115	120	125	130	135	140	145	150	155	160	165	170	175	180	185	190	195	200	205	210	215	220	225	230	235	240	245	250	255	260	265	270	275	280	285	290	295	300	305	310	315	320	325	330	335	340	345	350	355	360	365	370	375	380	385	390	395	400	405	410	415	420	425	430	435	440	445	450	455	460	465	470	475	480	485	490	495	500	505	510	515	520	525	530	535	540	545	550	555	560	565	570	575	580	585	590	595	600	605	610	615	620	625	630	635	640	645	650	655	660	665	670	675	680	685	690	695	700	705	710	715	720	725	730	735	740	745	750	755	760	765	770	775	780	785	790	795	800	805	810	815	820	825	830	835	840	845	850	855	860	865	870	875	880	885	890	895	900	905	910	915	920	925	930	935	940	945	950	955	960	965	970	975	980	985	990	995	1000
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NASDAQ NATIONAL MARKET[illegible]

EASDAQ

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Company	Mid price	Change on day	Volume	High	Low	Company	Mid price	Change on day	Volume	High	Low
ACSCAT	US\$8		2400	8.25	2.85	Imogen	US\$11.75	+0.25	17678	12.75	9.05
Answer Systems	US\$8		11	11.25	7.85	Longwell & Hargreave	US\$34.75	-0.5	0	40.25	25
Charmex	PH\$25	-0.125	0	25.00	0	Miner Int	US\$1	0	1	1.75	0.25
Deborah Holdings	GBP1.5	-0.05	100	1.75	4.5	US\$25.25	0	0	27.5	20.5	
De Software	US\$5.025	-0.375	1000	30.75	18.05	Perich	US\$3.5	-0.125	0	6.15	3.375
EDAP Tech	US\$15.5	-0.4375	720	17.5	6.5	Shuttle-Exchange	US\$150	+0.5	700	182	90
EMC LTD	PH\$17.5	-0.25	10	17.5	13.63	Techno-Link	US\$1.5	-0.1	50	2.0	1.5
Envi LTD	US\$5.875	2.25	12.25	5.75	3.75	Thornette Technol.	US\$5.1	-0.15	0	6.25	3.75

Prices for 7/10/97. Please note that mid prices are not listed on calculated high and low. Information about EASDAQ can be found on the Web site at: <http://www.easdaq.com> EASDAQ offices are located in Brussels (Tel: 32-21 227 05 20) and in London (Tel: 44-11 449 9800).

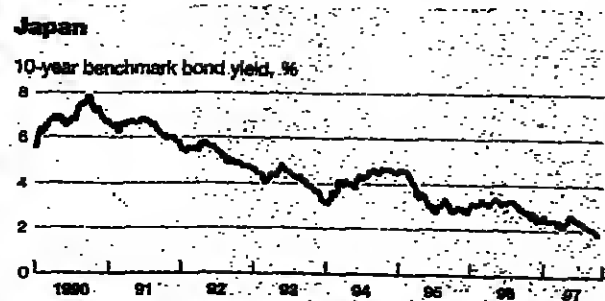
Gloomy report puts Tokyo further in shade

WORLD OVERVIEW

Talk of a world bull market often skates over the terrible performance of the Tokyo bourse, still languishing at less than half its end-1989 levels, writes Philip Coggan.

Indeed, with the IFC Asia index down 34 per cent in the third quarter, perhaps one should now talk of an accidental bull market.

The Nikkei 225 average took another hit yesterday after further gloom about the state of the Japanese economy. Japan's Economic Planning Agency said the pace of recovery was gradual and business sentiment was cautious. Such views helped



take the yield on the 10-year government bond to a record low of 1.71 per cent.

Peter Chambers, chief investment strategist at HSBC James Capel, says that "what has happened in

the last two months has been a spate of earnings downgrades in the face of the bad second-quarter GDP figures and the indications from the tankan survey of a weak third quarter. That

may continue for another month, keeping the market under pressure. Optimism will come through towards the end of this year or the start of next when the government takes action to stimulate the economy."

The Tokyo market has been a repeated disappointment to those investors who have sought to call the bottom. In the past few years, it has paid to stick with the winners such as Wall Street. Robert Fleming's latest emerging market focus says investors should resist the trend to bottom fish in south-east Asia. "The Asian four now find themselves in a downward spiral, with the financial markets negatively affecting the economy and vice versa, in the absence of the political leadership necessary to restore stability."

As if to echo the group's words, the Manila market took another battering yesterday on currency worries. European markets largely edged lower as the dollar weakened against the D-Mark. In spite of another increase in German unemployment and the Bundesbank's decision to leave interest rates unchanged.

London market, Page 30

Dow rises as buyers seek blue chips

AMERICAS

Wall Street had another bullish early run with technology and blue-chip stocks trading higher to lift the Dow Jones Industrial Average strongly above the 8,100 level, writes John Labate in New York.

"The markets are pretty strong today and it is widespread," said Warren Epstein, director of trading at Richard Rosenblatt & Co. Aiding sentiment was further gains for bonds which helped push up financial stocks. The long bond yield fell below 6.25 per cent.

Technology stocks were the morning's strongest sector with the Nasdaq composite index up 14.02 or 0.81 per cent at 1,735.93. Semiconductor shares led the way with the Philadelphia semiconductor index of 18 stocks nearly two per cent higher at 380.31.

Intel rose 31% at \$93.4 while Motorola, which late on Monday reported high earnings but warned on revenue growth, was up \$1 at \$73.4. Shares in Texas Instruments and Micron Technology were also sharply higher. Networking firm Cisco Systems gained \$2.4 to \$81.4 after a "buy" rating by UBS.

By early afternoon blue-chip stocks were catching up with Nasdaq gains. At 1pm, the Dow had gained 50.34 or 0.62 per cent to 8,150.56. The broader Standard & Poor's 500 index was also higher, gaining 7.13 at 979.87. Among the biggest improvers in the Dow were IBM, up 32¢ at \$106.75, and AT&T, \$1.15 higher at \$45.60.

Helping to set a bullish tone were comments by Goldman Sachs analyst Abby Joseph Cohen. "The fears that drove stock prices to the lower end of the choppy trading range in August have now abated," she stated in her report.

"We believe that low inflation expectations, not just low inflation, have been an important driver for the long-lasting economic expansion," she writes.

Shares in PepsiCo surged more than 5 per cent to \$39 on the first day of trading of its restaurant spin-off Tricon Global Restaurants. Tricon's shares traded at \$31.4.

Transport stocks, one of the best performing sectors in recent weeks, were mixed. Federal Express fell \$1.4 to \$73.4 while Delta Airlines gained \$1.5 to \$38.4.

TORONTO continued to probe new high ground. Banks were mixed but there were solid gains among oil and Northern Telecom was more than 2 per cent higher. The 300 composite index was up 41.12 at 7,208.50 at noon.

Canadian Occidental rose 25 cents to C\$40.75 and Gulf Canada put on 30 cents to C\$13.05. Northern Telecom advanced C\$3.00 to C\$151.75 on the NetSpeed link-up. News of a Boeing contract sent Magellan Aerospace C\$1.40 higher to C\$10.40.

Banks showed signs of stress after their recent strong run. "It looks as some profits are being taken," said one broker. Bank of Montreal lost 35 cents to C\$80.80 and Canadian Imperial came off 30 cents to C\$41.00. Toronto-Dominion Bank added 35 cents to C\$51.60.

São Paulo turns lower

Latin American centres swung lower across the board with São Paulo leading the way down in a morning session that appeared to take no heart from Wall Street's strong start.

By midsession, SAO PAULO had lost ground and showing signs of wanting to bring a seven-day winning streak to an end. "There has been no real weight of selling in equities but we are seeing pockets of profit-taking," said one broker. Telebras came off 0.57 per cent to R\$156. The Bovespa

index was down 128 or 1 per cent at 12,660 at midsession. MEXICO CITY also dipped as local money market rates hardened. Telmex lost 15 centavos at 20.45 pesos, but there was upside action in Tamsa, the steel tube maker. Its ADRs rose in New York while locally the shares gained 10 pesos to 233 pesos. At midday, the IPC index was 23,84 down at 5,286.12.

SANTIAGO eased in what dealers called "apathetic turnover". The IPSA index was off 0.43 at 125.17 at midsession.

Economic worries push Nikkei lower

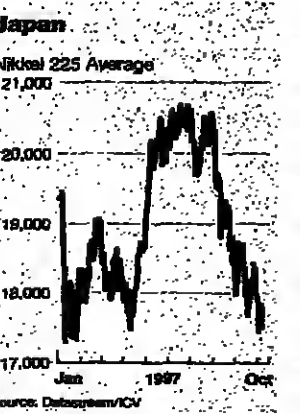
ASIA PACIFIC

Tokyo fell 1.5 per cent in volatile trading as economic worries sparked heavy selling, writes Owen Robinson. The Nikkei 225 average ended 313.59 lower at 17,511.19 after moving between 17,478.72 and 17,889.71.

There was clear selling pressure from the futures market and concern that today's listing of Central Japan Railway, or JR Tokai, would place further strain on the market.

The latest Economic Planning Agency report cast added doubt on prospects for Japan's economy. The volume climbed to an estimated 370m shares from 349m. Declines led advances 696 to 433, with 128 unchanged. The Topix index of all first-section stocks slipped 16.24 to 1,374.82 and the capital-weighted Nikkei 300 was down 3.54 at 272.77.

In London, the ISE/Nikkei advanced 1.20 to 1,617.72. High technology and electrical issues retreated. Sony fell ¥200 to ¥11,800. TDK ¥300 to ¥11,300 and Advantest ¥300 to ¥13,200. Iridium ended ¥120 lower at ¥2,580



after hitting an intra-day high at ¥2,580. Sharp fell ¥40 to ¥1,070 and NEC ¥30 to ¥1,450. In contrast, Tokyo Electron rose ¥100 to ¥8,130 after reaching a record intra-day high of ¥8,270. Carmakers fell. Nissan slid ¥19 to ¥710, Toyota ¥60 to ¥3,640 and Honda ¥100 to ¥4,330. Rail stocks fared badly ahead of the JR Tokai listing. East Japan Railway fell ¥11,000 to ¥551,000 and West Japan Railway ¥5,000 to ¥396,000.

NYT lost ¥20,000 to ¥1,050m and Japan Tobacco ¥14,000 to ¥971,000. In Osaka, the OSE average fell 165.65 to

18,012.61 in volume of 15m shares. MANILA lurched lower for the second day running as money market rates continued to soar in the face of a weakening peso. The composite index ended off 40.61 at 1,920.63 for a two-day decline of 5.5 per cent.

Investors ran for cover as the peso fell steeply on the foreign exchanges and overnight rates jumped to 180 per cent. Metropolitan Bank ended down 3.00 pesos to 239 pesos after touching a low for the session of 217.

TAIPEI was also dragged lower by mounting currency concerns. The composite index came off 17.24 or 2 per cent to 2,213.35 in weak volume. Within an electronics sector down 3 per cent, United Microelectronics rallied T\$1.5 to T\$82.5.

SEOUL tumbled 2.2 per cent, stung by news that Woo Sung Foods had filed for special court protection late on Monday after missing payments on Won17.3bn worth of promissory notes. Analysts said that the fall deepened in the afternoon after pressure by foreign selling of blue chips over fears of a crash in financial

markets and the evaporation of hopes that the government would soon announce long-awaited steps to reinvigorate the equity market. The composite index closed down 14.18 at 630.03. The exchange authorities said trading in shares of Woo Sung, which were suspended, would resume tomorrow under supervision.

Most Woo Sung affiliate companies, which continued to be traded, slumped to their lower daily limits - as did the shares of other companies rumoured to be facing similar cashflow problems.

KUALA LUMPUR staged a strong afternoon rally, helped by another good day for the ringgit and an upbeat speech from Anwar Ibrahim, finance minister, on economic prospects. Gains were spread across the board with brokers detecting renewed signs of foreign buying. The composite index rose 9.3 to 803.45.

Helped by remarks from Mr Ibrahim about a rally in the currency, the financial sector led the advance, with RHB Capital up 24 cents to M\$3.92 and Raschid Hussain 10 cents to M\$7.45.

EUROPE

Italy's budget crisis dominated trading in MILAN as investors fretted that a dispute between Romano Prodi, prime minister, and his neo-Communist allies over next year's fiscal proposals could cause the 18-month-old coalition to fall.

The market spent most of the day in negative territory, dropping 350 at one stage, before a late rally which left the Mibtel real-time index down 27 at 15,431.

"Investors have finally woken up to the fact that the government's resignation could jeopardise Italy's plans to be in the first wave of countries joining European monetary union," said Francesco Giordano, an economist at Credit Suisse First Boston.

He warned that political instability could lead Italy's EU partners to rule out entry on the grounds the country would be unlikely to sustain the economic conver-

gence criteria in the long term. Milan's year-long rally, has been built on hopes of early entry to Euro.

After the market closed, neo-Communists made it clear that they would not be voting for the budget proposals without unspecified changes, opening the way for further market instability today.

PARIS continued to slip in dull volume. Oil lenders tracked the weaker spot oil price, and defence and electronics group Lagardere ran into profit-taking after Monday's 3.6 per cent rally. The CAC 40 index came off 13.56 at 3,064.42.

Total fell FF13.00 to FF167.90 and Elf Aquitaine FF10.00 to FF179.00. Lagardere lost FF4.60 at FF159.4. Air Liquide shed FF10.00 to FF11,008, not helped by a downgrade by Deutsche Morgan Grenfell from "neutral" to "underweight" following a company visit. Worms remained suspended.

Verreinsbank slipped DM3.45 to DM109.95 after it priced the shares in its 1-for-14 rights issue at DM85. Hypo Bank, which will merge with Verreinsbank next year, gave up DM1.25 to DM54.63.

BASF picked up 50 pf at DM68.45 after it said its agrochemicals division posted nine-month sales of DM2.7bn, up 40 per cent. Bayer added DM1.35 to DM74.05 but Hoechst slipped 27 pf to DM79.85.

Continental fell 35 pf to DM47.95, pulled off a high of DM49 by profit-taking after Lehman Brothers increased its 1997 year-end price target to DM54 from DM50.

ZURICH lost ground as the

FTSE Actuaries Share Indices

October 7	October 6	Day's %	Change points	Yield %	Adj. Div.	Total return %
FTSE 100	1004.51	-0.12	-1.17	2.22	0.00	1008.58
FTSE 250	2336.12	-0.28	-6.46			
FTSE 350	1002.27	+0.28	+2.56	3.08	0.00	1011.51
FTSE 400	1005.52	+0.33	+3.32	1.72	0.00	1008.59
FTSE 450	1004.80	-0.38	-3.83	1.50	0.00	1007.63
FTSE 500	1006.30	-0.07	+0.73	2.44	0.00	1010.52
FTSE 550	1002.27	+0.28	+2.56	3.08	0.00	1011.51
FTSE 600	1005.52	+0.33	+3.32	1.72	0.00	1008.59
FTSE 650	1004.80	-0.38	-3.83	1.50	0.00	1007.63
FTSE 700	1006.30	-0.07	+0.73	2.44	0.00	1010.52
FTSE 750	1002.27	+0.28	+2.56	3.08	0.00	1011.51
FTSE 800	1005.52	+0.33	+3.32	1.72	0.00	1008.59
FTSE 850	1004.80	-0.38	-3.83	1.50	0.00	1007.63
FTSE 900	1006.30	-0.07	+0.73	2.44	0.00	1010.52
FTSE 950	1002.27	+0.28	+2.56	3.08	0.00	1011.51
FTSE 1000	1005.52	+0.33	+3.32	1.72	0.00	1008.59
FTSE 1050	1004.80	-0.38	-3.83	1.50	0.00	1007.63
FTSE 1100	1006.30	-0.07	+0.73	2.44	0.00	1010.52
FTSE 1150	1002.27	+0.28	+2.56	3.08	0.00	1011.51
FTSE 1200	1005.52	+0.33	+3.32	1.72	0.00	1008.59
FTSE 1250	1004.80	-0.38	-3.83	1.50	0.00	1007.63
FTSE 1300	1006.30	-0.07	+0.73	2.44	0.00	1010.52
FTSE 1350	1002.27	+0.28	+2.56	3.08	0.00	1011.51
FTSE 1400	1005.52	+0.33	+3.32	1.72	0.00	1008.59
FTSE 1450	1004.80	-0.38	-3.83	1.50	0.00	1007.63
FTSE 1500	1006.30	-0.07	+0.73	2.44	0.00	1010.52
FTSE 1550	1002.27	+0.28	+2.56	3.08	0.00	1011.51
FTSE 1600	1005.52	+0.33	+3.32	1.72	0.00	1008.59
FTSE 1650	1004.80	-0.38	-3.83	1.50	0.00	1007.63
FTSE 1700	1006.30	-0.07	+0.73	2.44	0.00	1010.52
FTSE 1750	1002.27	+0.28	+2.56	3.08	0.00	1011.51
FTSE 1800	1005.52	+0.33	+3.32	1.72	0.00	1008.59
FTSE 1850	1004.80	-0.38	-3.83	1.50	0.00	1007.63
FTSE 1900	1006.30	-0.07	+0.73	2.44	0.00	1010.52
FTSE 1950	1002.27	+0.28	+2.56	3.08	0.00	1011.51
FTSE 2000	1005.52	+0.33	+3.32	1.72	0.00	1008.59
FTSE 2050	1004.80	-0.38	-3.83	1.50	0.00	1007.63
FTSE 2100	1006.30	-0.07	+0.73	2.44	0.00	1010.52
FTSE 2150	1002.27	+0.28	+2.56	3.08	0.00	1011.51
FTSE 2200	1005.52	+0.33	+3.32	1.72	0.00	1008.59
FTSE 2250	1004.80	-0.38	-3.83	1.50	0.00	1007.63
FTSE 2300	1006.30	-0.07	+0.73	2.44	0.00	1010.52
FTSE 2350	1002.27	+0.28	+2.56	3.08	0.00	1011.51
FTSE 2400	1005.52	+0.33	+3.32	1.72	0.00	1008.59
FTSE 2450	1004.80	-0.38	-3.83	1.50	0.00	1007.63
FTSE 2500	1006.30	-0.07	+0.73	2.44	0.00	1010.52
FTSE 2550	1002.27	+0.28	+2.56	3.08	0.00	1011.51
FTSE 2600	1005.52	+0.33	+3.32	1.72	0.00	1008.59
FTSE 2650	1004.80	-0.38	-3.83	1.50	0.00	1007.63
FTSE 2700	1006.30	-0.07	+0.73	2.44	0.00	1010.52
FTSE 2750	1002.27	+0.28	+2.56	3.08	0.00	1011.51
FTSE 2800	1005.52	+0.33	+3.32	1.72	0.00	1008.59
FTSE 2850	1004.80	-0.38	-3.83	1.50	0.00	1007.63
FTSE 2900	1006.30	-0.07	+0.73	2.44	0.00	1010.52
FTSE 2950	1002.27	+0.28	+2.56	3.08	0.00	1011.51
FTSE 3000	1005.52	+0.33	+3.32	1.72	0.00	1008.59

Source: Datastream/ICV

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Kansai

The ancient capital and its surrounds are responsible for karaoke, instant noodles and much more, reports Michiyo Nakamoto

A tradition of innovation

Last month a massive building of concrete and glass became the new gateway to Kyoto, the ancient capital of Japan. The Kyoto station building, constructed amid some controversy, is a grey, concrete monolith that stands in stark contrast to the picturesque temples and shrines that have made Kyoto famous throughout the world.

The combination of old and new, exemplified by Kyoto's choice of design for its new terminal, may be jarring to those of a more conservative bent than the judges who chose the winning design. But it is very much a feature of modern-day Kyoto and the Kansai region to which it belongs.

Kansai, perhaps more than any other region in Japan, is a land of contrasts. This birthplace of the world's oldest novel, the Tale of Genji, traditional Japanese Noh theatre and the Japanese kana alphabet, Kansai is also home to weird and wonderful modern innovations, from karaoke to instant noodles and mosquito coils.

While its legacy as the cultural home of the nation has put the region firmly on the international map, it is the innovative, enterprising spirit of the people that is being called upon to ensure a vibrant future for the nine prefectures and three ordinance designated cities that count themselves as a part of Kansai.

In spite of being a leading industrial centre, that gave

birth to global names such as Matsushita, Nintendo and the Sumitomo group, Kansai has struggled in recent years to keep its economic development from slipping below the national average.

Natural disasters, such as the Hanshin-Awaji earthquake that devastated much of Kobe in 1995 and the outbreak of E.coli bacteria which depressed consumption and public sentiment last year, have played their part.

Yet there is no doubt that historical circumstances have left Kansai more dependent than it would like to be on industries that are either declining in economic importance or increasingly shifting their attention outside the country.

As much as 34.7 per cent of shipments from the Kansai region comprised basic materials in 1995, while 36.6 per cent involved processing and assembling, particularly of electrical and general machinery, according to government statistics.

Kansai was the source of 26.2 per cent of textiles, 23.7 per cent of iron and steel and 23.4 per cent of metal products shipped in Japan in that year.

These industries have faced increasingly fierce competition from neighbouring countries in Asia, which has forced many Kansai-based companies to shift a good proportion of their manufacturing activities to lower-cost sites overseas.

The number of factories set up in the Kansai region has

been no a downtrend since the 1980s, falling to 174 last year, according to the Kansai Economic Federation.

Although in the 1970s, Kansai had the second largest share of shipments of manufactured goods, after the Kanto region in eastern Japan, the Kansai Economic Federation notes that it lost that place in 1982 to the Chubu region in central Japan where Toyota, the world's second largest car maker, is based.

Perhaps of greater concern is that the Kansai region has not been as quick to respond to the structural changes affecting the Japanese economy as the region centred around Tokyo in eastern Japan.

Whereas the Tokyo metropolitan area boasted a 63.5 per cent share of overall sales of information service industries in 1994, Kansai's share was just 13 per cent. The Tokyo metropolitan area's gross regional product in 1994 made up 27.9 per cent of the country's GDP, compared with 16.5 per cent for Kansai.

Such statistics, meticulously compiled by the Kansai think tanks, testify to the region's obsession with its place in Japan's economic league table.

It is a pre-occupation that has helped to pull together the resources of the regional business communities in an effort to stimulate the Kansai economy and better prepare it for the future.

In its determination to avoid playing second fiddle



The regional project which has galvanised the Kansai community is the campaign to bring the 2008 Olympics to Osaka

to greater Tokyo, Kansai is concentrating its resources on developing its own strengths and becoming more independent of the national capital.

Against considerable odds, and in spite of significant criticism, Kansai International Airport opened its doors in the autumn of 1994 as an important gateway linking the region directly to the rest of the world.

The Akashi Kaikyo Bridge, a 3,910-metre long bridge, is being built across Osaka Bay to link the port city of Kobe with Awaji Island. Kansai Science City is a 15,000 hectare mega project spanning Kyoto, Osaka and Nara prefectures.

By 2001, Osaka expects to be the proud home of the first overseas theme park to be developed by Universal Studios, of Hollywood fame. The Kansai business community plans to build a second Diet library in the region.

But, the regional project which has galvanised the community is the campaign to bring the 2008 Olympic

games to Osaka. Yasuo Shingu, chairman of the Kansai Economic Federation, looks to the Olympics campaign as a perfect opportunity to boost spirits and build solidarity in the region.

"In order to build a happy and energetic Kansai, it helps to have some goals, and the Olympics provides just such a goal," says Mr Shingu.

The hope is that the infrastructure built through such regional co-operation can become the foundation for a more vibrant economy. But the stronger alliance among local governments fostered through this co-operation can also provide greater leverage in the Kansai region's battle against the Tokyo area, the seat of the central government.

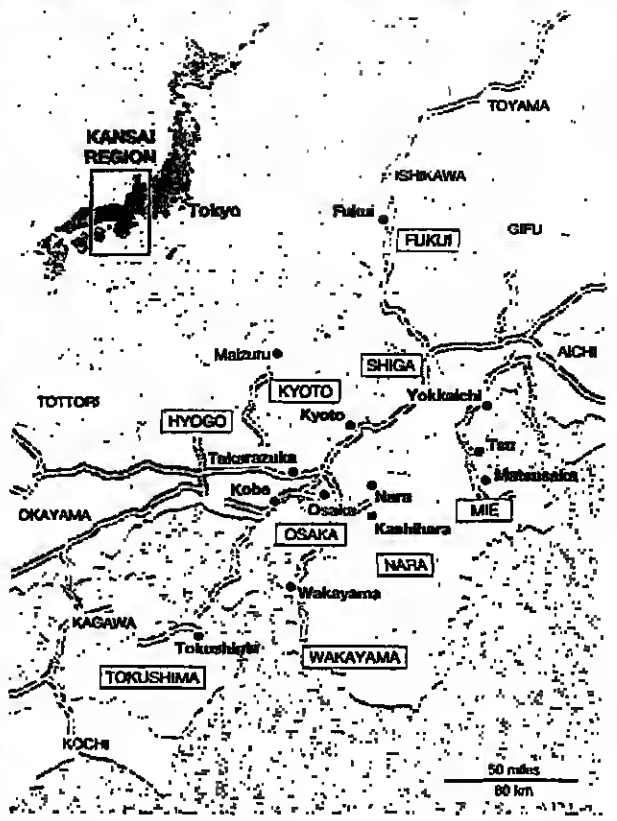
"There is strong resentment in Kansai of the strong authority commanded by Tokyo, its perennial rival. Just as deregulation is needed to raise corporate efficiencies and allow innovative companies to emerge,

the central government needs to relax its grip over matters that are more properly dealt with on a regional level," Mr Shingu says.

To that end, regional governments should be given greater control over public funds, and the ratio of national taxes to regional taxes should be 1 to 2, rather than 2 to 1 as they are now, he says. With the exception of emergency funds to deal with disasters, subsidies from the national government to the regions, which is a major cause of unwanted meddling in regional affairs, should be abolished.

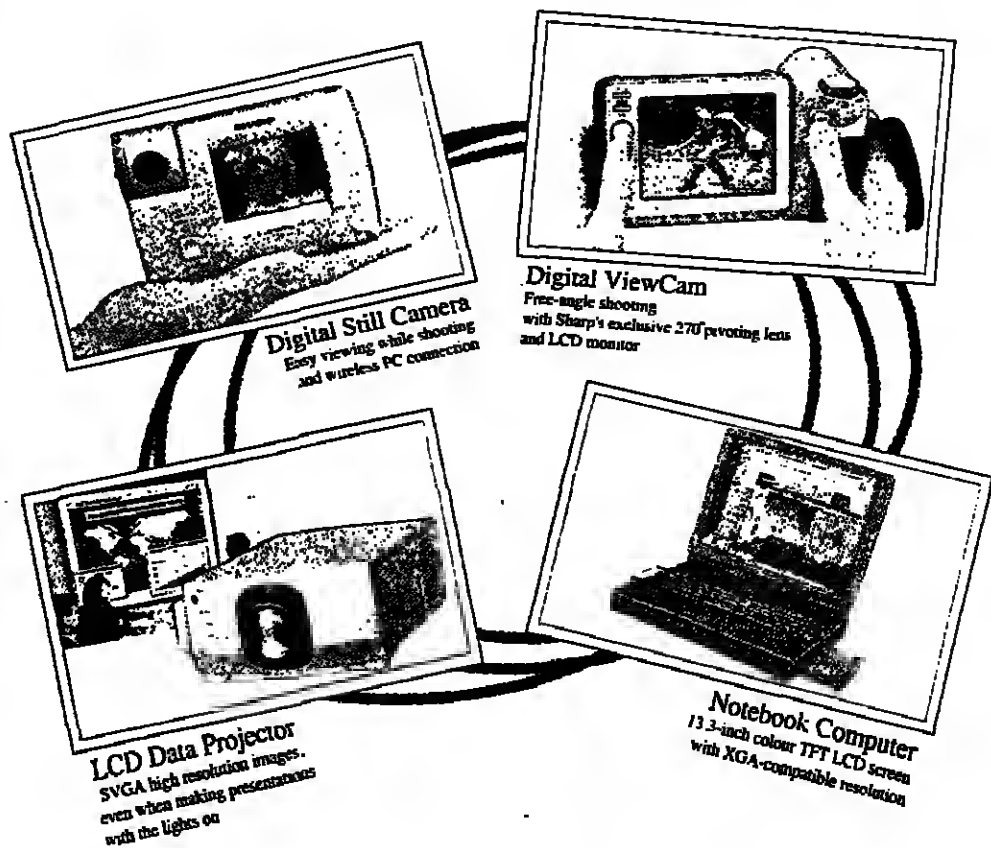
"We pay a lot of taxes to the national government and don't get half of it back. Whenever we want to do anything we have to go to Tokyo and run around asking for subsidies, even though we ourselves are providing a lot of those national funds," Mr Shingu moans.

The Kansai region is not calling for independence just yet. But Mr Shingu notes



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2 KANSAI

THE ECONOMY • by Michiyo Nakamoto

Fresh approach is needed

Region needs to move away more rapidly from reliance on old industries

The Kansai region, home to many of the manufacturing industries that propelled Japan's growth in the past, offers a microcosm of the structural problems facing Japan at the close of the 20th century.

Amid increasing global competition and mature domestic markets, Japan faces an urgent need to nurture new industries to support economic growth in the years ahead. But the Kansai region is particularly hard-pressed to do so as a result of its greater reliance on the industries that have shouldered much of the country's economic growth in the past.

Although Kansai's gross regional product of \$80bn in fiscal 1994 placed it seventh in the world — just behind Italy and ahead of Canada — according to the Kansai Economic Federation, the region's business leaders have reason to be concerned about their economic future.

Nearly 37 per cent of total shipments, by value, were in the processing and assembly industries, particularly electrical and general machinery, while another 35 per cent came from the basic materials industries such as chemicals, metal products and iron and steel, according

Projects in Kansai

Transportation network developments

- 1 Shin-Kansai Airport
- 2 Hanima Airport
- 3 Asahi-Kyoto Bridge
- 4 The Kitan Route
- 5 Nankai Shinkansen Airport

Resort area development

- 11 Tango Resort Project
- 12 Tango Resort Neckline Project
- 13 Wakayama Manna City

Urban development

- 1 Hanima Science Garden City
- 2 Ayabe Industrial Park

Projects in Kansai

Transportation network developments

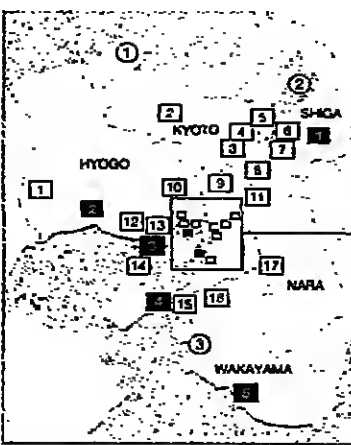
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- Urban development projects
- Port Island (Phase 2)
 - New City Center in eastern Kobe
 - WHO Center in Health Development
 - Rokko Island
 - Universal Studios Japan
 - UNEP International Environment Technology Center Osaka
 - Osaka International Convention Center
 - Techport Osaka Asahi Pacific Trade Center
 - Rinku Town
 - Transportation network developments
 - Kobe Airport
 - Kansai International Airport (Phase 2)

to a study by the Kansai Economic Federation.

"Kansai has traditionally been dependent on materials industries which have had to compete with those in Asian countries and are now shifting overseas," says Yasuo Shingu, the federation's chairman. "These industries need to develop new technologies [in order to compete], and at the same time we need to nurture new venture industries in the region."

While many leading companies in the Kansai area, from Matsushita (consumer electronics) to Kyocera (ceramics), have been quick to make the transition to higher value-added products, on the whole Kansai has not adjusted as rapidly to the changing economic environment as it needs to.

For example, in the information service industry, which is becoming an important pillar of economic growth, the Kansai area has lagged the Tokyo region, which includes neighbouring Chiba, Saitama and Kanagawa prefectures.

Compared with the Tokyo region, which was the source of 63.5 per cent of annual sales in the information services in 1994, Kansai contributed only 13 per cent, the Kansai Economic Federation says.

The region also lagged the Tokyo metropolitan area in setting up new businesses.

The Kansai region's failure to make the necessary structural changes to its economy has led to a gradual decline in its contribution to the overall Japanese economy, from a peak of 19.5 per cent

in 1970 when Osaka hosted the World Expo, to 17 per cent in 1995, according to the Sanwa Research Institute Corporation (Sric), a private "think-tank".

What is more, there has been a gradual decline in Kansai region's population over the past 20 years. That trend has been accelerated by the Hanshin-Awaji earthquake which devastated the region, particularly the port city of Kobe, in 1995.

Unless the region can quicken the transition to an economy based on more high value-added manufacturing activities and new, particularly service, industries, the near-term outlook remains rather bleak.

Recent statistics show that the growth of the regional economy has fallen short of overall growth in Japan as a

whole and could decelerate in the coming years as post-earthquake reconstruction declines.

While the Kansai region's real GDP growth in fiscal 1995 and 1996 is forecast to exceed that of Japan as a whole, much will have stemmed from reconstruction rather than normal economic activity, according to Sric. Without such demand, the region's economic growth in those two years would be below that of the rest of Japan, the think-tank concludes.

Sric estimates that reconstruction activity after the earthquake pushed real GDP growth up by 1.9 points in 1995 to 3.1 per cent and 0.4 points in 1996 to 2.9 per cent.

However, given that reconstruction demand is bound to decline and that huge pro-

spending, housing investment and public works projects, which are likely to support GDP growth of 1.5 per cent in fiscal 1997.

Meanwhile, a flurry of public projects in the past several years has given substantial support to economic activity in the region. There are nearly 900 projects either in the planning stage or under construction, according to the Centre for Industrial Renovation of Kansai.

Including projects such as the Kansai international airport, which opened in 1994, the Osaka Science City and the Osaka Bay Area Development Project, the total value of the schemes for which figures are available amounts to \$337bn.

However, given that reconstruction demand is bound to decline and that huge pro-

jects such as the international airport will wind down, the Kansai economy will need to rely to a greater extent on private economic activity for its longer-term health.

The region's leaders are hoping that initiatives such as construction of the Universal Studios amusement park, scheduled to open in 2001, will encourage the development of the region's film and multimedia industry.

The growing role of the Kansai region as a Japanese base for Asian economic activity is also a promising trend, notes Shigeru Matsushita, senior economist at the Sanwa Research Institute and Consulting Corporation.

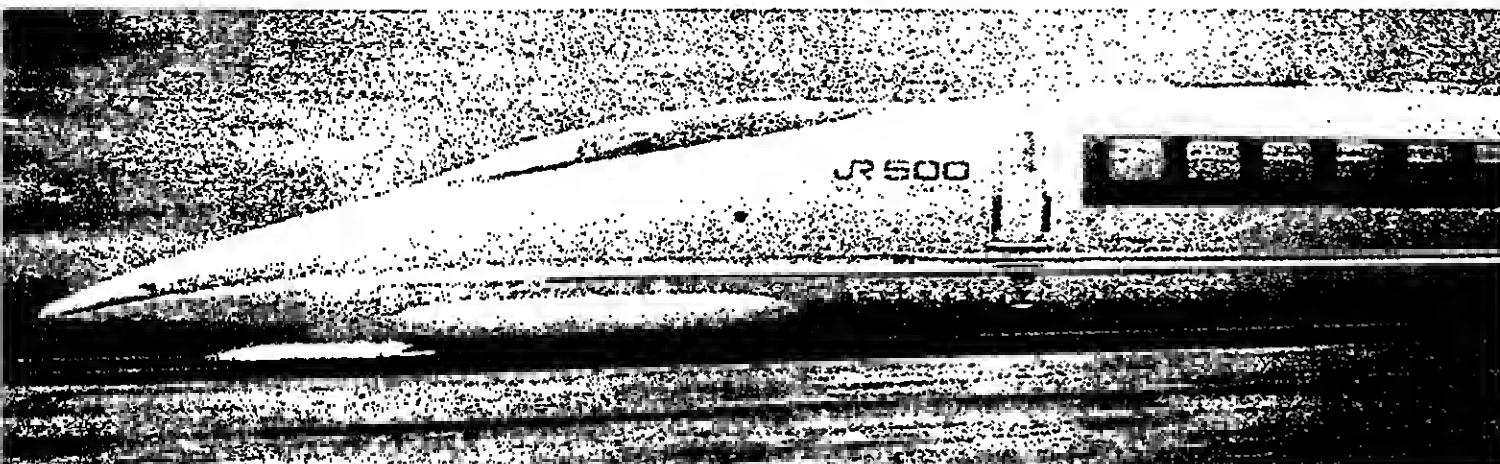
"The Asia-Pacific region is the fastest-growing region in the world, and to have a

direct link to that region through the Kansai international airport is a major advantage," Mr Matsushita says.

The Osaka stock exchange, for example, is trying to distance itself from the Tokyo stock exchange by attracting Asian company listings, Mr Matsushita notes.

There is spreading optimism that Kansai's star will shine brighter with the growing development of Asia as an economic powerhouse.

As Mr Shingu at the Kansai Economic Federation stresses: "Kansai should be attractive for the people of Asia to do business with since it is economically as big as Canada, there are many facilities, and most Japanese recipients of the Nobel prize are from the Kansai region."



Kansai needs to move rapidly to nurture industries. Rail links have been enhanced with the JR Western's Shinkansen (500 series)

Photo: Japan National Tourist Organisation

THE ENVIRONMENT • by Michiyo Nakamoto

The destruction of beauty

Lake Biwa is a striking example of humanity's neglect of nature

The Kansai region has found itself at the forefront of efforts to preserve the natural landscape as protection of the environment has become one of the country's growing priorities.

Lake Biwa, Japan's largest freshwater lake located in Shiga prefecture, is one of the country's most famous victims of human damage to the natural environment.

The lake, which dominates Shiga, a prefecture that is sandwiched between the scenic Ise Bay to the south and Wakasa Bay to the north, is one of the oldest lakes in the world, along with the Caspian Sea in central Asia, the Baikal in Russia and Tanganyika in east Africa.

Over the years, however, human activity has inflicted damage on the lake, which years of conservation efforts have failed to completely repair.

Shiga prefecture's development from a primarily agriculture-based economy to one of the most industrialised areas of Japan, the growth in the surrounding population from 650,000 in 1955 to more than 1.5m today, and a marked change in the Japanese lifestyle has led Lake Biwa to be plagued by freshwater red tide, water bloom, an increase in unwanted weeds and a decline in the indigenous fish and shellfish populations. Fishing has gone into serious decline, and only one of 20 swimming areas remains.

The increase in disposable products, the spread of mass production and mass consumption and urbanisation have all contributed to the

pollution of Lake Biwa, points out Kiyoshi Imai, secretary-general of the International Lake Environment Committee, an international non-governmental organisation established in 1986 to promote environmentally sound management of lakes.

The natural life cycle of the lake has been upset by human activity, he notes. For example, reeds that have acted as cleansing agents in the lake have grown taller than normal as a result of the high level of nutrients put into the lake. The lake's waves have cut the overgrown reeds, leaving the bottom part of the plants to rot in the water, says Mr Imai.

Shiga prefecture introduced legislation in 1995 to cut back the amount of pollution stemming from nearby homes. Although regulations restricting pollution by industry are commonplace, the introduction of legislation targeting the

general public was "revolutionary", Mr Imai says. It took two years to put this legislation together and it has been called "the great experiment of the century", he notes.

The legislation called for restrictions on fertilizer use by local farmers and the protection of the reeds which support the lake's natural life. Households are encouraged to use biodegradable soap rather than petrochemical-based washing detergents.

The steps taken so far have helped stem the deterioration of the lake's environment, but it is difficult to ascertain whether they are enough to undo existing damage. Two five-year plans launched by the prefectural government and extending from 1989 to 1995 both failed to achieve their targets for improvement in water quality. A third plan to 2000 is currently being carried out.

Shiga's measures to protect Lake Biwa will provide valuable experience in long-term efforts to balance economic development with environmental conservation.

On the other hand, the experience of Fukui prefecture, to the north-west, is a lesson in emergency measures to contain a pollution disaster that can affect the economic livelihood of a region in a matter of days.

Although Fukui prefecture is more commonly associated with the Hokuriku region that runs along the Sea of Japan, it is a region that the Kansai business community hopes to bring into an enlarged Kansai economic region.

Last year, when a Russian tanker spilled its cargo into the Sea of Japan, the small town of Mikuni became the site of one of the worst oil spills in Japanese history. Oil was washed onto the scenic beach, devastating the seaweed catch that winter and dealing a severe blow to the local tourism industry.

It was a disaster Japan, let alone the small town of Mikuni, was ill-equipped to deal with. "We had drawn up emergency procedures on how to deal with earthquakes but nobody knew how to deal with an oil spill," recalls Masahiro Honda at Mikuni town hall.

To make matters worse, the Sea of Japan along the Fukui coast is very rough during the winter months. Waves up to eight metres high made the use of an oil fence impractical and for several days prevented work aimed at containing the spillage.

Eventually, more than 40,000 volunteers from all over the country descended on Mikuni to clear up the mess, some using primitive tools. The local community had decided against the use of chemicals for fear of the long-term damage it could do to the fishing and seaweed industries.

The national government has many lessons to learn from the oil spill off the coast of Fukui. As Mr Honda points out: "A lot of tankers come to Japan, which is an oil-importing country. This is an accident that could happen anywhere in Japan."

HIGASHIOSAKA • by Charles Smith

A struggle to keep the heart and soul

Thousands of small businesses have given this industrial centre a proud record

Osaka has long been known for the massive concentration of heavy industrial complexes, ranging from steel, through shipbuilding to petrochemicals which line the Osaka Bay waterfront. But the bay area is far from being the only, or even the most typical example, of Kansai manufacturing prowess.

Tucked between the city of Osaka proper and Mount Ikoma, a forested ridge which divides Osaka prefecture from the ancient capital of Nara, is Higashiosaka (East Osaka), one of Japan's best-known centres of small-scale manufacturing.

Like half a dozen other mini-industrial communities dotted around Japan, Higashiosaka is struggling to adjust to the process of *kudoka* or "hollowing-out" of manufacturing industry sparked by appreciation of the yen. The city now boasts nearly 9,000 small and medium-sized factories, making Higashiosaka one of the most intensively industrialised urban communities in Japan.

Manufacturing in the area dates back to the late Edo period, when workshops on the foothills of Mount Ikoma used hydro-electric power to produce decorative steel combs and other fashion accessories for the Osaka market.

Before the second world war, Higashiosaka had gained prominence as the nation's largest source of bolts and nuts for use in marine engineering. The city's other main claim to fame is that it plays host to the finals of the annual national high school rugby league, an occasion which has sparked a minor industry in the form of commemorative "rugby goods" that fans can take home.

While manufacturing is the heart and soul of Higashiosaka, the city is unlikely to strike a casual visitor as a typical industrial area. Most "factories" are built next to shops or houses, and 44 per cent employ no more than three workers.

Family companies in which the workforce consists of the company president and his wife in many cases date back to the 1960s, when a serious shortage of skilled workers in Japan made it easy for such workers to start their own businesses.

the Tokyo or the Osaka stock exchanges.

"Economy of scale is clearly not the outstanding virtue of a community like Higashiosaka but flexibility is," says Toshinori Shiozawa, an expert on Kansai regional industries at Osaka City University.

The strength of mini industrial communities like Higashiosaka, or the similar concentration of small companies in Tokyo's Ota ward, is that information flows freely and ideas can be turned into products far more quickly than in a conventional industrial setting.

That does not necessarily make for strength in high-tech industries such as industrial electronics, but it means that Higashiosaka is an excellent location for designing and developing niche products that may have been overlooked or ignored by larger companies.

Toshihiko Naruse, director of the Higashiosaka Chamber of Commerce and Industry, offers visitors a list of more than 100 local companies that claim the top domestic market share in one or more specialty products.

The "top share" theme was not so popular when I joined the chamber 30 years ago as a young staffer, says Mr Naruse. "In those days, Higashiosaka stressed volume rather than value-added, and many more companies worked as subcontractors to final assembly industries like motors or consumer electronics."

An example of the trend towards niche markets is Takenaka Setaikusho, a medium-sized company that specialises in rust-proof coated bolts and nuts for use in marine engineering.

Founded in 1935, Takenaka originally supplied steel bolts to the Japanese navy. After the second world war the company became a subcontractor to Hitachi Zosen, a leading Osaka shipbuilder, but in the late 1960s improvements in welding technology forced another change of direction. In 1972 Takenaka became the first — and is still the only — Japanese company licensed to produce bolts for use in nuclear power stations.

The next big step came in the mid-1980s after a visit to the Houston offshore exhibition revealed a gap in the

market for rust-resistant bolts to be used on oil rigs and other marine structures.

"It took us five years to develop a coating which could withstand the friction in the thread of a marine nut," says the company's president, Hirotsuka Takenaka, "and another five to get international oil majors to specify our bolts" (Japanese heavy machinery makers had initially rejected Takenaka's sales approach).

Help from a professor at Kyoto University was crucial because his links with former students at large chemical companies enabled Takenaka to place orders for experimental chemicals that normally would have been rejected as too small.

Takenaka's niche position in the market for rust-proof marine bolts has not restored sales to the level they reached before yen-revaluation in the mid-1980s when the company was busy providing conventional bolts for oil refineries. Annual sales in 1996 reached ¥3.4bn, compared with a 1983 peak of ¥4bn, but profits at ¥450m were double the 1993 level. Output volume provides another revealing comparison. Takenaka currently ships about 200 tons of products annually, compared with a peak of 2,000 tons, but unit prices for its bolts have risen almost tenfold.

Not all Higashiosaka companies have fared as well as Takenaka. In the past few years many companies making standard products from moulded plastic have been driven out of business by low-cost competitors outside Japan, say officials at city hall. There will be more closures in the next three to five years — posing a problem for urban planners who have to find ways of filling gaps in the downtown area left by shuttered mini-factories and workshops.

But Higashiosaka itself is not dying. With a population that appears to have stabilised at around 820,000, and dynamic leadership from a handful of leading businessmen, the city seems well able to adjust to changes in markets and exchange rates. The next stage may be to exploit markets in new affluent regions of China and south-east Asia for some of the specialty goods that have fuelled the development of Higashiosaka's industry.

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KYOTO • by Charles Smith

Reinventing a rich heritage

Ambitious urban projects are planned to revive the fortunes of an ancient city

One of the big challenges facing the Kansai region is how to rebuild and develop cities which already boast the richest cultural and architectural heritage in Japan.

Kyoto, founded in 794 at the start of the Heian era, seems to present acute problems for urban planners. Home to more than 1,000 Buddhist temples and visited by more than 40m tourists annually, Kyoto is nevertheless in relative decline. The population is shrinking and unemployment is well above the national average, in part because the local textile industry has been experiencing hard times.

Faced with the prospect that Kyoto may become increasingly sidelined in the race to attract investment and jobs, the city government sketched out an ambitious development plan in 1993 to build a secondary urban centre in industrialised south Kyoto leaving the older northern district much as it is today. Apart from building the first high-rise blocks in what has up to now been a low-rise city, the plan includes construction of a loop subway system that would allow people to commute from the city's southern suburbs and the old centre.

A senior official at the city's policy planning department says the plan could help to arrest a decline of up to 280,000 people in the city's population - from 1.66m to 1.38m which is likely over the next 25 years.

Officials also claim that a handful of big companies which have their headquarters in Kyoto - including Kyocera, the world's leading maker of integrated circuit ceramic packages and Nintendo the video game giant - are in favour of the project. Analysts say Kyoto's future depends heavily on attracting companies in knowledge-intensive industries to supplement declining traditional industries and the stagnant tourism industry.

However, the master plan for southern Kyoto is unlikely to be economically feasible while the property market remains severely depressed. Aside from such key considerations there are political obstacles in the form of a bitter dispute between the conservationists and the local chamber of commerce and industry over plot ratios and building heights.

In two important cases however, the city's powerful conservation lobby which is headed by the Kyoto Buddhist Association *Kyoto Bukkyokai* already seems to



Kyoto: home to more than 1,000 Buddhist temples

have been worsted by would-be developers.

In 1993, the city government "normalised" previously restrictive local planning regulations so as to allow the building of a 60 metre-high hotel in northern Kyoto - twice the previously approved height limit. (The Kyoto Bukkyokai challenged the decision in an unsuccessful civil case against the developer).

Soon afterwards Kyoto gave its blessing to a ¥300bn (\$2.5bn) project for the redevelopment of Kyoto Station. The building, generally considered the most ambitious project of its kind in post-war Japan, has a frontage of 480 metres and a height of 60 metres - making this second prominent exception to the city government's rule that no structure in central Kyoto should exceed 31 metres.

Height, however, is not the only point on which the conservationist lobby takes issue with city hall. Kojo Nagasawa, manager of the Kyoto Bukkyokai, points out that a large part of the floor space in the new station will be taken up by a hotel operated by JR West, the regional component of the recently privatised national railway system, the project's main promoter.

Space has also been allocated to a department store to be operated by Isetan, a Tokyo-based department store company with JR West as a principal shareholder. The city government claims that the station is being redeveloped to benefit Kyoto city and Kyoto residents, says Mr Nagasawa. "But the facts seem to indicate that the real beneficiaries are two companies from outside Kyoto."

The Bukkyokai's claim that the station building is an outsider's project is strongly rejected by city hall planners who say the building will help to revitalise Kyoto's economy. "We needed a gateway to help project Tokyo to the outside world," says Shigekazu

Hoshikawa, director of the policy planning division. That certainly wasn't provided by the old Kyoto station building, a draught concrete building erected in 1950 after an earlier wooden structure had been destroyed by fire.

As far as the hotel and department store are concerned, Mr Hoshikawa notes that the station will give Kyoto a new commercial centre which hopefully will attract patrons from Nara and Otsu (the Shiga prefectural capital), respectively 30 minutes and 12 minutes away by train.

Kyoto's old commercial centre, the Shijo Kawaramachi shopping street a couple of kilometres to the north of the station is thought to be a provincial town to meet the needs of a modern city of nearly 1.6m people.

Apart from the hotel and the Isetan store, the station building boasts a second department store aimed at young customers, theatres, a museum and restaurants. An air terminal one floor below the main station lobby offers check-in facilities for tourists boarding aircraft at Kansai International Airport, 75 minutes away.

Artistically, the new station may not match the spirit of old Kyoto but the boldly contrasted series of glass walls and vaulted steel structures making up the 480m long facade is nothing if not striking. The station design, by Hiroshi Hara a professor at Tokyo University's Institute of Industrial Science, was picked from a field of seven, including entries by French, German and British designers. Hara's building, says city hall, was the lowest of the seven entries, some of which included structures as high as 120m.

The Kyoto station building, the Kyoto Granvia hotel and the Isetan department store have just opened. At the least the project should reduce unemployment from 3,000-4,000 jobs, many more than the old station.

PROFILE • Sharp

Life at the cutting edge

An ethos of innovation keeps the electronics giant ahead of the competition

Most people do not call to mind the push pencil when they think of Sharp, the electronics company based in Osaka. Although Sharp originated the push pencil in Japan, commonly called a Sharp pencil, these days the company is more closely associated with liquid crystal displays, the Zaurus personal digital assistant and video cameras.

In recent years, Sharp has become the epitome of the innovative company, one that can build on basic technologies to bring out new, creative products and beat the competition. Its strong focus on, and inspired use of, liquid crystal displays - the thin panels that make up the screen on notebook PCs and portable televisions - brought the world such useful tools as the camcorder with an LCD panel for a viewfinder and intelligent personal digital assistants that use pens and screens rather than a keyboard.

Since competitors have increasingly eaten into Sharp's LCD dominance, the company has been watched

carefully for the next big product to confound its rivals.

But Sharp executives insist that there is still more to be made of the LCD that boosted its standing in the industry.

"LCDs are still developing," points out Taiso Katsura, executive vice president. "There are different types of LCD that are not yet developed sufficiently to be commercialised," he says.

For example, it is difficult to use standard LCDs in large panels but a new option - Plasma-Addressed Liquid Crystal (PALC) - is particularly well-suited to large flat panels. Sharp is working with Sony and Philips to develop this technology.

While LCDs are widely used for notebook PCs, because of the restriction on size imposed by the technology, they have not been used in many products that require large screens. As a result, with the advance of technology, "there is still tremendous growth potential for flat panels in areas such as PCs and large screen TVs," says Mr Katsura.

Likewise, Sharp believes other products, such as opto-electronic devices, will provide the company with further growth as the technology develops.

Sharp has leading technol-

ogy in the opto-electronics used in digital recording devices - such as digital video discs which provide substantially increased recording times for audio as well as video - as well as MiniDiscs and the magneto-optical discs used for data storage.

Portable equipment is another area where Sharp has been investing considerable resources. The miniaturisation technology that all the Japanese electronics companies have developed is a major asset in developing mobile devices, such as lightweight mobile phones, which are seeing growing demand. Expertise in these areas will help maintain Japan's strength in the information age, in spite of the US dominance in areas such as software and networks, Mr Katsura believes.

However, one area Japanese companies do need to work on is the pulling together of the broader range of resources required to develop the increasingly complex new products that are in demand.

For example, the MiniDisc Camera, which is capable of putting 2000 pictures on a single disc, requires a range of skills, including miniaturisation technology and camera expertise, which could be scattered across the company, Mr Katsura

explains.

Personal digital assistants capable of voice recognition, are another area that Sharp is putting considerable energy into. Voice-based input is far more user friendly than pen-based input, which is dominant in Japan where there is resistance to using the keyboard. Sharp has yet to bring out a product but the company has been working on the project in its R&D facilities and Mr Katsura is confident that a voice-based PDA will be available in less than 10 years. The key is to reduce the price of the technology and to improve voice recognition capabilities, he says.

At the same time, the company is working to build up software expertise, particularly in areas such as semiconductor software, operating software and application software that directly affect the hardware businesses. "The ratio of such areas in our business will increase since it is no longer possible to separate the hardware from the software," Mr Katsura says.

Companies such as Sharp, which need to remain at the forefront of technological development, are increasingly conducting R&D activities in many sites across the world, choosing the best locations for different technologies.

But, when it comes to doing business at home, Sharp finds that it is still necessary to maintain a significant presence in Tokyo, where information national trends is most readily available and where national policy is formulated. As a result, Sharp has based its multimedia business in Tokyo, rather than its home town of Osaka.

The greatest advantage of being in the Kansai, Mr Katsura notes, is that it is close to southeast Asia, one of the most important markets for Japan in the years ahead.

"A crucial issue for Japan's future is how to deal with work with and develop relations with southeast Asia, not just as a manufacturing base but as a market. Kansai provides an advantage in that respect because it is Japan's window to Asia," he says.

The growing importance of Asia to Japanese companies is yet another manifestation of the global nature of competition in leading industries. But, while borders are disappearing across nations, as Sharp's multimedia experience suggests, even in an industry based on cutting edge technologies it is likely to be some time before information at home becomes truly barrier-free.

Michio Nakamoto

PROFILE • Daiel

Looking out for housewives

Japan's premier price-slasher is targeting the red-tape stifling the industry

It is perhaps fitting that one of Japan's most innovative retailers have started out in Osaka, a city that is known for being a merchants' town and the 'kitchen' of Japan.

Daiel, the largest Japanese retail chain with 378 stores nationwide, grew from a single store, "The Housewives' Store," which was established by Isao Nakanchi 40 years ago.

What marks the retailer out is its aggressive strategy of expansion which has covered not only retail stores but hotels, shopping centres and even a baseball team - the Daiel Hawks based in Fukuoka on the southern island of Kyushu.

But this driving force behind Daiel's success has been Mr Nakanchi himself, the formidable founder who, after 40 years, is still actively engaged in the day-to-day running of the group as president and chairman.

Mr Nakanchi's deeply-held convictions about what constitutes good customer service has led the group on a crusade against the norms of the industry, whether it be

pricing policy or a preoccupation with product brands.

"We have always felt that Japanese product prices were much too high and should be halved," Mr Nakanchi says. "Why do Japanese products have to cost twice as much as the same thing in New York?"

Daiel thus embarked on a campaign against Japan's notoriously high prices that made it a pioneer of discounting and of private brand products.

The introduction of private brand products was a way to develop the kind of products Daiel believed its customers wanted while at the same time bring prices down.

Its "savings" brand of orange juice went on Daiel's shelves at ¥198 a time when other brands cost ¥300. Daiel brought out its own washing machine for ¥200 against a ¥400 price tag for other brands.

Daiel's strategy was particularly welcomed by consumers suffering after a sharp decline in asset prices plunged the Japanese economy into a prolonged slowdown.

Mr Nakanchi notes that Daiel is "just trying to reduce prices to their appropriate level". But in order to do so, he has had to do persistent battle with a web of regulations that have kept Japan's retailing industry

insular and inefficient. In the process, the Daiel chairman has become something of a symbol of the fight against the status quo.

Like his Kansai compatriots, who are known to defy authority, Mr Nakanchi has not been afraid to break the mould of the successful businessman, by taking on bureaucrats and their stringent regulations which have kept Japanese prices high.

He has been an outspoken critic of the large scale retail store law, which imposes restrictions on the size of large scale retailers, their locations and opening hours.

Japanese safety regulations add to the list of outdated rules hampering the efficient development of the industry. "Emergency measures introduced ahead of the war are still in place and have become regulations. But the war is over and we must get rid of these," Mr Nakanchi insists.

Mr Nakanchi also raises against Japan's closed markets, a favourite theme among US producers. "Imports are not liberalised, so it is difficult to bring prices down to appropriate levels," Mr Nakanchi complains. "Deregulation is needed for this to happen. The authority of bureaucrats as well as all economic regulations must be relaxed."

Now that deregulation has become a stated government

priority, Mr Nakanchi's contribution to the cause has paled somewhat. Instead, public attention has focused on the problems that Daiel's strategy of expansion has left in its wake.

Although Daiel's low-price strategy met a need among Japanese consumers in the early years of economic stagnation, the market environment has since changed considerably. National brands have met the challenge by reducing their prices as well, robbing Daiel of a major advantage, says Toshiko Binder, industry analyst at HSBC James Capel.

"Daiel's strategy was to expand in order to strengthen its purchasing power but, as others reduced their prices, the negative aspects of its strategy became more pronounced," Ms Binder says.

Its strategy of rapid expansion through acquisitions has left Daiel with a debt burden of ¥1,430bn and very high fixed costs. But since it cannot lay off employees "the question is how it can reduce costs or make more profits," notes Ms Binder.

Discount-store operation Hypermart's losses of ¥8bn last year underlined the difficulties in today's Japan of a strategy based on low prices.

But Mr Nakanchi believes very strongly that, with the ageing of society, retailers

such as Daiel and Hypermart will see greater demand. "People will want to have their daily needs satisfied nearby," he argues.

Mr Nakanchi appears unconcerned about the high level of debt and fixed costs Daiel is saddled with. The company has enough assets to balance its borrowings, he says, and also has plans to raise funds by listing some of its subsidiaries, such as Lawson, which runs 6,000 convenience stores in Japan and the Ala Moana Shopping Center in Hawaii. Rather than cut back borrowings, the company will balance them with new funds and apply to become Japan's first holding company, Mr Nakanchi says.

There are many more things Daiel can do to generate revenue. As the needs of consumers change, new types of businesses must be introduced. In its core business, Daiel plans to increase the ratio of private brands in its general merchandise stores, so that it can reduce prices even further, and is also expanding into the management of shopping centres, banking and gas station operations.

Sitting at the top of a ¥2,500bn empire, Mr Nakanchi shows no signs of slowing down.

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4 KANSAI

INNOVATIONS • by Charles Smith

From the home of karaoke

Private sector enterprise culture cultivates particular inventiveness

When a tired Tokyo salaryman buys a bottle of Oronamin C, the popular pick-me-up drink, at a station kiosk the morning after a riotous evening at a karaoke bar, the chances are that he doesn't know that he is indebted to the innovating spirit of Kansai region for these life-enhancing amenities.

Likewise, the housewife who slips out of the rear entrance of the pachinko (pin-ball) parlour to exchange her in-kind prize for hard cash at a discount store that she promptly sells the prize back to the pachinko parlour may not realise that it was Kansai enterprise that made the transaction possible.

The pachinko-playing lady and the tired businessmen are typical of the millions of Japanese whose lives have been changed by Kansai creativity. In a famous study published by the (Tokyo-based) Nomura Research Institute in the mid-1970s, the five Kansai prefectures were identified as the source of 45 out of a total of 75 businesses originating in Japan during the 1960s.

Whether the region has retained its lead since then is unclear. Kansai's relatively slow economic growth from the mid-1980s onwards might suggest a decline in vitality.

But Yoshiomi Shiozawa, professor of economics at Osaka City University, thinks that grass roots inventiveness in the region is still very much alive.

The Kansai New Business Conference, an organisation of young and would-be entrepreneurs sponsored by the Ministry of International Trade and Industry had 450 members at the end of 1996, while a similar organisation covering the much larger Kanto region

had 500 members.

The main difference between Kanto region surrounding Tokyo when it comes to innovations, says Mr Shiozawa, who admits to being biased in favour of his native region, is that technical innovations in the Kanto region are often the product of collaboration between private companies and the hundreds of publicly-funded research institutes that are located in Tokyo itself or in Tsukuba Science University, 50 km north of the capital.

"By comparison," says Mr Shiozawa, "Kansai's economy is private-sector led". Even the ambitious Kansai Science City *Kansai Bunka Gakujutsu Kenkyukai-shi*, one of the Big Three projects designed to encourage growth in the region consists mainly of institutes sponsored and staffed by private companies.

"The private institutes at the Keikyutoshu don't talk to each other enough, so that the joint efforts that have produced many technology breakthroughs by Tokyo research laboratories aren't seen so often," says Mr Shiozawa.

On the other hand the free-wheeling, practical Kansai lifestyle seems to provide a receptive climate for the rapid adoption of innovations that only catch on later in the conservative Kanto region.

Automatic ticket checking machines, developed by the Kyoto-based Omron Corporation, were in use on the Osaka underground system for years before the Tokyo municipal system got rid of its manual ticket punchers.

Tokyo, today, is a paradise for fast food addicts, but instant noodles and *bon curry* - an instant curry said to have been inspired by a Swedish army recipe - both originated from the Kansai region.

"By comparison with Tokyo, Kansai people are impatient," suggests Shiozawa. "That tends to mean that time saving inventions

take root more easily in this part of Japan".

Looking further back, Hankyu Corporation became the first private railway company in Japan to build a department store over a rail terminal, when its Umeda store was opened in 1929. Hankyu's lead was followed in succeeding decades by all the big Tokyo-based private railway companies. It was also an Osaka company which first published a daily sports newspaper (*Sports News*, a 1949 precursor of several popular titles now found on Tokyo news-stands).

The Osaka branch of a Tokyo life insurance

Millions of Japanese lives have been changed by Kansai creativity

company was the first to realise that the flat-topped roofs of city office blocks can be profitably converted into beer gardens. The Umeda Daiichi Sengen building's rooftop garden which opened in 1954, is still popular with commuters about to head home from nearby Osaka Station.

Some of the more famous Kansai innovations have a curiously inconsequential air about them. In 1971, Daisuke Inoue, an amateur electrician (electric organ) player at a Kobe club whose speciality was accompanying singing patrons was asked to attend a year-end office party to play for one of the club's regular customers.

Instead of going to the party, Mr Inoue recorded a taped accompaniment. He later founded a company, Crescent, which rented to clubs in the Kobe area tapes of popular song accompaniments and speaker boxes equipped with echo devices designed to flatter the singer's voice.

Karaoke (literally "empty orchestra") became a household word in Japan and the world. Surprisingly, Inoue now runs a company which makes cockroach traps but it was Crescent which provided the seed from which karaoke was born, though it took others to introduce many refinements to the system.

Sharp, an Osaka-based electronics manufacturer, represents a very different model of Kansai innovation. Founded in 1915 to make propelling pencils, it built Japan's first mass-production radio receiver in 1925, its first television set in 1953 and, in the late 1960s, became the first Japanese company to market electronic calculators beating Tokyo's Casio Computer Company.

The company's strong suit is liquid crystal display technology used, for example, in the LCD Viewcan, a video camera. As a technological pioneer in consumer electronics, Sharp has a record which bears comparison with household names from the Kanto region - and a history that extends further back than any of its Kanto competitors.

Tatsuo Yamamoto, director general of the Kansai New Business Conference, is certain the Kansai region can and will produce more Sharps, but he acknowledges a big problem: as is the case in Kanto, innovation in the financial sector has failed to keep pace with progress in manufacturing and services.

To encourage a more risk-oriented attitude among investors, and to inculcate the tradition of business "angels", his group hopes to open a venture university which would offer courses for wealthy individuals (including housewives) on how to invest in emerging companies.

If it materialises, Mr Yamamoto's plan will be yet another example of Kansai setting a trend that the rest of Japan might want to follow.

FINANCIAL INSTITUTIONS • by Charles Smith

A history of individualism

Many institutions have moved to Tokyo, but more than 100 have remained

The Kansai region can claim parity with the Kanto district surrounding Tokyo as one of the twin birthplaces of Japan's modern financial system.

While venerable institutions such as Meiji Life Insurance Co. Japan's oldest insurance company, or the former (but now merged) Mitsui and Mitsubishi Banks have their roots in Kanto, Kansai's vibrant commercial environment gave birth to two of Japan's top five "city" banks. Sanwa and Sumitomo. Kansai can also claim parentage of the nation's leading life insurance company, Nippon Life, and the Nomura financial services group from which Daiwa Bank and Nomura Securities Company are both descended.

Even today, the Kansai connection suggests individualism and entrepreneurship whereas banks and other financial institutions that hail from the Kanto area are reputedly more conservative. But the days have long since passed when Kansai banks operated primarily on their home territory.

While Osaka, Kobe and other major cities of western Japan are vitally important retail and corporate banking franchises for banks such as Sanwa and Sumitomo, both institutions now conduct much of their wholesale and international businesses from Tokyo. The same is true of Nomura Securities which has been legally headquartered in Tokyo since it emerged as the dominant Japanese securities company.

Daiwa Bank differs from

other major Kansai institutions in devoting the bulk of its domestic sales efforts to south-western Japan. The bank has 121 branches in Kansai, twice as many as in Kanto and is "main" bank of the Osaka prefectural government. Even so, Daiwa admits to pursuing a dual business strategy under which Tokyo is the base for most international operations.

While many top ranking Kansai institutions have long since shifted sections, or most of their head office function (though not usually their legally-registered headquarters) to Tokyo, more than 100 financial institutions remain headquartered in the region.

The abundance of smaller banks serving the region reflects the weight of small and medium-sized manufacturing companies in the Kansai economy, according to Yasuyuki Tomimaga, a general manager at the Daiwa Bank Research Institute in Osaka. Bank credit provided the primary source of finance for the dynamic growth of the region's industry in the 1950s and 1960s.

However, economic stagnation following the appreciation of the yen against the US dollar as a result of the 1985 Plaza agreement may have left Kansai seriously overbanked.

As of the end of January 1996 Kansai was home to 54 local credit associations (*shinyo kumiai*) whose outstanding loan balances totalled ¥6.09 trillion - 32 per cent of the national total for loans extended by this type of institution.

Credit associations lent heavily to real estate developers during the 1988-1990 asset bubble which saw property values in Osaka rise by more than 250 per cent in just over three years. Osaka bank analysts say

that the associations got deeply involved in the real estate bubble in part because they were not covered by national regulations that controlled bank lending on real estate from the late 1980s onwards. The collapse of the bubble in 1992 led to a proliferation of non-performing loans which in turn sparked a series of failures and forced liquidations among credit associations and "second tier" local banks.

The worst casualty in the post-bubble shakeout was Kizu Shinyo Kumiai, an Osaka-based credit association which failed in August 1995, leaving the government to compensate individuals holding more than ¥1 trillion worth of deposits. In December 1996 the Kansai region received another blow to its self-confidence when the Ministry of Finance ordered the closure of Hanwa Bank, a Wakayama-based institution whose auditors had refused to sign off on the bank's half-year business statement.

As with Kizu, Hanwa depositors have been promised compensation out of a special fund created as part of the government's recent reform of the bank deposit insurance system. If the fund falls short the Ministry of Finance will "guarantee" repayments, meaning that national tax money will be used to pay off depositors.

Officials in the business finance division of the Osaka prefectural government, who are responsible for regulating credit associations but not local banks, say that heavy write-offs or bad loans in the 1986-1997 fiscal year may have reduced the risk of further credit association bankruptcies. However the introduction from April 1998 of a "prompt corrective action" system for all deposit-taking institutions could

force the government to close credit associations which fail to meet pre-set capital adequacy standards.

The prefecture has tried to encourage national level financial institutions, including city banks to absorb the sound assets of credit associations while doubtful assets are liquidated by a government-funded resolution trust corporation. The trouble, admits an official, is that such deals usually depend on a prior business relationship between the credit association and the bank making the acquisition.

So far only two marriages have been arranged between city banks and Kansai-based credit associations. One involved Sakura Bank, a Tokyo-based institution with a strong presence in Kobe in the other case, the white knight was Tokai Bank, the dominant financial institution in Nagoya.

The gap between the vulnerable local financial institutions and dynamic Kansai banks which have shifted much of their business to Tokyo suggests the need for reform of the system under which the Ministry of Finance supervises banks while credit associations remain the responsibility of local authorities.

Osaka bank supervisors say they have tried to persuade the Ministry of Finance either to assume responsibility for local credit associations or to help establish a publicly-sponsored *ukazare kaisha* (saucer company) which would absorb sound assets of credit associations that are unable to merge with banks. MoF officials are interested in the proposal but a final decision is unlikely before April 1998 when the introduction of "prompt corrective action" will create fresh pressures for hard-pressed local financial institutions.

THE BREWERS OF NADA • by Michio Nakamoto

Sake is no barrel of laughs

The future of Japan's national drink becomes clouded by changing tastes

Blessed with clear waters that spring from the nearby Rokko mountains, plentiful rice crops and proximity to the ocean, the region of Nada, in Hyogo prefecture, has become Japan's pre-eminent supplier of its national drink, sake.

Nada is renowned throughout the country for its dry and flavoursome sake; many of the biggest names in the industry, from Gekkeikan - Japan's largest sake brewer - to Kikumasan and Ozeki, are based in the region.

Nada's rise to prominence in sake brewing, which dates back to the 17th century, owes much to its location in Kansai, the "kitchen of Japan". The region supplied Edo, the old Tokyo, with gourmet dishes while Nada supplied the country's capital with its alcoholic beverage. Nada's natural environment provided plenty of pure water, low in iron content, and was ideal for growing the big grain rice that is so well suited to the brewing of sake.

"The plentiful water in Nada meant that it was possible to use watermills to polish the rice grains, while the low-iron content of the Rokko waters meant that it was particularly well-suited to sake production," says Kazuhiko Yamaguchi, managing director of the Nadaogon Sake Brewers' Association.

Nada seems secure as Japan's leading sake region, supplying more than 30 per cent of the domestic market, but changes in the home



Many of the traditional wooden cellers have given way to modern versions since the earthquake

market in recent years have been troublesome.

The Hanshin-Awaji earthquake of 1995 destroyed all of the centuries-old cellers in the region, including a few national treasures. Only two brewers have renovated their old wooden cellers, although most of the others have built new ones. And although the earthquake led directly to the closure of just one brewer, the impact of that devastation continues to be felt.

Mr Yamaguchi suspects that up to 10 of the 48 concerns which belong to the association have stopped brewing their own sake, instead buying in liquor from other brewers and marketing it under their own brands.

But it is a change in Japanese eating habits that

has been causing most concern to the sake companies. Sales of sake have fallen 30 to 40 per cent since the 1980s and 70s as the Japanese people have developed a taste for western alcoholic drinks in line with their growing consumption of western foods.

Consumption of sake in Japan has fallen from 1.7m kilolitres in 1975 to 1.2m kilolitres last year, and sake's share of the market has fallen from 27.4 per cent to 13 per cent over the same period.

Industry officials also bemoan the fact that many consumers - especially among younger drinkers - are moving away from drinks with a high alcohol content such as sake towards beer and wine or spirits which can be mixed with soft drinks, such as

shots or whisky. Sake brewers, including those in the Nada region, are now experimenting with products that have a lower alcoholic content. Attempts are being made to reduce the alcoholic content of sake to about 12 or 13 per cent while maintaining quality.

The industry is also looking at the possibility of expanding exports overseas. The Sake Export Association, which was set up by 18 breweries nationwide, was launched earlier this month in an effort to stimulate exports.

With the greater penetration that is expected from whisky and other western spirits, following the lowering of tariffs by the Japanese government on October 1, the sake industry of Nada continues to face significant challenges.

An old culture of innovation

Continued from Page 1

that breaking apart as an independent administrative unit is an idea that "we haven't given up as an ideal."

The massive public investment that has given Kansai an impressive new international airport, a world-class science park, new bridges and amusement facilities, goes a long way towards strengthening Kansai's chances of becoming the self-reliant, independent and dynamic region it aims to be.

"With the opening of the Kansai International Airport, international relations will no longer be the monopoly of Tokyo," says Shigeru Matsushita, director and senior economist at Sanwa Research Institute and Consulting.

More needs to be done to ensure that private businesses, rather than public projects, become the key drivers of economic growth. Steps are being taken to promote venture businesses, encourage foreign direct investment and interna-

tional exchange and focus energies on the development of software, such as multimedia content, which is expected to be a pillar of economic growth.

Kansai is also busy building relations with its neighbours in Asia, a region to which it sent more than half of its total exports and from which it derived more than half of its imports.

As the results of these efforts gradually come through, the region will no doubt continue to put its characteristic inventiveness

and bravado to good use and, like Nintendo which brought the world the home video game, develop new products and services with sufficient appeal to create entirely new markets.

Kansai's economic standing today might not quite live up to its own self-image. But most people would agree with the comments of one long-time resident of the region: "Kansai has a culture of doing things differently," he says. "And as long as it retains that culture, it will be all right."

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Panama

When the US pulls out in 2000 after nine influential decades, the country will have to carve out its own economic and political future. David Pilling and Sally Bowen report

The final wave of a long goodbye

On the surface, at least, the Panama of 1997 is unrecognisable from the country run according to the whims of General Manuel Noriega less than 10 years ago.

Since "Operation Just Cause", as the US invasion of December 1989 was called, Panama has sought to improve its international reputation under two elected presidents - a welcome change in a country that had previously endured 21 years of military dictatorship.

In 1994 it took the most unprecedented step of abolishing its own, discredited, armed forces. More recently, under the presidency of Ernesto Pérez Ballad雷斯, it has begun the process of deregulation and privatisation, and has lowered tariffs sufficiently to gain entry to the World Trade Organisation.

As US troops are withdrawn in the run-up to 2000, when Panama will for the first time be given control of the canal, the country has taken other tentative steps to clean up its image. It has gone some way towards reassuring international shipowners that the canal is in safe hands by passing legislation ostensibly to protect the canal's administrators from political interference (though nominations to the board that will run the waterway after 2000 have raised concerns about possible nepotism).

The government has also set up a "financial analysis unit" to track the flows of laundered money that have traditionally been siphoned through the offshore banking centre and the Colón Free Zone. It is about to tighten up lax banking supervision and establish international levels of capital adequacy.

Economically, the country has gone through a rough patch, but things are picking up. This year, growth is approaching 4 per cent against an anaemic 2.5 per cent in 1996 and only 1.8 per cent in 1995.

The better performance is being partly fuelled by foreign investments in newly privatised industries. In May, Cable and Wireless, the UK-based telecoms company, paid \$662m for 49 per cent of Intel, the state-owned operator. It intends to invest \$600m in upgrading the system. Foreign investments in ports have dramatically improved efficiency, enabling Panama to win trans-shipment business from other regional hubs.

Panama, which ran a small budget surplus last year, is attempting to streamline its \$7bn foreign debt, the servicing of which accounts for nearly 30 per cent of government revenues. Last month, it issued \$700m of 30-year global bonds and retired \$800m of mainly Brady-bond debt. After signing a Brady deal in

July 1996, it cemented its return to the international markets this January by securing a sovereign credit rating, although just below investment grade.

But if there are signs of positive change, much in Panama has a more familiar ring. Mr Pérez Ballad雷斯, although cleanly elected in 1994, heads a reconstructed Revolutionary Democratic party (PRD), the self-same party that held sway during the Noriega years. Many in the current administration, including Mr Pérez Ballad雷斯, served under former military governments.

Praise for the president's economic reforms aside, there is unease about his apparent desire to seek reelection in 1999 by amending the constitution. While better economic news boosted the president's approval rating to 60.9 per cent in September, only one in three people polled said they favoured a second presidential term.

Mr Pérez Ballad雷斯 admits it is debatable whether Panama's young democracy is sufficiently sturdy to withstand constitutional tinkering. "I don't want to do anything to jeopardise democracy," he says.

A united opposition could probably rally enough public support to block constitutional change, which must be ratified by referendum. But it was disarray among opponents of Mr Pérez Ballad雷斯 that facilitated his election in 1994.

Ricardo Arias Calderón, a vice-president under the previous administration, worries that Panama's institutions are too flimsy to counterbalance a well-oiled, entrenched president. "The history of Latin America has taught us that re-elections are one of the biggest dangers to democracy," he says. Mr Arias Calderón points to the weak and hopelessly overstretched legal system and to the press which, though far freer today than

during Panama's military past, is not immune from official pressure. The government last month found a pretext to expel a Peruvian journalist whose investigations had proved embarrassing to the administration. At least one cabinet member acknowledges the apparent discrepancy between the expulsion of a critic and the willingness to grant exile to several former Latin dictators. "Our reputation as a dustbin of the world does hurt," he says. Panama faces two main

burdens in the coming years. First, it must develop and diversify its service-based economy, one that has relied heavily on a US presence worth an estimated \$350m in annual revenue. After 2000, the US will be gone and Panama will have to find productive uses for reverted military areas in the narrow strip along the canal. After a slow start, the Panamanian body in charge of the process says it has secured \$800m in private investments in activities including tourism, oil services and manufacturing

assembly. There is still a long way to go. The reverted areas aside, Panama needs to diversify away from its economic mainstays: the canal, the Colón Free Zone and offshore banking. In spite of a \$1bn expansion plan, the canal is nearing capacity and will need billions of dollars invested in a third set of locks if it is to keep pace with the world's shipping fleet. Likewise, there may be less demand for its free zone and offshore banking facilities as other regional states

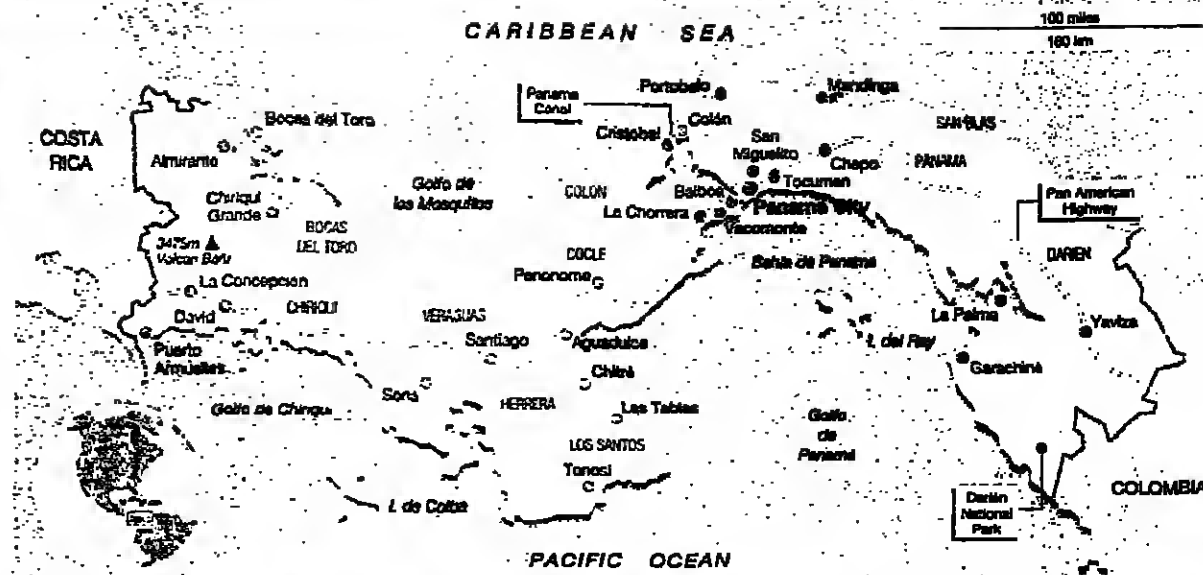
liberalise their economies. Hopes for diversification rest largely on shipping services, and on the nascent mining and tourism sectors, though the latter could be hampered by the territorial claims of indigenous communities. New export industries, such as shrimp farming and production of high-quality coffee, are developing, but exports still account for less than 10 per cent of gross domestic product.

Predictions by Guillermo Chapman, planning and economy minister, that Panama will be growing at recent south-east Asian levels by 1999 look optimistic. Yet without this kind of growth it will be hard to tackle the widespread poverty that exists in spite of Panama's middle-income status. Wealth is heavily skewed even by Latin standards: to walk through Panama City, says one observer, is to visit Switzerland and Haiti in the same afternoon.

Panama's second, related, challenge is to carve itself a national identity as 80 years of US tutelage come to an end. In spite of the vocal opposition of some Panamanians, most still favour some sort of continued US presence. Both governments are discussing the possibility of US troops being stationed in a multilateral drug interdiction centre at Howard Air Force base.

The imminent reduction of US influence has already unleashed a jostling for position by other powers, notably China and Taiwan. Both have investments in strategic ports, and Taiwan is a strong backer of the administration. Panama's invitation of Lee Teng-hui, Taiwan's president, to a conference on the future of the canal last month prompted an angry response from Beijing. Washington is keeping a close eye on such frictions.

Panamanians have even begun to joke about the era of Uncle Sam giving way to one of "Uncle Chang". But behind the bravado lies a certain unease about life without the US. "The average citizen wants some sort of US presence so we can sleep without nightmares," says one Panamanian official. "We're living with a sentry in our back yard and it has given us peace of mind."



Area: 78,517 sq km	Language: Spanish. However some English spoken in business centres
Population: 2.7m (1997 est)	Main towns and population (1990 census)
Currency: 1 balboa (B) = 100 centesimos	Panama City (capital) 413,506
Rate v \$: \$1=81 (fixed rate)	David 85,763
	Colon 54,664

Sources: EU; Europe; Datastream/ICV

Economic summary	1996 Estimate	1997 Forecast
Total GDP (\$bn)	7.9	8.3
Real GDP growth (annual % change)	2.5	3.5
GDP per head (\$)	2,955	3,049
Inflation (annual % change in CPI)	1.3	1.6
Industrial production (annual % change)	-2.5	4.0
Unemployment rate (% of workforce)	14.1	12.0
Money supply, M1 (annual % change)	3.5	8.0
Foreign exchange reserves (\$bn)	0.9	1.0
Government expenditure (% of GDP)	20.3	23.3
Total foreign debt (\$bn)	7.0	7.5
Current account balance (\$bn)	-0.4	-0.5
Merchandise exports (\$bn)	6.1	6.5
Merchandise imports (\$bn)	-7.2	-7.5
Trade balance (\$bn)	-1.1	-1.1

* Includes imports to and re-exports from Colón Free Zone

Main trading partners (share of total trade to world, 1995)

	Exports	Imports
EU	35.9%	5.6%
US	20.7%	12.5%
Japan	3.7%	36.8%

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2 PANAMA

INTERVIEW: PRESIDENT PEREZ BALLADARES • by David Pilling

With clear ambitions

The president says most goals have been met but he may run for office again

● David Pilling: Your party has been characterised as centre-left, yet you have carried out a fairly comprehensive liberalisation programme.

● President Ernesto Pérez Balladares: We stand for liberal economic policies with a social content. We believe in economic growth in so far as that translates into improving the well-being of the people. We believe things that can be done by the private sector should be done by it, so the government can use its scarce resources to do things that otherwise would not be done.

● DP: In 1999 how will we know whether your presidency has been successful?

● EPB: I think I've completed at least 80 per cent of what I said I would do. There's really one big issue remaining and this really doesn't depend much on me, but rather on the economic situation and on the economic restructuring working itself out. This is the aspect of lowering unemployment [of 14.1 per cent].

● DP: What is the 80 per cent you believe you have achieved?

● EPB: Basically to re-establish general well-being. We inherited a very run-down government and had to establish an investment programme in the major [social] areas that were unattended. We also had to restructure our national economy.

● DP: Why has economic performance been so disappointing in recent years?

● EPB: There has already been a turning point. We have had good growth [this year] and hopefully by year's end we will be growing at 3.5 to 3.7 per cent in real terms. Next year we hope to be doing better than that: averaging 4.5 to 5.0 per cent.

● DP: But where do see that growth coming from?

● EPB: It is coming from



Ernesto Pérez Balladares: economic turning point

Colin Davis

the external links of our economy. For instance the growth [of trade through] the Colón Free Zone is linked to the economies of Latin America, which are recovering from the Tequila effect [after the Mexican devaluation of 1994]. It's also coming from the industrial sector. It's coming from the service industries, but basically it's related to our export of services. Then there's been a relatively stable growth of industries that have a lot of growth internally, like construction.

● DP: Panama was the last Latin American state to join the World Trade Organisation. What are the consequences of membership?

● EPB: Import tariffs have been lowered to 10 per cent on some items, but not across the board yet, though we are looking forward to the day when we can have a flat rate. The drawbacks are the same as those that can happen to any economy when it opens up: there's going to be a reallocation of resources, and certain industries are going to become more competitive while others will become less so. There will be shifts in

employment from some sectors of the economy to others.

● DP: It has been suggested you are seeking a second term. Is there a possibility of changing the constitution to allow for this?

● EPB: This is an idea being put forward by my party. I have not yet made up my mind. A referendum is the only way to do it constitutionally in Panama.

● DP: What will make up your mind?

● EPB: There are a number of factors involved. The first is the possibility of ensuring all the changes we have made... are not going to be reversed. That's a factor in the column of going for a re-election. A factor against re-election is the judgment on my part as to the strength of Panamanian democracy. I don't want to do anything that would jeopardise that.

● DP: In the year 2000 the canal reverts to Panamanian control. How can you assure the international community it will be properly managed after that?

● EPB: In fact the canal is already being run by us. The administrator is a Panamanian and close to 93 per cent of the labour force is Panamanian. The rest of the labour force - that 7 per cent - is probably going to remain with us after the year 2000 because many people want to keep their jobs and we have no interest in displacing them. Second, we have done everything necessary to make sure the canal operates as it has operated since its inception. And third, we have been very clear in our determination to keep the canal operation away from party politics.

● DP: When the canal is run by a separate Panamanian entity, that surely is only one step away from it being privatised. Do you foresee that happening?

● EPB: No, I don't at this time. We don't see that as a necessity. On the contrary, the canal doesn't draw upon national budget funds to operate. We see the private use of land and waters around the canal [in the so-called reverted areas] as a different operation from the canal itself. And those are being privatised. We separated the operation of the canal - the transit of ships from one ocean to the other - from the use of land.

● DP: Why the resistance to privatisation?

● EPB: No, no. There's no resistance. It's just that we don't see any reason to do it. Nobody has shown me any model that would be more efficient than the one we already have.

● DP: Panama has a reputation as attracting drug money, laundered money, a reputation for being far from entirely transparent.

● EPB: We have already done many things and have been recognised worldwide in our fight to clean up the use of our banking facilities by international crooks. As a matter of fact, we have become a model for many other Latin American countries... We have just concluded a congress on money laundering, on our experience which we shared with other countries including the US which is, by the way, the worst money laundering centre in the world.



The political stakes remain high as arrangements for the canal's return in December 1999 take shape. As well, commercial interests could sprout on the land formerly occupied by US bases

POLITICS • by Raymond Colitt

An elusive and difficult balancing act continues

The lack of a democratic heritage has led to troubles in reconciliation

Eight years after Panama embarked on a path towards democracy, leaving behind 21 years of military rule, there are no indications of an about-face that could lead the country to revert to dictatorship.

The military was abolished by constitutional amendment in late 1994 and the national police force is entirely subordinate to civil authority and largely respectful of human rights.

The return to constitutional rule and the separation of state powers was orchestrated by the government of president Guillermo Endara, who was victorious in the 1989 election but only able to take up his position after the US invaded and ousted general Manuel Antonio Noriega later that year. Mr Endara also oversaw the first free elections in many decades.

Yet, as Mr Endara admits, his government's reform agenda was curtailed by the need for peace and political stability after the invasion. "My government was a contradiction. My party is revolutionary and nationalist and my government was neither," he laments.

Ernesto Pérez Balladares, Mr Endara's successor, has been more successful in pushing through economic reform than his predecessor, due in part to an alliance with two smaller parties that gives him a working majority in parliament. Yet he has been less successful in creating an environment conducive to political reconciliation and continued democratic consolidation.

"The government lacks the culture of democracy. There's a tendency of imposition, autocratic rule and manipulation of the media," says Ricardo Arias Calderón, a Christian Democrat former vice-president.

"The transition to democracy is incomplete. The government is not helping to sow the seeds of a grass-roots democracy," adds Iloilo Anthoni, the newly elected ombudsman, who has accused the government of undermining his position as an autonomous watchdog of the public sector.

The ruling Democratic Revolutionary party (PRD) was the party of the military dictators, and Mr Pérez Balladares, a US-educated former bank executive, nicknamed El Toro (the bull), was finance minister under general Omar Torrijos, who renegotiated the Panama canal treaty with the US in 1977. The party was tainted by human rights abuses, corruption, and the misuse of state powers under General Noriega's rule in the 1980s.

Following the fall of the Noriega regime, Mr Pérez Balladares managed to revive the PRD and convert it into the country's strongest political force. Yet, despite claims that his party

has reformed itself, the Pérez Balladares administration has not managed to shake off the image of its chequered past.

In a move calculated to unnerve critics, the government recently announced the expulsion of a Peruvian investigative journalist, Gustavo Gorriti, who repeatedly uncovered government corruption in the daily *La Prensa*.

Mr Gorriti's investigations prompted president Pérez Balladares to admit to having received campaign donations from the Cali drug cartel, though the president denies having known about it. The US embassy in Panama City said the government's decision to revoke Mr Gorriti's residency permit raises questions about Panama's commitment to freedom of the press.

Mr Pérez Balladares is said to have put pressure on other newspapers to have critics of his government fired as well. As he and his family have gained control of the majority of the television industry through their stake in the media group Medcom, he will be in a position to wield considerable media influence in the future.

This power could benefit Mr Pérez Balladares in his attempt to amend the constitution through a referendum, allowing him to run for a second term in 1999. For the referendum to go ahead, the constitutional reform proposal would have to pass parliament in two consecutive periods, once in 1997 and once in early 1998. While likely to garner enough support in parliament, Mr Pérez Balladares remains 18 percentage points short of winning the referendum in the polls. The most recent trends are in his favour, however, as he gains greater support with each poll and Mr Pérez Balladares, considered to be a skilled campaigner and strategist, is expected to step up public spending to boost the government's image.

The proposal has drawn heavy fire from his political opponents. "Latin American history has shown that re-election has been the largest threat to democracy. Unlike a federalist or parliamentary system, there is no balance to a strong presidency," says Mr Arias Calderón. He says this is especially true in Panama where democratic institutions are still weak.

The performance of the current administration will not only determine the re-election possibility of Mr Pérez Balladares but also the credibility of the new democratic system. There is a growing perception that it has failed to bring social equality to Panama, which has one of Latin America's most unequal systems of income distribution. Economic reform is generally perceived to benefit the elite.

"People thought that economic justice would disappear with the fall of the dictatorship," says Leopoldo Neira, a political pollster and consultant. "But that has not happened." For example, critics say the lowering of

tariffs on consumer goods has widened the profits margins of a few importers, rather than bringing down the cost of living for all.

This incipient disillusionment, which is heightened by a lethargic and inaccessible judiciary, could potentially discredit and slow future economic reform, some analysts say.

"They are implementing economic reform without political reform, which is like running an engine without oil - it will overheat and grind to a halt," says Miguel Antonio Bernal, a law professor who has demanded an investigation for alleged corruption be conducted on the PRD-dominated administration of the National University of Panama.

An attempt to bridge the differences between opposition parties - differences which cost them the last election - in order to defeat Mr Pérez Balladares at the polls, is led by the populist Arnulfista party. Its leader, Mireya Moscoso, who lost to Mr Pérez Balladares by 4 percentage points in 1994, is likely to be the candidate of the common opposition front.

The front would probably

to include the liberal Mestizo party, which placed fourth in 1994, as well as five or six smaller parties, currently with only one seat in parliament each. The third strongest party, Fard Egor, the movement of the sales star, Rubén Blades, who declined to run in the 1999 presidential race, may join the pact as well.

Mrs Moscoso makes no attempt to differentiate herself from the autocratic, caudillo-style leadership of her late husband, who was ousted three times from the presidency by coups and allegedly defeated by fraud another three times. Her party does not oppose market-oriented reform, but argues for citizen participation in the sale of state assets. She is nearly tied in the opinion polls with president Pérez Balladares, followed by the mayor of Panama City, Mayra Correa.

More important than the outcome of the elections for Panama's fledgling democracy, says Ebrahim Asvat, an influential corporate lawyer, is that they are fair and free. "The key is whether the PRD, which rigged elections in the 1980s, can now hold free elections."

Gross domestic product

Provisional estimates	% of total	Components of GDP	% of total
Quarters of 1997		Quarters of 1997	
Q1	100	Q1	100
Q2	100	Q2	100
Q3	100	Q3	100
Q4	100	Q4	100
Annual 1997	100	Annual 1997	100
Annual 1996	100	Annual 1996	100
Annual 1995	100	Annual 1995	100
Annual 1994	100	Annual 1994	100
Annual 1993	100	Annual 1993	100
Annual 1992	100	Annual 1992	100
Annual 1991	100	Annual 1991	100
Annual 1990	100	Annual 1990	100
Annual 1989	100	Annual 1989	100
Annual 1988	100	Annual 1988	100
Annual 1987	100	Annual 1987	100
Annual 1986	100	Annual 1986	100
Annual 1985	100	Annual 1985	100
Annual 1984	100	Annual 1984	100
Annual 1983	100	Annual 1983	100
Annual 1982	100	Annual 1982	100
Annual 1981	100	Annual 1981	100
Annual 1980	100	Annual 1980	100
Annual 1979	100	Annual 1979	100
Annual 1978	100	Annual 1978	100
Annual 1977	100	Annual 1977	100
Annual 1976	100	Annual 1976	100
Annual 1975	100	Annual 1975	100
Annual 1974	100	Annual 1974	100
Annual 1973	100	Annual 1973	100
Annual 1972	100	Annual 1972	100
Annual 1971	100	Annual 1971	100
Annual 1970	100	Annual 1970	100
Annual 1969	100	Annual 1969	100
Annual 1968	100	Annual 1968	100
Annual 1967	100	Annual 1967	100
Annual 1966	100	Annual 1966	100
Annual 1965	100	Annual 1965	100
Annual 1964	100	Annual 1964	100
Annual 1963	100	Annual 1963	100
Annual 1962	100	Annual 1962	100
Annual 1961	100	Annual 1961	100
Annual 1960	100	Annual 1960	100
Annual 1959	100	Annual 1959	100
Annual 1958	100	Annual 1958	100
Annual 1957	100	Annual 1957	100
Annual 1956	100	Annual 1956	100
Annual 1955	100	Annual 1955	100
Annual 1954	100	Annual 1954	100
Annual 1953	100	Annual 1953	100
Annual 1952	100	Annual 1952	100
Annual 1951	100	Annual 1951	100
Annual 1950	100	Annual 1950	100

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ECONOMY • by David Pilling

Out of recession safely

The government has shown prudence, but there is little room to play with

When a former Panamanian president of the 1940s tried to introduce new notes bearing his own portrait, the population refused to accept them as legal tender. Instead, Panamanians preferred what had been – and remains – the country's official currency since 1904: the US dollar.

The fact that Panama has never had its own tender – and more particularly that its governments have never had recourse to a printing press – has spared it from many of the scourges that have plagued other Latin American economies. Money supply is determined by capital flows and the balance of trade, removing from government the monetary discretion that has been the undoing of so many profligate administrations.

Inflation, which ran at 1.1 per cent last year, has consistently been the lowest in the region. Consumers and businesses have traditionally

had access to credit, a luxury in a continent prone to hyperinflation.

Panama's reputation for relative economic stability, plus the overarching fact of the canal and the US presence, has cemented its role as a service economy based largely on the trans-shipment of goods, licensing of the Panamanian flag to foreign-owned merchant ships, the huge Colón Free Zone and offshore banking. The service sector accounts for more than 70 per cent of gross domestic product; it so dominates that errors and omissions have sometimes figured larger on the national accounts than exports. Manufacturing, mining, utilities and construction together make up only around 20 per cent of GDP.

In per capita terms, this somewhat lopsided development has been largely to the good: at about \$2,900 per annum, Panamanians have the eighth highest average income in the continent. But wealth distribution is among "the most unequal in the hemisphere", according to a World Bank report, which says that two-fifths of the population lives in poverty. Unemployment is put offi-

cially at 14 per cent, and may be higher still. The bank characterises the economy as "highly segmented between its dynamic, internationally-oriented service sector and the domestically-oriented sector beset with policy-induced rigidities and low productivity".

The government has set about softening those rigidities with an orthodox liberalisation programme, including deregulating labour markets, lowering tariffs and opening up swathes of the economy to foreign capital. Ernesto Pérez Balladares, the president, concedes there will be losers as well as winners in this process. "There has been a serious commitment to economic reform," says a local banker. "Panama is trying to drag the economic structure into the 21st century."

The administration has managed the economy prudently, but there is not much room to play with. A \$7bn external debt forces the government to devote nearly 30 per cent of revenues to debt servicing. Concerns associated with the debt pile, built up through arrears during and after the Noriega years, have been partially

addressed through the conclusion in 1996 of a Brady deal that replaced \$4bn of commercial bank debt with new Brady bonds. Last month, the government further improved its standing by issuing \$700m of 30-year bonds and retiring \$800m of mostly Brady debt.

Debt-service, however, remains "a high cost we have to bear", according to Guillermo Chapman, planning and economy minister. "But with the growth we are forecasting, this level of debt-service will soon begin to come down." Moody's, which recently awarded Panama a sovereign rating of Ba1 – one notch below investment grade – agrees the foreign debt is "manageable, provided the government maintains a high degree of fiscal discipline". The track record is encouraging: in two of the past three years there has been a slight fiscal surplus, while the government has taken the unusual step of passing a law forbidding the spending of privatisation revenues.

As for growth, a stronger than expected first-half performance has led the government to raise its estimate for 1997 to some 4 per cent.

Marco Fernández, an economist at the Indesca consultancy, says this is "no great shakes" compared with some fast-growing Latin economies. Mr Chapman counters that growth is going in the right direction after a few years when the economy was "dropping like a safe thrown out of a tenth floor window". He believes that, as the economy orients itself in response to deregulation and privatisation, it will be able to achieve sustainable growth of south-east Asian levels.

Privatisation, as well as injecting cash into the economy, has clearly brought efficiencies. These are strongly in evidence in the ports, where foreign investments have halved the freight costs from south-east Asia. In telecoms, the UK-based Cable and Wireless paid \$632m for 49 per cent of Intel, the state-owned operator, and plans to invest \$500m in modernisation.

With the canal operating at near capacity and the offshore banking sector unlikely to grow significantly, it is not obvious where growth will come from. Trade through the free trade zone could expand,



Panama City: after the slump of recent years, growth is picking up

Jon Mitchell/Panos

although there may be less call for its services as neighbouring economies lower their import tariffs.

Much will depend on the productive use of the so-called reverted areas in the five-mile strip along the canal that is gradually being abandoned by the US mil-

itary. The government, after a slow start, is approaching the task of finding profitable uses for the land with greater urgency. It says it has garnered investment pledges of \$800m.

"By the side of the canal, there's nothing, no type of business at all," says Mr

Fernández. "The canal will be more beneficial to the country when it reverts to Panamanian control."

If Mr Fernández is right, US withdrawal may come as a blessing. If not, economic growth is likely to prove insufficient to meet unsatisfied social demands.

BANKING • by David Pilling

Return of the banks that fled

The recovery has encouraged a fresh approach to the problems of the past

So restricted are the powers of the National Banking Commission, the nearest thing Panama has to a supervisory body, that it is not even allowed to examine the most basic bank records. According to the banking law of 1970, which still holds sway, such limits on access to information are necessary "to protect the interests of the bank's clients and the confidentiality that its operations require".

This state of affairs, says Paul Smith, general manager of Banco Continental, a Panamanian bank, stems from a period when "the concept of a banking centre was as a tax haven". In those days, "everyone knew about the Caymans and the Bahamas. First, there was secrecy. Second, there was very light supervision of banks established in those centres: the word 'money-laundering' hadn't been invented yet."

Tax exemptions, relative stability, a dollar-based economy, low inflation, and finance operations related to the Colón Free Zone combined with a loose regulatory framework to build Panama into an offshore banking centre of respectable size. Many banks set up regional headquarters in Panama City where they captured dollar deposits for lending in Colombia, Argentina, Brazil, Venezuela and elsewhere. In the early 1980s, total bank assets reached nearly \$50bn.

The Mexican debt crisis of 1982, compounded by Panama's own economic and political woes in the mid and late 1980s, led to huge capital flight. By the end of 1988, the sector's total assets had dropped to \$11.6bn. Several banks had pulled out altogether.

The gradual return of political stability since 1989 has helped reverse this decline. By the end of 1996, there were 108 banks operating in Panama with total assets of \$34bn. Of these, 84 were foreign bank branches or representative offices and 24 were domestic banks. Total deposits were \$25.8bn of which \$15.4bn were offshore. The sector contributes more than 10 per cent of national income, partly because of laws insisting that represented banks maintain a physical presence in Panama.

The recovery has not stemmed pressure, both international and domestic, to clean up the sector further. The government has drafted a new banking law, due to be passed early next year, which will beef up the powers of the Banking Commission, increase banks' capital requirements and adopt Basle standards for risk-weighted capital.

"The new banking law is

for a mature banking centre," says Ernesto Pérez Balladares, the president. "The one we had was an incentive law designed to make Panama attractive for banks... We now want to make sure they stay and operate according to accepted world standards."

The planned law, currently being discussed with bank officials, would build on legislation passed in the early 1990s to clamp down on money laundering. Banks are required to report any suspicious transactions, while deposits or withdrawals of more than \$10,000 must be reported to the National Banking Commission on a form signed by the customer. The use of numbered accounts has dropped substantially.

Some analysts believe that if Panama improves its image, the offshore banking centre could capture a good deal more business. Moody's, the ratings agency, says: "A strengthened regulatory framework may result in an enhanced reputation for Panama as a banking centre, improving the medium-term outlook for this sector."

Joseph Salterio, chief executive officer at Midland Bank in Panama, agrees. "Now you're seeing banks trying to expand as Latin America reactivates itself," he says. "You'll see a big expansion of regional operations by major international banks out of Panama."

Not so, says Mr Smith. Panama will struggle to challenge other, more sophisticated, offshore centres such as the Cayman Islands where banks hold about \$400bn in assets. Panama's position as a regional banking centre, rather than strengthening, could become less tenable as other countries in the region get their economies in order and liberalise their foreign exchange markets, he says.

"We won't even get back to \$50bn [in assets] because of the structural changes in the rest of Latin America where other markets are opening up. More and more banks are going directly into their target markets instead of operating through Panama."

Panama cannot hope to compete with bigger economies such as Mexico, Brazil and Argentina, says Mr Smith. He and other bankers believe the best chance of growth lies in Central America, where Panamanian-based banks could find a niche, financing trade and infrastructure projects. At home, Panama's small retail market, narrow margins and crowded marketplace make competition tough.

"Foreign banks set the pace in terms of competitiveness and productivity," says one local banker. The banks scoop up most of the business with the handful of blue-chip Panamanian companies, he says, leaving local banks to conduct business with second-tier companies.

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A WEALTH OF BENEFITS WITH NONE OF THE COSTS



Marilina Telles

4 PANAMA

INTERNATIONAL RELATIONS • by Raymond Collett

After Uncle Sam goes

US military withdrawal forces the government to look hard at its priorities

Panama's foreign policy, as much of its economic and political life, has been shaped under the influence of the US. As the US reduces its military presence and prepares for its complete withdrawal by December 31 1999, Panama is seeking to redefine its position in the western hemisphere and its identity in the eyes of the world. The former president, Guillermo Endara, says: "Panama's nationalism needs to be dusted."

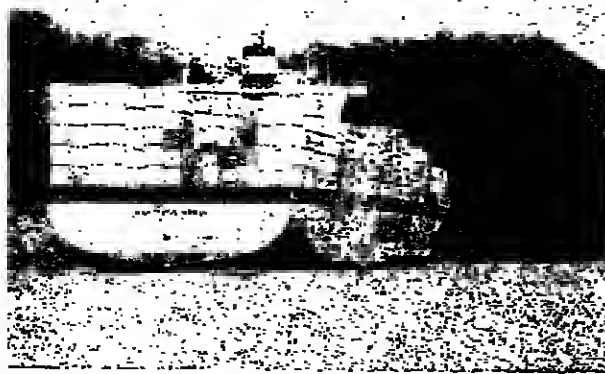
"We have had a very special but subordinate relationship with the US throughout this century," adds Ricardo Arias Calderón, a former vice-president. "We benefited materially [from that relationship] but we paid a high cost in our national identity. We've been isolated from the rest of Latin America and only related with Europe and the Far East through the United States."

One of the most graphic examples of Panama's regional isolation came after the US invasion in 1989, when the government of then-president Endara was denied immediate recognition by several Latin American countries. Its re-entry into the 14-member Rio Group was postponed until after the 1994 elections.

Pivotal to a change will be the return of country's greatest asset, the canal, from US to Panamanian control. "Our relationship with the United States will become much better, less intense. But we will also strengthen our international identity," says Ricardo Alberto Arias, the foreign minister.

Indicative of the government's struggle to assert its sovereignty while maintaining a positive relationship with the US, is the debate over a proposed multinational anti-narcotics centre (CMA) to be installed in a US military base.

The government dismisses



The canal is vital to international interests (see right) Jon Mitchell/Panama

critics who say it is merely an excuse for continued US military presence, arguing the CMA could put Panama at the centre-stage of regional co-operation in the anti-narcotics war. The government has, however, rejected the possibility of the US keeping military bases in support of the CMA.

Except for the presence of additional Latin American military personnel, the CMA would differ little from the anti-drug centre until recently operated by the US Southern Command at Howard Air Force base, where information from radars, surveillance aircraft, and informants is processed. In accordance with Panama's constitution, which requires popular approval of any international treaty related to the canal zone, the CMA is now to be the subject of a referendum. Opinion polls earlier this year indicated more than 70 per cent of the population favours it.

Another test for Panamanian diplomacy is the country's relationship with mainland China and Taiwan. Panama is one of 31 countries that maintain diplomatic relations with Taiwan, one of its more important foreign investors.

Last month's international conference on the future of the canal, intended to placate user concerns over Panama's takeover, was a flop for both Panama and Taiwan. As a result of a Beijing-led boycott in response

to the participation of Taiwan's president, Lee Teng-bui, only the presidents of Nicaragua and Honduras took part, denying Mr Lee and Panama the international exposure they sought.

China is the third-biggest user of the canal, and its trade with Panama has increased through Hong Kong, which exports \$1.15bn of consumer products to Panama's free trade zone for resale. The Hong Kong corporation, Hutchison Whampoa, recently won important contracts to modernise and operate ports in Panama.

President Ernesto Pérez Ballad雷斯 said he stood by his country's ties to Taiwan and suggested the Chinese could "go around Cape Horn" as an alternative to the canal. Yet Mr Arias, the foreign minister, says "we hope to be able to maintain relations with both countries and think this is entirely possible".

One of Panama's new foreign policy initiatives has been an aggressive agenda of trade talks. Though Panama has few export products, it considers access to markets as a prerequisite for attracting foreign investment. "We are a small economy and must provide access to markets for investors to take advantage of our geographic position," says Yury Moreno, who heads the country's bilateral trade talks.

Rather than joining the Central American Common Market and Andean Community, its natural trading part-

ners, Panama has instead decided to negotiate free trade agreements with both in a presidential summit in Panama City last July. All central American countries pledged to reach a free trade agreement with Panama within one year.

According to Mr Arias, Panama preferred to stay outside the trading blocks because membership of either would have forced it to negotiate with a third country at a much slower pace. Panama expects to sign a free trade agreement with Chile this year and with Mexico early next year.

With Chile, tariffs will be eliminated on 70 per cent of products immediately. The remaining tariffs will be phased out over periods of five, nine and 15 years. Agricultural products such as sugar, bananas, and tomatoes were granted the longest protection. Most of these agreements, says Mr Moreno, cover goods and services, investment, intellectual property rights and state purchases. The service industry accounts for 70 per cent of Panama's gross domestic product.

Panama has recently joined the Andean Development Corporation (CAF) and is formally entering the World Trade Organisation this month. But the country's image abroad has been blighted by its policy of harbouring deposed politicians escaping justice, from ex-president Abdalá Bucaram of Ecuador to Guatemala's former president Jorge Serrano, who is wanted on corruption charges.

Explains Mr Arias: "You normally don't make decisions on political asylum because they are wise or benefit the country but because a person needs that asylum."

There is a double standard at work, however. Colombians crossing the border into Panama to escape violence provoked by paramilitary activity do not receive refugee status, despite requests by the UN High Commissioner for Refugees.

THE CANAL • by David Pilling

Control of the instrument of the nation's destiny

The transfer of Panama's greatest asset from US control raises many questions

A mere hamburger's throw from the granite building that houses the Panama Canal Commission are the golden arches of a McDonald's fast-food eatery. At midday on December 31 1999, McDonald's will, as usual, be doing a brisk trade serving hamburgers to Panamanians brought up in the American way. But at the Panama Canal Commission everything will have changed.

Control of the canal, jealously guarded by the US for more than 80 years, will be handed over to Panama. It will, say US civil servants, be the first time a US federal agency has been transferred to foreign control.

The prospect is causing mild concern within the shipping industry. Some have expressed fears that the canal, which handles 4 per cent of international maritime trade, could become subject to political influence and that its smooth running might suffer as a consequence.

Such anxiety is misplaced, says Richard Wainio, the canal's American executive planning director. Already 93 per cent of the nearly 8,000 staff operating the canal - including its administrator - are Panamanians. Many of the Americans now working for it will continue to do so after 1999.

"Concerns about corruption and efficiency have been expressed by a number of carriers," says Mr Wainio. "But Panama has a history of being more efficient than most countries you would characterise as 'third world'."

Besides, says Alberto Alemán Zubietta, the canal's Panamanian-born administrator, Panama's congress has unanimously passed a

Trade statistics			
Excludes imports to and re-exports from Colon Free Zone		Principal imports (1995)	
Principal exports (1995)	\$m	Principal imports (1995)	\$m
Shrimp	184	Food products	230.8
Oil derivatives	74.7	Oil	144.7
Total incl others	569	Total incl others	2,510.7

Source: EU

law, backed by a constitutional amendment, designed to "protect the canal from political pressure and manipulation".

The canal will be run by an 11-member board, only a minority of whom can be nominated during any five-year presidential term. The chairman of the new board will have a cabinet position in Panama's government.

The legal framework will give the new Panama Canal Authority the financial and operating independence that are vital in running an enterprise," says Mr Alemán. "It's going to be run as a business - an autonomous activity."

But independence, say critics, has been compromised by last month's announcement of the presidential nominations to the new board. These included relatives of Mr Pérez Ballad雷斯 as well as members of the Revolutionary Democratic party who served under General Manuel Noriega.

One western diplomat says the new arrangements will not protect the canal from political tampering. But, he says, the Panamanians have a strong economic incentive to ensure the canal continues to run smoothly.

The new body, like the commission it supersedes, will continue to pay a little more than 15 per cent of gross toll revenues to the Panamanian government, plus two annual lump sums of \$10m. In 1996, payments amounted to \$104.6m. The new canal authority is committed at least to matching the sum transferred to the Panamanian government in

the last year of US control. The canal will also continue to fund its \$1bn modernisation programme, due to be completed by 2005 and designed to raise capacity by a fifth. The project, which will widen the narrowest part of the canal and upgrade lock equipment, will be financed entirely from income.

If demand for use of the canal, which handles an average 37 ships a day, rises as quickly as expected, the current expansion programme will not be enough. Mr Alemán says it will then become necessary to consider building a third set of locks, which would raise capacity further and allow so-called "post-panamax" ships - those too large for the present locks - to pass through. Some shipping experts say the canal could rapidly become obsolete unless new locks are built.

One study estimates this would cost at least \$8bn, though Mr Alemán believes it could be done for considerably less. Either way, the canal would need to borrow money for the first time in its history. One option, says Mr Alemán, would be to issue bonds internationally.

Such a move might take the canal a step closer to possible privatisation, a prospect that even the most rigorous free marketeers in Panama's government refer to only in hushed voices. "You can never say never," says Mr Alemán. "But for Panama the canal is highly significant a national treasure."

Nonetheless, he says, the canal will be run more like a profit centre than its current federal agency status,

allows. Although he does not foresee any lay-offs, some tasks carried out by canal employees will be contracted out. There is some nervousness among staff that salaries - which start at the US minimum wage - may come under pressure.

There is also speculation that Panama may be tempted to raise canal tolls in an effort to squeeze more revenue from its single most important asset. The US has already sanctioned a two-phase toll increase, of just over 16 per cent, to be completed by next year. The idea is to take the pressure off Panama to raise rates immediately after it takes over US grain shipments. The canal's biggest users, however, expressed more concern over toll increases than about transfer of control.

"No-one here is naïve enough to raise tolls automatically," says Mr Wainio. "Panama won't do that. They understand market forces and elasticity." Contrary to common perception, he says, the canal does not have an absolute monopoly. "If you raise tolls or if efficiency goes down, trade will go elsewhere."

The other main pending question is the security of the canal, now protected by a dwindling number of US troops. Panama has disbanded its own armed forces and will have to spend money on defending the canal, which is vulnerable to terrorist attack. US diplomats are also believed to be concerned by what they perceive as Chinese influence, following the adjudication last year of two strategically placed ports to Hong Kong-based Hutchison Whampoa.

Mr Alemán insists that political intervention in any future problems, whether external or internal, "is an absolute no no". "For 83 years the canal has been run as a US federal agency," he says. "Panama is saying we will now run it as a corporation - more efficiently than at present."

THE REVERTED AREAS • by Sally Bowen

Now for malls and hotels

The bases are being converted for commercial concerns of every conceivable type

At the very least it was embarrassing. The same piece of land, until recently part of the US-controlled Canal Zone, suddenly had three owners claiming it: Hutchison Port Holdings of Hong Kong, the Kansas City Southern Railway and the new airport at Albrook.

It is an administrative mistake which is likely to cost the Panamanian government some \$60m in compensation. For Hutchison to cede the land, which is essential for future rail and air operations, an expensive attempt to purchase 40 hectares to make up for the loss will need to take place. The space is required for expanded container operations at the port of Balboa, which was recently acquired at privatisation.

This is typical of the lack of co-ordination in dealing with the "reverted areas", say critics. They also accuse the Inter-oceanic Regional Authority (ARI), the government body charged with managing and finding new uses for the former military bases, of dragging its heels.

Nicolas Ardite Barletta, ARI's chief - a former Panamanian president and senior World Bank official - denies this. "The message is, ARI is moving," he says. "In the US, the conversion of a former military base to civilian use takes three to five years on average. We received Fort Davis and Espinar less than two years ago and they are 85 per cent privatised. Fort Amador reverted under 12 months ago and we already have contracts worth \$300m on it."

To date, says Mr Barletta, Panama has secured investment commitments for reverted areas totalling \$800m which will materialise within five years. Largest of these is the ambitious tourism complex planned for the three-islands which make up Fort Amador, involving a luxury hotel, time-share villas, a cruise ship terminal, shopping mall and monorail. Work by United Enterprises Trust, the Korean-American consortium of developers, is

expected to commence in December. The reverted areas are, in their entirety, officially valued at \$4bn.

The other important investments are in ports infrastructure. The former US Navy seaplane base of Coco Solo has been transformed into two bustling container terminals. The Arrajan oil tank farm on another former base, Rodman, became the site of the first significant Saudi investment in Latin America several months ago. Here the Jeddah-based Aliraza Group, in a joint venture with Mobil Oil, is investing \$22.5m over three years (and paying \$40,000 per month's rent) to build a modern marine bunkering supply operation on the existing oil storage and pipeline infrastructure.

Under the master plan designed by Nathan Associates of Washington DC, other areas have been earmarked for eco-tourism and industrial development. In June, a Mexican-Spanish consortium signed a contract to build a \$25m five-star hotel at Fort Espinar, the former site of the School of the Americas. The area around Gamboa on Lake Gatun, a convenient 35-minute ride from downtown Panama city, will become an "ecological village" to rival similar ventures in Costa Rica, says Mr Barletta.

ARI also inherits a wide variety of buildings and installations, ranging from bowling alleys and golf courses to schools and swimming pools. Recently, a US company took over the 80-year-old Gorgas hospital and will convert it to a modern centre for long-term care plus drug and alcohol abuse treatment.

At Albrook, plans are under way for a retirement community for US citizens, mainly former employees in the Canal Zone who wish to stay in Panama. The hand-back of these huge areas - determined as long ago as 1977, in the treaties signed between the then presidents Jimmy Carter and Omar Torrijos - has provoked mixed reactions among Panamanians. The withdrawal of the US military presence is welcomed as a "second independence" from America. It deprives the Panamanian economy, however, of an income of some \$350m a

year, equivalent to around 5 per cent of GDP.

As well as ports and tourist-oriented projects, ARI is attempting to promote "maquila"-style export ventures (with the transformation of goods for re-export), on selected sites. The first of these is on the former Fort Davis base, which is being converted to an assembly park for small Taiwanese manufacturers. They have invested \$7m to date in improving infrastructure. Two companies are operating so far, with eight more expected by the year's end.

The technology involved is intermediate - plastics, umbrellas, toys and simple electronics - and government officials hope to generate several thousand jobs through this and other schemes. The drawbacks for investors are the relatively high, dollar-based, Panamanian wages, low levels of productivity and the lack of industrial experience in a service-oriented economy.

"It's too early to gauge the impact of the reverted areas on the national economy," says Mr Barletta. "But we're hoping for 25,000 new jobs in the next four years."

Under its current 10-year mandate, ARI also has responsibility for the physical environment of the canal basin. Mr Barletta is relieved at the recent passage of long-awaited legislation defining the use of each zone. Restoration programmes and the protection of the vital watershed from invasion or degradation by "landless" would-be farmers are key.

One shadow still lurks over the reverted areas: the pollution problem. Unlike their domestic counterparts, overseas bases are not subject to US laws requiring clean-up prior to reversion to civilian use. Some identified munitions dumps will be off-limits for years, and there is evidence of other problems such as leaking underground fuel tanks and left-over chemicals.

The Financial Times plans to publish a Survey on

Mexican Finance & Investment.

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THE COLON FREE ZONE • by Raymond Collett

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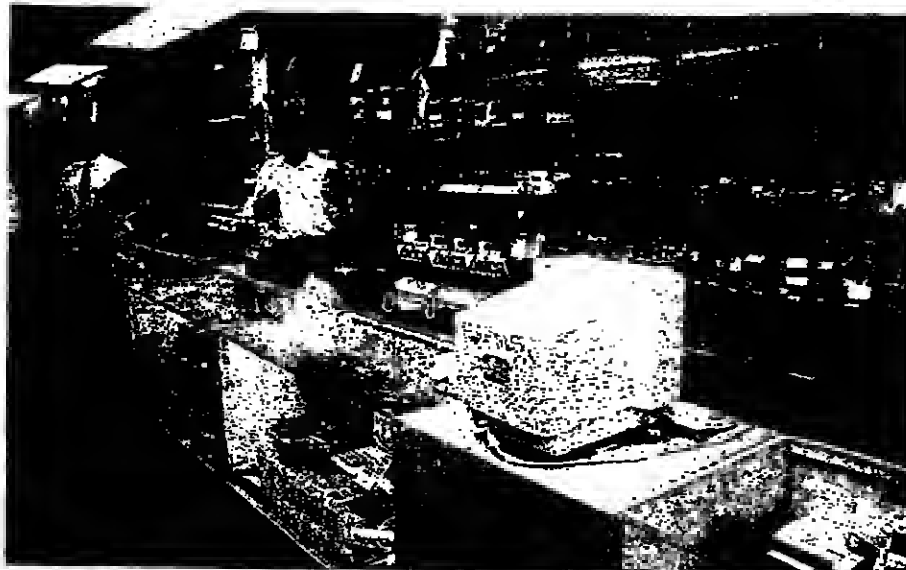
Tax exemptions in one of the largest free trade zones have boosted profits

From as close as Havana and as far away as Buenos Aires, merchants from the entire western hemisphere come to do their shopping in Panama's Colon Free Zone (CFZ), one of the world's largest free trade zones. Instead of shopping by car, most visitors here load up a container with an assortment of goods, which are swiftly packed and sent on the next outward bound freighter. This allows for the purchase of assorted goods at bulk rates.

Only a year ago, the CFZ's future was shrouded in uncertainty as a stiff tax rise caused sales to drop after a decade of continued growth. The total value of imported goods fell from \$5.1bn in 1995 to \$4.6bn in 1996, while re-exported goods had diminished from a record \$5.75bn in 1994 to \$5.52bn by 1996. As well, tumbling trade barriers throughout the region, it was thought, would have a devastating impact. Several merchants packed their bags and some pessimists even forecasted the imminent closure of the CFZ.

Today the CFZ, with its 400 hectares of warehouses and air-conditioned showrooms nestled on the Atlantic entrance of the Panama Canal, is once again flourishing and heading for new record sales. In the first seven months of 1997, the CFZ re-exported 11.9 per cent more than during the same period the year before.

One of the principal reasons for the recent recovery, says Pedro Campagnani, general manager of the CFZ, is a complete income tax exemption for the 1,626 companies operating in the zone, approved in September of last year and effective as of January 1 1997. The administration of president Ernesto Pérez Balladares had initially increased the income tax in June of 1996 from 8.5 to 15 per cent. After protests by CFZ users and the impact



Not taxing: Shoppers examine electrical goods in the Colon Free Zone

the move had on business, the government not only reversed the increase but abolished the income tax completely for all users.

"The government realised the importance of the CFZ in the national economy," says Nidal Waked, president of the CFZ Users Association. The free trade zone accounts for 14 per cent of GDP and employs some 13,000 people directly and another 5,000 indirectly.

The CFZ also benefited from an international publicity campaign for a June exhibition of the CFZ in Panama City, says its marketing director, David Mulgrave. The recent modernisation of the ports, which brought down shipping costs and loading time per container, has made the CFZ more competitive, he adds. Before the port privatisation, the National Port Authority had one operational gantry crane. Today there are 12.

The CFZ, which was founded in 1948 as a means to stimulate the local economy during the post-war recession, has lost business from some of its large customers like electronics manufacturing giants Samsung and Goldstar. These companies used to supply the Latin American market exclusively with imports but now produce locally as well.

Falling tariffs and trade

barriers throughout the region are hitting the smaller free trade zones more than the CFZ, says Mr Campagnani. Rising trade volumes to and from Latin America, he says, represent a growing potential market.

Shopping tariff free, ironically, is not the CFZ's principal attraction, for most wholesalers pay tariffs when they bring the goods into their country for resale. For some merchants, the benefit is to see the merchandise and be able to buy any quantity at near factory outlet prices.

The delivery time from the CFZ to a regional client is much less than that of a shipment from a far-away manufacturer and "there is always demand for quick delivery," says Surse Pierpoint, who heads Colón Import and Export, one of the CFZ's oldest users. Another key benefit for customers is that they can buy on credit. As much as 98 per cent of the merchandise is bought this way.

For the manufacturer, the CFZ is an inexpensive way to stockpile its merchandise for regional distribution. "What we do is called third party warehousing," says Mr Pierpoint.

For many large Asian or European manufacturers, he explains, it is "far less expensive to have his own

and manage a regional warehouse than for them to do so. They have none of the worries and can cancel their contract with us within 60 days."

"The CFZ has a future because we continue to provide services that go beyond zero-tariff shopping," adds Mr Waked.

The modernisation of the Pacific to Atlantic railroad and its related port facilities, which was acquired by Kansas City railways in November of 1996, can also be a part of this success. It will allow larger tankers to be serviced on either side of the canal with the possibility of transporting their goods to and from the CFZ efficiently.

More and more light-weight products, like microchips, leave the CFZ by air, and the up-and-coming privatisation of the nearby France field airport is expected to speed up this trend.

Nearly one-quarter of all products come from Hong Kong, followed by the US and Japan. Freight ships often return to Asia with spare cargo capacity. Mr Campagnani seeks to channel more Latin American exports to Asia through the CFZ. "We want to become the world's show room for Latin American export products," he says, "not only for its import products."

PORTS AND INFRASTRUCTURE • by Sally Bowen

Bustling with new investment

Expansions bring a fresh confidence to the ports and other building schemes

Close to the Panama Canal's Atlantic mouth and the run-down city of Colón, three fast-growing ports - two of them brand-new - are jostling for business. One is controlled from Taiwan, another from Hong Kong, while the third is a US-Panamanian joint venture.

"There's been a revolution in Panama's ports but we have not realised it yet," says Marco Fernández, an independent economic consultant.

Leading the revolution is Manzanillo International Terminal (MIT), a joint venture between Motores Internacionales de Panama (originally an importer and distributor of Lada cars from the USSR) and Stevedoring Services of America (SSA), the world's second largest ports operator.

Motors' initial \$10m investment plan to expand its prime site into a small port has mushroomed since the 1993 alliance with SSA: the partners have spent \$130m so far in dredging, infilling, building and equipping container berths. Another \$80m will go into the terminal by the end of 1998. MIT is already the largest trans-shipment centre in Latin America and one of the 10 most efficient ports in the world.

"We can hit 33 container moves per crane per hour," says Carlos Uriola, MIT's vice-president for marketing. "Over 25 is superb anywhere, 40 is Singapore's level. And we've done all this in eighteen months," he adds, pointing with some pride to the six huge "Pana-max" and "post-Panamax" gantry cranes plucking con-

tainers from ships while top-loaders swing them into position on the quayside according to instructions received from the fully-computerised control room.

In recent months, MIT has slashed freight costs for containers from south-east Asia from \$4,000 to less than half that amount. Competition from even newer rivals, Evergreen's Colón Container Terminal (CCT) and Hutchison Port Holdings' Cristobal operation, may trim costs further.

Taiwan's Evergreen is the world's largest container shipper and some 40 per cent of CCT's initial custom will come from ships of its own line. "But we'll be challenging on price and service," says CCT president, Edward Horng. "We expect to take business away from Kingston, Jamaica. Ships can save a day by discharging here and continuing through the canal."

CCT is investing \$100m in the first phase of its operations at Coco Solo, a former US base on long lease. The first two cranes and container berths will be operational by October and two more gantries will be delivered by the year's end. Mr Horng expects to compete for some China trade with the Panama subsidiary of Hong Kong-based Hutchison Port Holdings, which is just taking over operations across the bay at the recently-privatised port of Colón.

Is there really room in Panama for three world-class container terminals? "It is better to ask if we will leave room for terminals in any other countries in the region," says a confident Mr Uriola.

Although Hutchison is the only port venture resulting from a straight privatisation, Panama can claim considerable success in attracting foreigners to invest in decaying infrastructure. Guil-



Manzanillo was the first port to be privatised

lermo Chapman, planning minister since the start of the Pérez Balladares administration, says, "we've been able to demonstrate to the public and the workers that privatisation is effective, that there are no traumas or costs, only opportunities."

Privatising the ports of Cristobal and Balboa involved reducing the state's 1,700 employees to some 300, but generous compensation packages "soon calmed the initial storm of protests," says Mr Chapman.

New private sector investments in Panama's infrastructure over the past few months include:

● The purchase by Britain's Cable and Wireless (C&W) of a 49 per cent stake in - and full management control of - former state telecommunications monopoly Intel. The \$652m offered by C&W was well above the \$500m minimum and \$600m ahead of the only rival bid from GTE of the US. Panama's current density of 12 lines per 100 inhabitants affords significant growth potential. C&W has announced phased investment of \$572m to increase fixed lines to 500,000 from the current 350,000 and to acquire the "A" cellular telephone band. Bell South of the US purchased the "B" band last year for an unexpectedly high \$72m, which C&W is legally obliged to match.

● The concession of the 141-year-old, 60-mile trans-isthmian railroad which links Panama City to the Atlantic port of Colón by Kansas City Southern Railway. The US company, which also recently moved into Mexico, will invest a minimum of

\$30m, and possibly as much as \$50m, in upgrading the narrow-gauge track to standard rails. Kansas City aims to head an international trans-shipment operation which government officials say could generate revenue of \$420m plus a year.

● Concessions for construction of the northern and southern bypasses around Panama City, crucial in order to clear the clogged city highways. PYCSA of Mexico, whose investment commitment totals some \$320m, has almost completed the northern stretch of toll road and has started the 80km Panama City to Colón highway. ICA, also of Mexico, is investing in the \$250m "southern corridor" link to Tocumen International airport. Part of the financing comes from a once-controversial scheme to allow ICA to sell land near the small, downtown Patilla airport.

Private sector involvement in provision of energy and water and sewerage services is moving ahead. ICA, together with the Canadian subsidiary of US-based General Electric, recently won the 126MW Esti hydroelectric plant in western Chiriquí province, with the lowest proposal of \$219.6m. Generating assets belonging to the state's hydroelectric energy resources agency IRHE are slated for privatisation next year, probably in six or eight units. Transmission, however, is likely to remain in state hands. The private sector is being enticed into water and sewerage investment, currently a state monopoly.

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Idaan Potable Water Plant (Boat)	25 year contract, four companies qualified for public bid.
Public Registry	Outsourcing contract to replace microfilm for optic imaging, four companies qualified for public bid
Casino Operations	Contract for 14 slot machine parlors and 8 full casinos, six companies qualified for public bid
Convention Center Administration	25 year contract with hotel and casino option, three corporations qualified for public bid
La Victoria Sugar Mills Sale	Qualification process to initiate August 26, 1997
Tocumen Airport Administration	25 year contract qualification process to start September/October 1997

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6 PANAMA

TOURISM • by Sally Bowen

Short on promotion

The business visitor is well catered for but tourist amenities remain sparse

Let's admit it: Panama suffers from something of an image problem. In addition to having a prominent US military presence, the country has long been viewed from abroad as a haven for deposed Latin American heads of state, leaders of failed coup attempts, embezzlers and money launderers. For Kalli and Pister Ernst, however, operators of Captain Morgan's beach bar and scuba diving school on idyllic Contadora Island, Panama is an undiscovered paradise of rare natural beauty where "dreams come true".

Giving up their respective jobs as banker and policeman in Germany, the brothers arrived in Panama just a month after the late 1989 US invasion that toppled the infamous Panamanian strongman Manuel Noriega. When an ambitious project to develop the nearby island of San José fell through, the brothers rented a white-sand beach close to the Contadora resort hotel and have never looked back.

To date, and for all the talk of unlimited tourist potential, Contadora (better known internationally for the 1983 conference that gave birth to the four-nation group) is Panama's only real tourist resort. A series of rustic-looking wooden buildings hidden in the wooded area behind a long, sparkling beach conceal a surprisingly comfortable four-star accommodation.

Two pools, a nine-hole golf course, simple but good cuisine plus free drinks and water sports make Contadora "one of the best-kept secrets in Central America", says the all-in resort's resident manager, Trinidad-born Arthur Stanley. In high season - November to April - 80 per cent of the guests are foreign, the hotel crowded with Canadians fleeing the rigours of a northern winter. At other times, locals hopping on to the convenient \$45, 17-minute Aeroperlas flight from Panama City's downtown Paitilla airport account for more than half the visitors.

Panama remains underdeveloped for tourism. It has hundreds of kilometres of unspoiled beaches along both its Atlantic and Pacific coasts. "But," says Miguel Cortes, head of the Panamanian hotel chamber, "in all



Addressing a land-rights congress (left). Leisure facilities (above) and mines are the issues. (see article)

that enormous area there are only 420 first-class beds." Both the last government and this one have stressed Panama's eagerness to promote tourism as an alternative source of revenue. Under the former president, Guillermo Endara, a \$866m tourism master plan aimed to more than double existing hotel rooms to over 18,000 by 2002. By then, it was suggested, Panama could attract 1.6m tourists a year.

More recently, a promotional 1994 law cut cumbersome red-tape and decreed that tourist investment pro-

jects would be approved in a maximum of 60 days. It also proffered generous incentives and benefits, including 20-year exemption from real estate taxes and duties on import of essential materials.

Unfortunately, though not unpredictably, the initiative has partially backfired. The number of luxury hotels has increased in Panama City, but their owners are construction companies and banks taking advantage of the incentives, not hotel operators. The target market remains the business traveler, not the tourist. And critics of the tourism promotion law say the duty-free import clause is widely abused.

Now, with some 2,000 extra first-class hotel rooms in the capital, hotel operators must prepare for a savage price war. And the government, say tour agents, must eliminate current incentives in favour of promotion of the regions where beaches, water-sports facilities, and eco and adventure tourism potential make Panama a real rival to neighbouring Costa Rica.

According to Cesar Tribaldos, director of the national tourism institute IPAT, Panama will welcome some 470,000 visitors in 1997, around 7 per cent more than

last year's 442,000. The \$305m they spent in 1996 made tourism an important revenue-earner for Panama, after its banking sector, the canal and the Colon Free Zone.

"But the government is confused," says the Contadora hotel's Mr Stanley. "So far, Panama doesn't understand what a tourist is: it's not someone who comes here to buy stereo-equipment."

Glossy in-flight magazines on Panama's international carrier Copa and local carrier Aeroperlas exalt the splendours of the Atlantic islands of Bocas del Toro, but they are more easily accessible from Costa Rica and their rustic facilities attract only back-packers and the most stalwart of travellers. The Darien jungle, say travel brochures, boasts 12 different "life zones" and 10,000 botanical species, but the area is hard to reach and regular cross-border incursions by Colombian guerrillas are an obvious deterrent to tourist development.

The San Blas archipelago counts 360 unspoiled islands, some 50 of them inhabited by the Kuna Indians. The women still wear colourful traditional dress and sew multicoloured "molas", intricate embroideries featuring the islands' wildlife - birds, fish and monkeys. The islands are self-governing, however, and non-natives cannot own property. So far, the Kuna reject mass tourism: what accommodation exists is in primitive cabins.

"Panama has impressive potential," sums up a realistic Mr Cortes. "But despite the law, tourism is not genuinely on the government's agenda. If it does not act to correct the skewed supply of accommodation and design a real strategy for development, nothing's going to happen."

PROFILE The Kuna Indians

Access restricted for the sake of traditional homelands

The Kuna try to save a lifestyle under threat from tourism and mining

When the sun rises over sleepy, picturesque Kurikishi island in the Caribbean Sea, some 200 kilometres north-east of Panama City, its inhabitants, the Kuna Indians, are already busy harvesting coconuts, hunting or fishing from their cayucos, or one-masted canoe-like sail boats. For centuries these have been their primary economic activities.

Yet their brethren on neighbouring Wichub Huala island have found a different, more lucrative source of income. A daily flight from the capital brings in a handful of domestic and foreign tourists, who each leave behind an average of \$50 per day.

By comparison, coconuts are worth \$0.10 each and are exchanged for staple goods such as rice, sugar, and gasoline from Colombian merchants arriving from Cartagena, a two-day boat ride away. Kuna women sell colourful and elaborate molas, painstakingly embroidered textiles, to tourists for \$5 to \$15, along with seashells

and other handicrafts. Most say privately that tourism has improved the quality of life on the 49 inhabited islands of the comarca, an area reserved for indigenous peoples and made up of a total of 868 islands.

"Tourism has been good for us," says Charly Philip, a Kuna who returned to his native village after working on a US army base for 16 years. "We live better now."

In an attempt to better distribute the tourist wealth, each visitor must pay \$0.35 for taking a picture of a native and a \$1 tax to the community. The latter does not always reach community coffers and both are controversial with inhabitants and visitors.

The comarca has retained traditional autonomy from the central government. It is run by a general assembly, and each island has its own assembly, led by the Zelia, or chief. Rules and social norms are strict. Non-natives are not allowed to own or manage property and a hotel backed by foreign capital was recently shut down. One foreign visitor is said to have been fined \$1,000 for having harassed a Kuna woman.

Jesus Alemeandia, an adviser to native Indian groups, says that the

autonomy of comarcas throughout the country is being eroded by the government, which has mining and tourism interests in the lands of the indigenous peoples.

Enrique Garrido, a Kuna legislator, says that parliament, under pressure from the government, approved legislation that dramatically curtails self-rule by the native Indians in several comarcas.

"The laws recognise our culture identity, territorial and environmental rights but transfers decision-making to almost all areas from the traditional native Indian assembly to the central government," he says.

Mr Garrido adds that the current wave of democratic development and economic growth has brought little benefit to the indigenous peoples of Panama.

"Nothing has improved since [General Manuel Antonio] Noriega left, nothing at all." The Kuna number an estimated 35,000 between San Blas, Colon and Bocas del Toro provinces and are the largest of five indigenous tribes in Panama. These native Indian groups make up an estimated 5 to 8 per cent of the population.

Raymond Collin



History and nature meet: the colonial ruins at Portobello

Jon Mitchell/Photo

PANAMA



Crossroads of World Trade

As the U.S. continues the process of turning over to Panama its military bases around the Panama Canal, the country has undertaken the largest real estate project of the century.

The Autoridad de la Region Interocanica (ARI) is at the helm of this effort and is offering ideal locations and facilities for companies expanding into Latin markets. Already, investments in the canal areas are adding up: projects representing \$800 million over the next five years will be undertaken by Mobil Oil, Hutchinson Whampoa, Evergreen, Stevedoring Services of America, United Enterprise Trust Group, UNESA and many others.

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MINING • by Sally Bowen

Digging for local support

Companies are working hard to combat native resistance to exploration

Overlooked for centuries, Panama's mining potential is again arousing international investor interest. A Canadian company, Tiomin,

is well established at one of the world's largest undeveloped copper deposits, while a decision is pending by Teck Corporation and Inmet Mining, both also Canadian, on whether to proceed with a project at Petaquilla.

Panama's proven and probable copper reserves total some 600 tonnes, giving the country ninth place in the world rankings. If tonnage is high, however, grades are low, averaging just 0.5 per cent. While modern leaching techniques may make tackling the huge deposits more feasible than before, poor international copper prices are complicating investment decisions.

"We're very enthusiastic about our project: the mineralisation is huge," says Teck Corporation's Robert Turner in reference to Petaquilla. "It's the high capital cost that's the deterrent."

The Canadian partners welcome the "Petaquilla law" published in February - which gives the project legal and tax stability and financial incentives. "But we're still talking about a \$1bn investment which needs careful assessment," says Mr Turner, who will be looking for partners to develop the necessary infrastructure, the big elements of which are port facilities and a thermal power plant.

Activity, meanwhile, is under way at Cerro Colorado in Panama's western Chiriqui province. Owned by Panacobre, a subsidiary of the Toronto-based Tiomin Resources, Cerro Colorado has more than 1bn tonnes of reserves averaging 0.85 per cent copper. That makes it the world's 12th largest deposit.

Cerro Colorado has had a series of owners through the years, the most recent being Rio Tinto in association with the Panamanian government's mining corporation, Rio Tinto closed in 1986 and officially handed back its Cerro Colorado stake three years ago.

Previous and current concession-holders have spent \$60m in exploratory drilling, removing a massive 60,000 tonnes of core for analysis. Results of the current feasibility study will be ready in a couple of months: they indicate a "lucky project", says Michael Shaw, Panacobre's project manager.

Panacobre thinks it can develop Cerro Colorado more economically than originally thought using a method of leaching technology that did not exist in Rio Tinto's time. Revenue from this first \$150m-investment phase would produce some 25,000 tonnes of copper cathodes a year and help finance construction of a later, conventional concentrator plant for the sulphides.

More than a hundred workers are already encamped near San Felix and the access roads are being improved. The impoverished local Indian families have been at least partially mollified by what Mr Shaw calls "a very aggressive campaign to show that miners

can be good neighbours": by March, Panacobre will have spent \$1.8m locally. So far, the mine has built 30 school rooms and a health clinic, as well as providing technology to improve local coffee crops.

Creating good will is proving crucial to establishing mining as a credible alternative source of income for Panama. In a country bereft of any mining tradition, a combination of secure mining and inept handling of public relations by some mining companies has raised the hackles of politicians, native and environmental groups and assorted local lobbyists.

Cerro Quema, a promising gold project, is a case in point. The concession, acquired last year by Campbell Resources of Canada, offers an estimated 300,000 ounces of microcopic gold. Initial investment of \$30m began early this year - hacking into the remote mountain and building a key access road - with company officials projecting extraction of 50,000 ounces a year. There was work for 250 locals. But torrential rains caught the operator unprepared, washing tonnes of sediment into the Rio Quema and alarming residents who feared pollution. And a careless operations manager approved the illegal use of diesel to assist burning brushwood.

Anti-mining groups swung into action. Roads were blockaded, locals armed with threatening "machetes" prevented access to the mine. At the government's behest, operations were halted for two months but given the go-ahead again in mid-August.

"We were lax in our public

relations efforts," admits Cerro Quema's new general manager George Simchuk. "But the government should have fined us and ensured the problem was corrected, not closed us down. It was a very bad message to other international mining companies."

Mining exploration continues, however, spearheaded by Canadians, usually in alliance with Panamanian partners who hold the rights to the most promising land. Cyprus Amax of the US runs a small operation in Panama that general manager John Wilson rates as "fairly impressive as an investment location". But the big international names associated with exploration in the 1970s have disappeared.

Today's main attractions are smallish gold projects such as Santa Rosa, whose 1995, \$25m investment should produce some 57,000 ounces this year and contribute \$20m to export revenue. The Santa Rosa operation has a simultaneous reforestation programme and, once exhausted, the mine is scheduled to become a tourist area with a base-fishing lake. A percentage of the royalties paid to the government goes directly to the local community to fund development projects such as a water treatment plant. Resistance to mining development clearly dwindles when and if neglected local communities see the benefits of jobs and services. Optimists predict mining could account for up to 15 per cent of Panamanian GDP in the early 21st century, employing several thousands of people. If Petaquilla and Cerro Colorado go into full production, that is.